













YEAR 1 BUDGET AND ASSUMPTION	FAMILY LIFE ACADEMY CHARTER SCHOOL						DESCRIPTION OF ASSUMPTIONS
	PROJECTED BUDGET / OPERATING PLAN FOR YEAR ONE						
	JULY 1, 2020 - JUNE 30, 2021						<i>*NOTE: State assumptions that are being made for the 1-Year Budget in the section provided below.</i>
Total Revenue	3,610,655	56,657	-	10,000	3,593	3,680,905	
Total Expenses	2,863,167	217,767	-	12,585	487,000	3,580,519	
Net Income	747,488	(161,110)	-	(2,585)	(483,407)	100,386	
Budgeted Student Enrollment	156	-				156	
	PROGRAM SERVICES			SUPPORT SERVICES			
	REGULAR EDUCATION	SPECIAL EDUCATION	OTHER	FUNDRAISING	MANAGEMENT & GENERAL	TOTAL	
<b>SCHOOL OPERATIONS</b>							
Board Expenses	-	-	-	-	355	355	sharing Network cost
Classroom / Teaching Supplies & Materials	33,373	1,105	-	-	-	34,478	
Special Ed Supplies & Materials	-	-	-	-	-	-	
Textbooks / Workbooks	52,089	1,725	-	-	-	53,814	
Supplies & Materials other	-	-	-	-	-	-	
Equipment / Furniture	2,213	73	-	-	-	2,286	
Telephone	-	-	-	-	338	338	
Technology	-	-	-	-	26,484	26,484	
Student Testing & Assessment	20,000	600	-	-	-	20,600	
Field Trips	2,991	99	-	-	-	3,090	
Transportation (student)	-	-	-	-	-	-	
Student Services - other	5,668	188	-	-	-	5,856	
Office Expense	-	-	-	-	25,000	25,000	
Staff Development	-	-	-	-	15,000	15,000	
Staff Recruitment	-	-	-	-	1,958	1,958	sharing Network cost
Student Recruitment / Marketing	29,000	1,000	-	-	-	30,000	
School Meals / Lunch	-	-	-	-	-	-	
Travel (Staff)	-	-	-	-	3,000	3,000	
Fundraising	-	-	-	245	-	245	sharing Network cost
Other	-	-	-	-	-	-	
TOTAL SCHOOL OPERATIONS	145,334	4,790	-	245	72,135	222,504	
<b>FACILITY OPERATION &amp; MAINTENANCE</b>							
Insurance	21,105	1,715	-	-	3,313	26,133	
Janitorial	31,025	2,521	-	-	4,872	38,418	sharing space with FLACS 2 school
Building and Land Rent / Lease / Facility Finance Interest	672,876	54,655	-	-	105,701	833,232	sharing space with FLACS 2 school; includes def. rent liabilities
Repairs & Maintenance	2,202	179	-	-	345	2,726	sharing space with FLACS 2 school
Equipment / Furniture	-	-	-	-	-	-	
Security	-	-	-	-	-	-	
Utilities	26,831	2,180	-	-	4,214	33,225	sharing space with FLACS 2 school
TOTAL FACILITY OPERATION & MAINTENANCE	754,039	61,250	-	-	118,445	933,734	
<b>DEPRECIATION &amp; AMORTIZATION</b>	49,506	4,022	-	-	7,775	61,303	annual depreciation exp of computers/equipment/furniture
<b>DISSOLUTION ESCROW &amp; RESERVES / CONTINGENCY</b>	-	-	-	-	-	-	
<b>TOTAL EXPENSES</b>	<b>2,863,167</b>	<b>217,767</b>	<b>-</b>	<b>12,585</b>	<b>487,000</b>	<b>3,580,519</b>	
<b>NET INCOME</b>	<b>747,488</b>	<b>(161,110)</b>	<b>-</b>	<b>(2,585)</b>	<b>(483,407)</b>	<b>100,386</b>	

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	PROGRAM SERVICES			SUPPORT SERVICES			
	REGULAR EDUCATION	SPECIAL EDUCATION	OTHER	FUNDRAISING	MANAGEMENT & GENERAL	TOTAL	
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>							
PRIMARY School District: NYC CHANCELLOR'S OFFICE	156					156	k-1 graders; 26 students/class, 6 classes
Other District 1:	-					-	
Other District 2:	-					-	
Other District 3:	-					-	
Other District 4:	-					-	
Other District 5:	-					-	
Other District 6:	-					-	
Other District 7:	-					-	
Other District 8:	-					-	
Other District 9:	-					-	
Other District 10:	-					-	
Other District 11:	-					-	
Other District 12:	-					-	
Other District 13:	-					-	
Other District 14:	-					-	
All Other School Districts	-					-	
<b>TOTAL ENROLLMENT</b>	<b>156</b>					<b>156</b>	
<b>REVENUE PER PUPIL</b>	<b>23,145</b>					<b>23,596</b>	
<b>EXPENSES PER PUPIL</b>	<b>18,354</b>					<b>22,952</b>	

YEAR 1 CASH FLOW (FIRST YEAR OF CHARTER)	FAMILY LIFE ACADEMY CHARTER SCHOOL PROJECTED CASH FLOW FOR YEAR ONE OF OPERATIONS JULY 1, 2020 - JUNE 30, 2021												
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL
<b>Total Revenue</b>	584,140	526,900	87,291	512,313	87,291	493,233	87,291	493,233	99,834	493,233	87,291	128,851	3,680,905
<b>Total Expenses</b>	214,949	248,321	299,947	286,582	324,454	296,197	281,332	278,793	297,986	335,415	280,582	435,960	3,580,519
<b>Net Income</b>	369,191	278,580	(212,656)	225,731	(237,162)	197,036	(194,041)	214,440	(198,152)	157,818	(193,291)	(307,109)	100,386
<b>Cash Flow Adjustments</b>	(103,301)	(46,061)	26,505	(7,901)	11,179	26,505	11,179	11,179	26,505	11,179	11,179	26,505	4,651
<b>Beginning Cash Balance</b>	0	265,890	498,409	312,258	530,088	304,105	527,645	344,783	570,402	398,755	567,753	385,641	0
<b>Ending Cash Balance</b>	265,890	498,409	312,258	530,088	304,105	527,645	344,783	570,402	398,755	567,753	385,641	105,037	105,037
* Totals (Column U) for all lines above Cash Flow Adjustments should equal the Totals (Column N) on tab "7) Year 1 Budget & Assumptions."													
<b>REVENUE</b>													
<b>REVENUES FROM STATE SOURCES</b>													
Per Pupil Revenue	Basic Tuition (2018-19)												
PRIMARY School District: NYC CHANCELLOR'S OFFICE	15,307												
Other District 1:	-	-	-	-	-	-	-	-	-	-	-	-	-
Other District 2:	-	-	-	-	-	-	-	-	-	-	-	-	-
Other District 3:	-	-	-	-	-	-	-	-	-	-	-	-	-
Other District 4:	-	-	-	-	-	-	-	-	-	-	-	-	-
Other District 5:	-	-	-	-	-	-	-	-	-	-	-	-	-
Other District 6:	-	-	-	-	-	-	-	-	-	-	-	-	-
Other District 7:	-	-	-	-	-	-	-	-	-	-	-	-	-
Other District 8:	-	-	-	-	-	-	-	-	-	-	-	-	-
Other District 9:	-	-	-	-	-	-	-	-	-	-	-	-	-
Other District 10:	-	-	-	-	-	-	-	-	-	-	-	-	-
Other District 11:	-	-	-	-	-	-	-	-	-	-	-	-	-
Other District 12:	-	-	-	-	-	-	-	-	-	-	-	-	-
Other District 13:	-	-	-	-	-	-	-	-	-	-	-	-	-
Other District 14:	-	-	-	-	-	-	-	-	-	-	-	-	-
Other School Districts' Revenue: (Weighted Avg.)	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL Per Pupil Revenue</b> (Weighted Avg.)	15,307	405,942	405,942	405,942	405,942	405,942	405,942	405,942	405,942	405,942	405,942	405,942	2,435,650
Special Education Revenue	4,329	4,329	4,329	4,329	4,329	4,329	4,329	4,329	4,329	4,329	4,329	4,329	51,950
<b>Grants</b>													
Stimulus	-	-	-	-	-	-	-	-	-	-	-	-	-
DYCD (Department of Youth and Community Developmt.)	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	58,257	58,257	58,257	58,257	58,257	58,257	58,257	58,257	58,257	58,257	58,257	58,257	699,082
Other	-	-	-	-	-	-	-	-	-	-	-	-	41,560
<b>TOTAL REVENUE FROM STATE SOURCES</b>	468,528	468,528	62,586	468,528	62,586	468,528	62,586	468,528	62,586	468,528	62,586	104,146	3,228,242
<b>REVENUE FROM FEDERAL FUNDING</b>													
IDEA Special Needs	-	-	-	-	-	-	-	-	-	-	-	-	-
Title I	-	-	11,138	11,138	11,138	11,138	11,138	11,138	11,138	11,138	11,138	11,138	111,381
Title Funding - Other	2,294	2,294	2,294	2,294	2,294	2,294	2,294	2,294	2,294	2,294	2,294	2,294	22,938
School Food Service (Free Lunch)	-	-	10,141	10,141	10,141	10,141	10,141	10,141	10,141	10,141	10,141	10,141	101,408
<b>Grants</b>													
Charter School Program (CSP) Planning & Implementation	114,480	57,240	-	19,080	-	-	-	-	-	-	-	-	190,800
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	114,480	57,240	23,573	42,653	23,573	23,573	23,573	23,573	23,573	23,573	23,573	23,573	426,527
<b>LOCAL and OTHER REVENUE</b>													
Contributions and Donations	833	833	833	833	833	833	833	833	833	833	833	833	10,000
Fundraising	-	-	-	-	-	-	-	-	-	-	-	-	-
Erate Reimbursement	-	-	-	-	-	-	-	-	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Income	299	299	299	299	299	299	299	299	299	299	299	299	3,593
Food Service (Income from meals)	-	-	-	-	-	-	-	-	-	-	-	-	-
Text Book	-	-	-	-	-	-	-	-	12,543	-	-	-	12,543
OTHER	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	1,133	1,133	1,133	1,133	1,133	1,133	1,133	1,133	13,676	1,133	1,133	1,133	26,136
<b>TOTAL REVENUE</b>	584,140	526,900	87,291	512,313	87,291	493,233	87,291	493,233	99,834	493,233	87,291	128,851	3,680,905

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Total Expenses	214,949	248,321	299,947	286,582	324,454	296,197	281,332	278,793	297,986	335,415	280,582	435,960	3,580,519	
Net Income	369,191	278,580	(212,656)	225,731	(237,162)	197,036	(194,041)	214,440	(198,152)	157,818	(193,291)	(307,109)	100,386	
Cash Flow Adjustments	(103,301)	(46,061)	26,505	(7,901)	11,179	26,505	11,179	11,179	26,505	11,179	11,179	26,505	4,651	
Beginning Cash Balance	0	265,890	498,409	312,258	530,088	304,105	527,645	344,783	570,402	398,755	567,753	385,641	0	
Ending Cash Balance	265,890	498,409	312,258	530,088	304,105	527,645	344,783	570,402	398,755	567,753	385,641	105,037	105,037	

EXPENSES															
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>															
	No. of Positions														
Executive Management	0.18	3,010	3,010	3,010	3,010	3,010	3,010	3,010	3,010	3,010	3,010	3,010	3,010	36,115	
Instructional Management	2.00	21,218	21,218	21,218	21,218	21,218	21,218	21,218	21,218	21,218	21,218	21,218	21,218	254,616	
Deans, Directors & Coordinators	0.65	6,017	6,017	6,017	6,017	6,017	6,017	6,017	6,017	6,017	6,017	6,017	6,017	72,202	
CFO / Director of Finance	0.09	1,115	1,115	1,115	1,115	1,115	1,115	1,115	1,115	1,115	1,115	1,115	1,115	13,383	
Operation / Business Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Administrative Staff	6.57	32,959	32,959	32,959	32,959	32,959	32,959	32,959	32,959	32,959	32,959	32,959	395,511		
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>9.49</b>	<b>64,319</b>	<b>64,319</b>	<b>64,319</b>	<b>64,319</b>	<b>64,319</b>	<b>64,319</b>	<b>64,319</b>	<b>64,319</b>	<b>64,319</b>	<b>64,319</b>	<b>64,319</b>	<b>771,827</b>		
<b>INSTRUCTIONAL PERSONNEL COSTS</b>															
Teachers - Regular	6.00	-	15,692	31,385	31,385	47,077	31,385	31,385	31,385	31,385	47,077	31,385	78,462	408,000	
Teachers - SPED	1.00	-	2,615	5,231	5,231	7,846	5,231	5,231	5,231	7,846	5,231	13,077	68,000		
Substitute Teachers	-	-	-	-	-	-	-	-	-	-	-	-	-		
Teaching Assistants	6.00	-	7,345	14,689	14,689	22,034	14,689	14,689	14,689	22,034	14,689	36,723	190,962		
Specialty Teachers	3.00	-	7,846	15,692	15,692	23,538	15,692	15,692	15,692	23,538	15,692	39,231	204,000		
Aides	-	-	-	-	-	-	-	-	-	-	-	-	-		
Therapists & Counselors	1.00	-	2,615	5,231	5,231	7,846	5,231	5,231	5,231	7,846	5,231	13,077	68,000		
Other	-	-	-	-	-	-	-	-	-	-	-	-	-		
<b>TOTAL INSTRUCTIONAL</b>	<b>17.00</b>	<b>-</b>	<b>36,114</b>	<b>72,228</b>	<b>72,228</b>	<b>108,342</b>	<b>72,228</b>	<b>72,228</b>	<b>72,228</b>	<b>108,342</b>	<b>72,228</b>	<b>180,570</b>	<b>938,962</b>		
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>															
Nurse	1.00	-	-	-	-	-	-	-	-	-	-	-	-		
Librarian	-	-	-	-	-	-	-	-	-	-	-	-	-		
Custodian	1.00	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	31,200		
Security	1.00	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	31,200		
Other	-	-	-	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	(27,000)		
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>3.00</b>	<b>5,200</b>	<b>5,200</b>	<b>8,200</b>	<b>8,200</b>	<b>8,200</b>	<b>8,200</b>	<b>8,200</b>	<b>8,200</b>	<b>8,200</b>	<b>8,200</b>	<b>8,200</b>	<b>62,400</b>		
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	<b>29.49</b>	<b>69,519</b>	<b>105,633</b>	<b>144,747</b>	<b>144,747</b>	<b>180,861</b>	<b>144,747</b>	<b>144,747</b>	<b>144,747</b>	<b>144,747</b>	<b>180,861</b>	<b>144,747</b>	<b>223,089</b>	<b>1,773,189</b>	
<b>PAYROLL TAXES AND BENEFITS</b>															
Payroll Taxes		5,318	8,081	11,073	11,073	13,836	11,073	11,073	11,073	11,073	13,836	11,073	17,066	135,649	
Fringe / Employee Benefits		9,615	14,610	20,019	20,019	25,014	20,019	20,019	20,019	20,019	25,014	20,019	30,855	245,244	
Retirement / Pension		-	-	-	-	-	-	-	-	-	-	-	40,349	40,349	
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		<b>14,933</b>	<b>22,691</b>	<b>31,093</b>	<b>31,093</b>	<b>38,850</b>	<b>31,093</b>	<b>31,093</b>	<b>31,093</b>	<b>31,093</b>	<b>38,850</b>	<b>31,093</b>	<b>88,270</b>	<b>421,242</b>	
<b>TOTAL PERSONNEL SERVICE COSTS</b>	<b>29.49</b>	<b>84,452</b>	<b>128,323</b>	<b>175,839</b>	<b>175,839</b>	<b>219,711</b>	<b>175,839</b>	<b>175,839</b>	<b>175,839</b>	<b>175,839</b>	<b>219,711</b>	<b>175,839</b>	<b>311,358</b>	<b>2,194,431</b>	
<b>CONTRACTED SERVICES</b>															
Accounting / Audit		-	-	-	-	-	-	-	-	-	-	-	4,994	4,994	
Legal		-	-	757	-	-	757	-	-	757	-	-	757	3,026	
Management Company Fee		-	-	-	-	-	-	-	-	-	-	-	-		
Nurse Services		-	-	-	-	-	-	-	-	-	-	-	-		
Food Service / School Lunch		-	-	14,853	14,853	14,853	14,853	14,853	14,853	14,853	14,853	14,853	148,527		
Payroll Services		583	583	583	583	583	583	583	583	583	583	583	7,000		
Special Ed Services		-	-	-	-	-	-	-	-	-	-	-	-		
Titlement Services (i.e. Title I)		-	-	-	-	-	-	-	-	-	-	-	-		
Other Purchased / Professional / Consulting		417	417	417	417	417	417	417	417	417	417	417	5,000		
<b>TOTAL CONTRACTED SERVICES</b>		<b>1,000</b>	<b>1,000</b>	<b>16,609</b>	<b>15,853</b>	<b>15,853</b>	<b>16,609</b>	<b>15,853</b>	<b>15,853</b>	<b>16,609</b>	<b>15,853</b>	<b>15,853</b>	<b>21,603</b>	<b>168,547</b>	

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<b>Ending Cash Balance</b>	265,890	498,409	312,258	530,088	304,105	527,645	344,783	570,402	398,755	567,753	385,641	105,037	105,037
<b>SCHOOL OPERATIONS</b>	30	30	30	30	30	30	30	30	30	30	30	30	355
Board Expenses	10,343	10,343	1,379	1,379	1,379	1,379	1,379	1,379	1,379	1,379	1,379	1,379	34,478
Classroom / Teaching Supplies & Materials	-	-	-	-	-	-	-	-	-	-	-	-	-
Special Ed Supplies & Materials	16,144	16,144	2,153	2,153	2,153	2,153	2,153	2,153	2,153	2,153	2,153	2,153	53,814
Textbooks / Workbooks	-	-	-	-	-	-	-	-	-	-	-	-	-
Supplies & Materials other	-	-	572	-	-	572	-	-	572	-	-	572	2,286
Equipment / Furniture	28	28	28	28	28	28	28	28	28	28	28	28	338
Telephone	2,207	2,207	2,207	2,207	2,207	2,207	2,207	2,207	2,207	2,207	2,207	2,207	26,484
Technology	-	-	2,060	2,060	2,060	2,060	2,060	2,060	2,060	2,060	2,060	2,060	20,600
Student Testing & Assessment	-	-	-	618	618	-	618	-	618	-	618	-	3,090
Field Trips	-	-	-	-	-	-	-	-	-	-	-	-	-
Transportation (student)	-	-	-	1,171	1,171	-	1,171	-	1,171	-	1,171	-	5,856
Student Services - other	7,500	7,500	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	25,000
Office Expense	3,000	4,500	4,500	-	-	750	750	750	750	750	-	-	15,000
Staff Development	163	163	163	163	163	163	163	163	163	163	163	163	1,958
Staff Recruitment	12,000	-	-	6,000	-	-	-	-	-	12,000	-	-	30,000
Student Recruitment / Marketing	-	-	-	-	-	-	-	-	-	-	-	-	-
School Meals / Lunch	250	250	250	250	250	250	250	250	250	250	250	250	3,000
Travel (Staff)	20	20	20	20	20	20	20	20	20	20	20	20	245
Fundraising	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL SCHOOL OPERATIONS</b>	51,686	41,186	14,362	17,079	11,079	10,612	11,829	9,290	12,401	22,040	11,079	9,862	222,504
<b>FACILITY OPERATION &amp; MAINTENANCE</b>	2,178	2,178	2,178	2,178	2,178	2,178	2,178	2,178	2,178	2,178	2,178	2,178	26,133
Insurance	3,202	3,202	3,202	3,202	3,202	3,202	3,202	3,202	3,202	3,202	3,202	3,202	38,418
Janitorial	69,436	69,436	69,436	69,436	69,436	69,436	69,436	69,436	69,436	69,436	69,436	69,436	833,232
Building and Land Rent / Lease / Facility Finance Interest	227	227	227	227	227	227	227	227	227	227	227	227	2,726
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-
Equipment / Furniture	-	-	-	-	-	-	-	-	-	-	-	-	-
Security	2,769	2,769	2,769	2,769	2,769	2,769	2,769	2,769	2,769	2,769	2,769	2,769	33,225
Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	77,811	77,811	77,811	77,811	77,811	77,811	77,811	77,811	77,811	77,811	77,811	77,811	933,734
<b>DEPRECIATION &amp; AMORTIZATION</b>	-	-	15,326	-	-	15,326	-	-	15,326	-	-	15,326	61,303
<b>DISSOLUTION ESCROW &amp; RESERVES / CONTINGENCY</b>	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENSES</b>	214,949	248,321	299,947	286,582	324,454	296,197	281,332	278,793	297,986	335,415	280,582	435,960	3,580,519
<b>NET INCOME</b>	369,191	278,580	(212,656)	225,731	(237,162)	197,036	(194,041)	214,440	(198,152)	157,818	(193,291)	(307,109)	100,386
<b>CASH FLOW ADJUSTMENTS</b>	-	-	15,326	-	-	15,326	-	-	15,326	-	-	15,326	61,303
<b>OPERATING ACTIVITIES</b>	11,179	11,179	11,179	11,179	11,179	11,179	11,179	11,179	11,179	11,179	11,179	11,179	134,148
Example - Add Back Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred rent liabilities	11,179	11,179	26,505	11,179	11,179	26,505	11,179	11,179	26,505	11,179	11,179	26,505	195,451
<b>Total Operating Activities</b>	11,179	11,179	26,505	11,179	11,179	26,505	11,179	11,179	26,505	11,179	11,179	26,505	195,451
<b>INVESTMENT ACTIVITIES</b>	(114,480)	(57,240)	-	(19,080)	-	-	-	-	-	-	-	-	(190,800)
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(114,480)	(57,240)	-	(19,080)	-	-	-	-	-	-	-	-	(190,800)
<b>Total Investment Activities</b>	(114,480)	(57,240)	-	(19,080)	-	-	-	-	-	-	-	-	(190,800)
<b>FINANCING ACTIVITIES</b>	-	-	-	-	-	-	-	-	-	-	-	-	-
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	-	-	-	-	-	-	-	0
Other	-	-	-	-	-	-	-	-	-	-	-	-	0
<b>Total Financing Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-	0
<b>Total Cash Flow Adjustments</b>	(103,301)	(46,061)	26,505	(7,901)	11,179	26,505	11,179	11,179	26,505	11,179	11,179	26,505	4,651
<b>NET INCOME</b>	265,890	232,519	(186,151)	217,830	(225,983)	223,541	(182,862)	225,619	(171,647)	168,997	(182,112)	(280,604)	105,037
<b>Beginning Cash Balance</b>	0	265,890	498,409	312,258	530,088	304,105	527,645	344,783	570,402	398,755	567,753	385,641	0
<b>ENDING CASH BALANCE</b>	265,890	498,409	312,258	530,088	304,105	527,645	344,783	570,402	398,755	567,753	385,641	105,037	105,037

5 YEAR BUDGET AND CASH FLOW ADJUSTMENTS		FAMILY LIFE ACADEMY CHARTER SCHOOL					DESCRIPTION OF ASSUMPTIONS
*NOTE: Projected Five Year Budget on this tab should be for the first five years of actual operations.		PROJECTED BUDGET / OPERATING PLAN FOR INITIAL CHARTER PERIOD					*NOTE: State assumptions that are being made in the section provided below.
		2020-21 THROUGH 2024-25					
Total Revenue		3,680,905	5,053,307	9,448,734	13,059,408	16,508,957	
Total Expenses		3,580,519	4,796,116	9,947,457	12,459,267	14,379,294	
Net Income (Before Cash Flow Adjustments)		100,386	257,191	(498,723)	600,141	2,129,663	
Budgeted Student Enrollment		156	234	390	546	702	
		Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	
		Per Pupil Revenue Percentage Increase					
		2.0%	2.0%	2.0%	2.0%	2.0%	
<b>REVENUE</b>							
<b>REVENUES FROM STATE SOURCES</b>							
Per Pupil Revenue		Basic Tuition (2018-19)					
PRIMARY School District: NYC CHANCELLOR'S OFFICE		15,307					
Other District 1:		-	-	-	-	-	
Other District 2:		-	-	-	-	-	
Other District 3:		-	-	-	-	-	
Other District 4:		-	-	-	-	-	
Other District 5:		-	-	-	-	-	
Other District 6:		-	-	-	-	-	
Other District 7:		-	-	-	-	-	
Other District 8:		-	-	-	-	-	
Other District 9:		-	-	-	-	-	
Other District 10:		-	-	-	-	-	
Other District 11:		-	-	-	-	-	
Other District 12:		-	-	-	-	-	
Other District 13:		-	-	-	-	-	
Other District 14:		-	-	-	-	-	
Other School Districts' Revenue:		(Weighted Avg.)					
TOTAL Per Pupil Revenue		(Weighted Avg.) 15,307	2,435,650	3,726,544	6,335,125	9,046,559	11,863,916
Special Education Revenue			51,950	72,730	114,290	155,850	197,410
<b>Grants</b>							
Stimulus			-	-	-	-	-
DYCD (Department of Youth and Community Developmt.)			-	-	-	-	-
Other			699,082	600,045	1,938,548	2,768,247	3,059,636
Other			41,560	62,378	104,028	145,730	187,486
TOTAL REVENUE FROM STATE SOURCES			3,228,242	4,461,697	8,491,991	12,116,386	15,308,448
<b>REVENUE FROM FEDERAL FUNDING</b>							
IDEA Special Needs			-	22,767	37,945	53,123	68,301
Title I			111,381	167,071	278,452	389,833	501,214
Title Funding - Other			22,938	30,407	45,345	60,283	75,221
School Food Service (Free Lunch)			101,408	152,111	253,519	354,927	456,334
<b>Grants</b>							
Charter School Program (CSP) Planning & Implementation			190,800	150,000	259,200	-	-
Other			-	-	-	-	-
Other			-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES			426,527	522,357	874,461	858,166	1,101,071
<b>LOCAL and OTHER REVENUE</b>							
Contributions and Donations			10,000	10,000	10,000	10,000	10,000
Fundraising			-	-	-	-	-
Erate Reimbursement			-	36,618	36,618	25,907	26,944
Earnings on Investments			-	-	-	-	-
Interest Income			3,593	3,633	3,676	3,719	3,760
Food Service (Income from meals)			-	-	-	-	-
Text Book			12,543	19,002	31,987	45,230	58,735
OTHER			-	-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES			26,136	69,253	82,281	84,856	99,439
<b>TOTAL REVENUE</b>			<b>3,680,905</b>	<b>5,053,307</b>	<b>9,448,734</b>	<b>13,059,408</b>	<b>16,508,957</b>

5 YEAR BUDGET AND CASH FLOW ADJUSTMENTS		FAMILY LIFE ACADEMY CHARTER SCHOOL					DESCRIPTION OF ASSUMPTIONS
*NOTE: Projected Five Year Budget on this tab should be for the first five years of actual operations.		PROJECTED BUDGET / OPERATING PLAN FOR INITIAL CHARTER PERIOD					*NOTE: State assumptions that are being made in the section provided below.
		2020-21 THROUGH 2024-25					
Total Revenue		3,680,905	5,053,307	9,448,734	13,059,408	16,508,957	
Total Expenses		3,580,519	4,796,116	9,947,457	12,459,267	14,379,294	
Net Income (Before Cash Flow Adjustments)		100,386	257,191	(498,723)	600,141	2,129,663	
Budgeted Student Enrollment		156	234	390	546	702	
		Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	
<b>EXPENSES</b>							
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>		Year 1 No. of Positions					<i>NOTE: For all 5-Years of FTE/Staffing detail please see the 'Staffing' tab of this file.</i>
Executive Management	0.18	36,115	51,755	80,007	104,793	122,828	
Instructional Management	2.00	254,616	259,708	264,902	397,509	405,459	
Deans, Directors & Coordinators	0.65	72,202	229,784	296,565	578,951	626,950	
CFO / Director of Finance	0.09	13,383	19,599	30,400	39,781	46,674	
Operation / Business Manager	-	-	-	-	-	-	
Administrative Staff	6.57	395,511	510,504	692,434	917,228	1,085,866	
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>9.49</b>	<b>771,827</b>	<b>1,071,350</b>	<b>1,364,309</b>	<b>2,038,262</b>	<b>2,287,777</b>	
<b>INSTRUCTIONAL PERSONNEL COSTS</b>							
Teachers - Regular	6.00	408,000	620,160	1,040,563	1,469,374	1,906,762	
Teachers - SPED	1.00	68,000	69,360	70,747	140,162	210,965	
Substitute Teachers	-	-	-	-	-	-	
Teaching Assistants	6.00	190,962	290,262	391,548	494,860	504,758	
Specialty Teachers	3.00	204,000	344,080	486,962	700,701	850,715	
Aides	-	-	-	-	-	-	
Therapists & Counselors	1.00	68,000	69,360	138,747	141,522	212,353	
Other	-	-	-	-	-	-	
<b>TOTAL INSTRUCTIONAL</b>	<b>17.00</b>	<b>938,962</b>	<b>1,393,222</b>	<b>2,128,568</b>	<b>2,946,620</b>	<b>3,685,552</b>	
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>							
Nurse	1.00	-	-	-	-	-	
Librarian	-	-	-	-	-	-	
Custodian	1.00	31,200	63,024	157,884	192,242	196,087	
Security	1.00	31,200	63,024	95,484	128,594	131,166	
Other	-	-	-	-	-	-	
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>3.00</b>	<b>62,400</b>	<b>126,048</b>	<b>253,369</b>	<b>320,836</b>	<b>327,253</b>	
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	<b>29.49</b>	<b>1,773,189</b>	<b>2,590,620</b>	<b>3,746,246</b>	<b>5,305,719</b>	<b>6,300,582</b>	
<b>PAYROLL TAXES AND BENEFITS</b>							
Payroll Taxes		135,649	198,182	286,588	405,887	481,995	
Fringe / Employee Benefits		245,244	401,882	666,621	1,031,994	1,375,780	
Retirement / Pension		40,349	60,119	90,201	134,603	170,986	
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		<b>421,242</b>	<b>660,183</b>	<b>1,043,409</b>	<b>1,572,484</b>	<b>2,028,761</b>	
<b>TOTAL PERSONNEL SERVICE COSTS</b>	<b>29.49</b>	<b>2,194,431</b>	<b>3,250,803</b>	<b>4,789,655</b>	<b>6,878,202</b>	<b>8,329,343</b>	
<b>CONTRACTED SERVICES</b>							
Accounting / Audit		4,994	7,269	11,480	15,477	18,625	
Legal		3,026	4,404	6,956	9,377	11,285	
Management Company Fee		-	-	-	-	-	
Nurse Services		-	-	-	-	-	
Food Service / School Lunch		148,527	229,473	393,928	568,044	752,253	
Payroll Services		7,000	9,724	11,990	14,218	16,037	
Special Ed Services		-	-	-	-	-	
Titlement Services (i.e. Title I)		-	-	-	-	-	
Other Purchased / Professional / Consulting		5,000	10,525	45,807	17,826	19,531	
<b>TOTAL CONTRACTED SERVICES</b>		<b>168,547</b>	<b>261,395</b>	<b>470,160</b>	<b>624,943</b>	<b>817,732</b>	

5 YEAR BUDGET AND CASH FLOW ADJUSTMENTS	FAMILY LIFE ACADEMY CHARTER SCHOOL					DESCRIPTION OF ASSUMPTIONS
	PROJECTED BUDGET / OPERATING PLAN FOR INITIAL CHARTER PERIOD 2020-21 THROUGH 2024-25					
<i>*NOTE: Projected Five Year Budget on this tab should be for the first five years of actual operations.</i>						<i>*NOTE: State assumptions that are being made in the section provided below.</i>
<b>Total Revenue</b>	<b>3,680,905</b>	<b>5,053,307</b>	<b>9,448,734</b>	<b>13,059,408</b>	<b>16,508,957</b>	
<b>Total Expenses</b>	<b>3,580,519</b>	<b>4,796,116</b>	<b>9,947,457</b>	<b>12,459,267</b>	<b>14,379,294</b>	
<b>Net Income (Before Cash Flow Adjustments)</b>	<b>100,386</b>	<b>257,191</b>	<b>(498,723)</b>	<b>600,141</b>	<b>2,129,663</b>	
<b>Budgeted Student Enrollment</b>	<b>156</b>	<b>234</b>	<b>390</b>	<b>546</b>	<b>702</b>	
	<b>Year 1 2020-21</b>	<b>Year 2 2021-22</b>	<b>Year 3 2022-23</b>	<b>Year 4 2023-24</b>	<b>Year 5 2024-25</b>	
<b>SCHOOL OPERATIONS</b>						
Board Expenses	355	517	817	1,090	1,300	
Classroom / Teaching Supplies & Materials	34,478	53,268	91,444	131,862	174,623	
Special Ed Supplies & Materials	-	-	-	-	-	
Textbooks / Workbooks	53,814	82,766	141,449	203,073	267,764	
Supplies & Materials other	-	-	-	-	-	
Equipment / Furniture	2,286	3,514	5,990	8,593	11,301	
Telephone	338	38,543	40,123	41,763	43,459	
Technology	26,484	32,417	53,674	71,611	88,735	
Student Testing & Assessment	20,600	34,227	58,756	84,726	112,202	
Field Trips	3,090	4,774	8,195	11,818	15,650	
Transportation (student)	-	-	-	-	-	
Student Services - other	5,856	9,047	15,530	22,395	29,658	
Office Expense	25,000	43,138	70,388	98,685	127,246	
Staff Development	15,000	40,614	65,580	88,703	109,409	
Staff Recruitment	1,958	2,851	4,502	5,836	6,753	
Student Recruitment / Marketing	30,000	33,563	35,628	37,295	38,441	
School Meals / Lunch	-	-	-	-	-	
Travel (Staff)	3,000	5,254	8,829	12,525	16,228	
Fundraising	245	356	563	729	844	
Other	-	-	-	-	-	
<b>TOTAL SCHOOL OPERATIONS</b>	<b>222,504</b>	<b>384,849</b>	<b>601,466</b>	<b>820,705</b>	<b>1,043,612</b>	
<b>FACILITY OPERATION &amp; MAINTENANCE</b>						
Insurance	26,133	30,192	35,035	40,590	46,970	
Janitorial	38,418	39,571	75,758	78,788	81,940	
Building and Land Rent / Lease / Facility Finance Interest	833,232	694,359	3,581,797	3,586,197	3,590,774	
Repairs & Maintenance	2,726	2,340	20,000	20,600	21,218	
Equipment / Furniture	-	-	-	-	-	
Security	-	-	-	-	-	
Utilities	33,225	28,518	106,090	110,334	114,747	
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>933,734</b>	<b>794,981</b>	<b>3,818,680</b>	<b>3,836,509</b>	<b>3,855,649</b>	
<b>DEPRECIATION &amp; AMORTIZATION</b>	<b>61,303</b>	<b>104,088</b>	<b>267,495</b>	<b>298,907</b>	<b>332,958</b>	
<b>DISSOLUTION ESCROW &amp; RESERVES / CONTIGENCY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>TOTAL EXPENSES</b>	<b>3,580,519</b>	<b>4,796,116</b>	<b>9,947,457</b>	<b>12,459,267</b>	<b>14,379,294</b>	
<b>NET INCOME</b>	<b>100,386</b>	<b>257,191</b>	<b>(498,723)</b>	<b>600,141</b>	<b>2,129,663</b>	

5 YEAR BUDGET AND CASH FLOW ADJUSTMENTS	FAMILY LIFE ACADEMY CHARTER SCHOOL					DESCRIPTION OF ASSUMPTIONS
	PROJECTED BUDGET / OPERATING PLAN FOR INITIAL CHARTER PERIOD 2020-21 THROUGH 2024-25					
<i>*NOTE: Projected Five Year Budget on this tab should be for the first five years of actual operations.</i>						<i>*NOTE: State assumptions that are being made in the section provided below.</i>
<b>Total Revenue</b>	3,680,905	5,053,307	9,448,734	13,059,408	16,508,957	
<b>Total Expenses</b>	3,580,519	4,796,116	9,947,457	12,459,267	14,379,294	
<b>Net Income (Before Cash Flow Adjustments)</b>	100,386	257,191	(498,723)	600,141	2,129,663	
<b>Budgeted Student Enrollment</b>	156	234	390	546	702	
	<b>Year 1 2020-21</b>	<b>Year 2 2021-22</b>	<b>Year 3 2022-23</b>	<b>Year 4 2023-24</b>	<b>Year 5 2024-25</b>	
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>						
PRIMARY School District: NYC CHANCELLOR'S OFFICE	156	234	390	546	702	
Other District 1:	-	-	-	-	-	
Other District 2:	-	-	-	-	-	
Other District 3:	-	-	-	-	-	
Other District 4:	-	-	-	-	-	
Other District 5:	-	-	-	-	-	
Other District 6:	-	-	-	-	-	
Other District 7:	-	-	-	-	-	
Other District 8:	-	-	-	-	-	
Other District 9:	-	-	-	-	-	
Other District 10:	-	-	-	-	-	
Other District 11:	-	-	-	-	-	
Other District 12:	-	-	-	-	-	
Other District 13:	-	-	-	-	-	
Other District 14:	-	-	-	-	-	
All Other School Districts	-	-	-	-	-	
<b>TOTAL ENROLLMENT</b>	<b>156</b>	<b>234</b>	<b>390</b>	<b>546</b>	<b>702</b>	
<b>REVENUE PER PUPIL</b>	<b>23,596</b>	<b>21,595</b>	<b>24,228</b>	<b>23,918</b>	<b>23,517</b>	
<b>EXPENSES PER PUPIL</b>	<b>22,952</b>	<b>20,496</b>	<b>25,506</b>	<b>22,819</b>	<b>20,483</b>	
<b>CASH FLOW ADJUSTMENTS</b>						
OPERATING ACTIVITIES						
Example - Add Back Depreciation	61,303	104,088	267,495	298,907	332,958	
Deferred rent liabilities	134,148	94,314	587,797	501,277	412,162	
Total Operating Activities	195,451	198,402	855,292	800,184	745,120	
INVESTMENT ACTIVITIES						
Example - Subtract Property and Equipment Expenditures	(190,800)	(156,660)	(594,260)	(249,060)	(236,260)	
Other	-	-	-	-	-	
Total Investment Activities	(190,800)	(156,660)	(594,260)	(249,060)	(236,260)	
FINANCING ACTIVITIES						
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	
Other	0	-	-	-	-	
Total Financing Activities	0	-	-	-	-	
<b>Total Cash Flow Adjustments</b>	<b>4,651</b>	<b>41,742</b>	<b>261,032</b>	<b>551,124</b>	<b>508,860</b>	
<b>NET INCOME</b>	<b>105,037</b>	<b>298,934</b>	<b>(237,691)</b>	<b>1,151,266</b>	<b>2,638,523</b>	
<b>Beginning Cash Balance</b>	0	105,037	403,971	166,280	1,317,545	
<b>ENDING CASH BALANCE</b>	<b>105,037</b>	<b>403,971</b>	<b>166,280</b>	<b>1,317,545</b>	<b>3,956,069</b>	

**5-YEAR FISCAL IMPACT REPORT**

<b>Largest Enrollment District: NYC CHANCELLOR'S OFFICE</b>							
<b>A</b>	<b>B</b>	<b>C</b>	<b>D</b> ( B X C )	<b>E</b>	<b>F</b> ( D + E )	<b>G</b>	<b>H</b> ( F ÷ G )
<b>Operational Year</b>	<b>Enrollment (Number of Students)</b>	<b>Per Pupil Rate</b>	<b>Per Pupil Aid</b>	<b>Other District Revenue (SPED Funding, Food Service, Grants, Etc.)</b>	<b>Total Funding to Charter School From District</b>	<b>* Total General Fund Operating Budget for NYC CHANCELLOR'S OFFICE School District</b>	<b>Projected Impact (% of District's Total Budget)</b>
Year 1 (2020-21)	156	15,613	2,435,650	155,918	2,591,568	25,000,000,000	0.010%
Year 2 (2021-22)	234	15,925	3,726,544	228,719	3,955,263	25,000,000,000	0.016%
Year 3 (2022-23)	390	16,244	6,335,125	374,337	6,709,462	25,000,000,000	0.027%
Year 4 (2023-24)	546	16,569	9,046,559	520,007	9,566,566	25,000,000,000	0.038%
Year 5 (2024-25)	702	16,900	11,863,916	774,730	12,638,646	25,000,000,000	0.051%

<b>DESCRIPTION OF SOURCE FOR PRIMARY DISTRICT'S OPERATING BUDGET:</b>	<a href="https://en.wikipedia.org/wiki/New_York_City_Department_of_Education#Budget">https://en.wikipedia.org/wiki/New_York_City_Department_of_Education#Budget</a>
<b>OTHER NOTES:</b>	

<b>Second Largest Enrollment District: N/A</b>							
<b>A</b>	<b>B</b>	<b>C</b>	<b>D</b> ( B X C )	<b>E</b>	<b>F</b> ( D + E )	<b>G</b>	<b>H</b> ( F ÷ G )
<b>Operational Year</b>	<b>Enrollment (Number of Students)</b>	<b>Per Pupil Rate</b>	<b>Per Pupil Aid</b>	<b>Other District Revenue (SPED Funding, Food Service, Grants, Etc.)</b>	<b>Total Funding to Charter School From District</b>	<b>* Total General Fund Operating Budget for Select from drop-down list → School District</b>	<b>Projected Impact (% of District's Total Budget)</b>
Year 1 (2020-21)	-	-	-	-	-	-	#DIV/0!
Year 2 (2021-22)	-	-	-	-	-	-	#DIV/0!
Year 3 (2022-23)	-	-	-	-	-	-	#DIV/0!
Year 4 (2023-24)	-	-	-	-	-	-	#DIV/0!
Year 5 (2024-25)	-	-	-	-	-	-	#DIV/0!

<b>DESCRIPTION OF SOURCE FOR PRIMARY DISTRICT'S OPERATING BUDGET:</b>	
<b>OTHER NOTES:</b>	



## GENERAL INSTRUCTIONS FOR 2019 NEW SCHOOL PROPOSAL BUDGETS AND CASH FLOWS

### TAB COLORS

**1- GRAY tabs contain the Instructions and the Funding by Districts Table.**

<a href="#">Instructions</a>	- Provides description of tabs and input requirements.
<a href="#">Funding by District</a>	- Reference table with Per Pupil Revenue for current year.

**2- BLUE tabs require input of information.**

<a href="#">1) School Information</a>	- Enter school name, contact information and planned dates for proposed budgets.
<a href="#">2) Enrollment Chart</a>	- Enter enrollment information on this tab to be automatically populated throughout workbook.
<a href="#">3) Staffing Plan</a>	- Enter staffing plan information on this tab to be automatically populated throughout workbook.
<a href="#">4) Pre-Opening Period Budget</a>	- Enter "description of assumptions" for the Pre-Opening Budget on this tab only; the numbers are automatically populated using input from tab 5 or tab 6.
<a href="#">5) Pre-OP Cash Flow 6-Month</a>	- Enter Pre-Opening Cash Flow information on this tab only if opening in the year following the application submission with a 6-month preopening period.
<a href="#">6) Pre-OP Cash Flow 1-Year</a>	- Enter Pre-Opening Cash Flow information on this tab only if opening in the second year following the application submission with a 1-year preopening period.
<a href="#">7) Year 1 Budget &amp; Assumptions</a>	- Enter Year-1 Budget information that includes Program and Support Services detail.
<a href="#">8) Year 1 Cash Flow</a>	- Enter Year-1 Budget information that includes monthly cashflow detail.
<a href="#">9) 5 YR Budget &amp; Cash Flow Adj</a>	- Enter Budget information for Years 2-5 including Per Pupil Rate increase percentages and Revenue and Expense projections.
<a href="#">10) Fiscal Impact</a>	- "Fiscal Impact" report showing effect on primary school district from which the majority of students are enrolled.

### CELL COLORS & GUIDANCE COMMENTS

- = Enter information into the light BLUE shaded cells.
- = Cells labeled in ORANGE contain guidance regarding the input of information.
- = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

**Charter Funding Alphabetical By NYS School District**  
**\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

<b>District Code</b>	<b>School District Name</b>	<b>Final 2017-18 Basic Tuition*</b>	<b>Final 2018-19 Basic Tuition*</b>
570101	ADDISON CSD	12,263	12,480
410401	ADIRONDACK CSD	12,671	13,038
80101	AFTON CSD	14,800	15,288
142101	AKRON CSD	11,134	11,395
10100	ALBANY CITY SD	15,072	15,541
450101	ALBION CSD	11,580	11,734
140101	ALDEN CSD	10,862	11,106
180202	ALEXANDER CSD	12,335	13,021
220202	ALEXANDRIA CSD	13,100	13,268
20101	ALFRED-ALMOND CSD	11,628	12,119
40302	ALLEGANY-LIMESTONE CSD	11,362	11,350
460102	ALTMAR-PARISH-WILLIAMSTOWN CSD	12,463	12,735
580303	AMAGANSETT UFSD	58,648	61,891
140201	AMHERST CSD	11,721	12,003
580106	AMITYVILLE UFSD	18,777	19,104
270100	AMSTERDAM CITY SD	10,443	10,694
120102	ANDES CSD	22,107	22,538
20601	ANDOVER CSD	13,353	13,481
660405	ARDSLEY UFSD	21,471	22,360
640101	ARGYLE CSD	12,402	12,490
571901	ARKPORT CSD	10,680	11,022
131601	ARLINGTON CSD	12,469	12,797
670201	ATTICA CSD	10,552	10,914
50100	AUBURN CITY SD	11,495	11,759
90201	AUSABLE VALLEY CSD	14,185	14,483
491302	AVERILL PARK CSD	11,036	11,310
570201	AVOCA CSD	14,203	14,628
240101	AVON CSD	11,465	11,904
580101	BABYLON UFSD	17,928	18,331
80201	BAINBRIDGE-GUILFORD CSD	12,434	12,489
280210	BALDWIN UFSD	16,658	16,736
420901	BALDWINVILLE CSD	11,722	12,223
521301	BALLSTON SPA CSD	12,797	13,219
401301	BARKER CSD	13,895	13,739
180300	BATAVIA CITY SD	13,293	13,534
570302	BATH CSD	10,780	10,916
580501	BAY SHORE UFSD	16,357	16,730
580505	BAYPORT-BLUE POINT UFSD	18,566	18,993
130200	BEACON CITY SD	12,093	12,392
231301	BEAVER RIVER CSD	10,873	11,422
660102	BEDFORD CSD	21,556	22,246
90301	BEEKMANTOWN CSD	12,708	12,962
20801	BELFAST CSD	12,619	12,754
220909	BELLEVILLE HENDERSON CSD	11,030	11,580
280207	BELLMORE UFSD	20,638	21,284
280253	BELLMORE-MERRICK CENTRAL HS DISTRICT	14,764	15,136
61001	BEMUS POINT CSD	12,810	13,198
490101	BERLIN CSD	13,890	14,158
10201	BERNE-KNOX-WESTERLO CSD	14,371	14,870
10306	BETHLEHEM CSD	13,513	13,713
280521	BETHPAGE UFSD	18,350	18,888
30200	BINGHAMTON CITY SD	11,220	11,413
661905	BLIND BROOK-RYE UFSD	21,318	21,651
22902	BOLIVAR-RICHBURG CSD	11,885	12,383
630101	BOLTON CSD	21,535	22,004
570401	BRADFORD CSD	14,266	14,560
510101	BRASHER FALLS CSD	11,172	11,580

**Charter Funding Alphabetical By NYS School District**  
**\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

<b>District Code</b>	<b>School District Name</b>	<b>Final 2017-18 Basic Tuition*</b>	<b>Final 2018-19 Basic Tuition*</b>
580512	BRENTWOOD UFSD	14,483	15,007
480601	BREWSTER CSD	17,808	18,243
661402	BRIARCLIFF MANOR UFSD	23,861	24,030
580909	BRIDGEHAMPTON UFSD	54,045	57,471
260101	BRIGHTON CSD	13,448	13,931
171102	BROADALBIN-PERTH CSD	9,636	9,939
261801	BROCKPORT CSD	11,745	12,214
62301	BROCTON CSD	13,437	13,907
660303	BRONXVILLE UFSD	22,606	22,891
250109	BROOKFIELD CSD	12,171	12,473
580203	BROOKHAVEN-COMSEWOGUE UFSD	14,498	15,068
490202	BRUNSWICK CSD (BRITTONKILL)	11,501	11,918
161601	BRUSHTON-MOIRA CSD	12,409	12,693
140600	BUFFALO CITY SD	13,005	13,350
520101	BURNT HILLS-BALLSTON LAKE CSD	11,168	11,713
661201	BYRAM HILLS CSD	21,054	21,631
180701	BYRON-BERGEN CSD	12,347	12,615
190301	CAIRO-DURHAM CSD	11,345	11,398
240201	CALEDONIA-MUMFORD CSD	11,218	11,624
641610	CAMBRIDGE CSD	13,350	13,616
410601	CAMDEN CSD	11,655	12,110
570603	CAMPBELL-SAVONA CSD	11,531	11,923
270301	CANAJOHARIE CSD	11,845	12,286
430300	CANANDAIGUA CITY SD	11,828	12,275
21102	CANASERAGA CSD	13,329	13,617
250901	CANASTOTA CSD	10,837	11,440
600301	CANDOR CSD	12,287	12,704
571502	CANISTEO-GREENWOOD CSD	14,797	15,692
510201	CANTON CSD	12,252	12,648
280411	CARLE PLACE UFSD	21,187	21,462
480102	CARMEL CSD	16,409	16,783
222201	CARTHAGE CSD	8,972	8,572
60401	CASSADAGA VALLEY CSD	12,359	12,297
50401	CATO-MERIDIAN CSD	11,653	11,887
190401	CATSKILL CSD	15,130	15,386
42302	CATTARAUGUS-LITTLE VALLEY CSD	12,368	12,361
250201	CAZENOVIA CSD	11,613	11,755
580233	CENTER MORICHES UFSD	15,847	16,175
580513	CENTRAL ISLIP UFSD	20,614	21,888
460801	CENTRAL SQUARE CSD	10,571	10,872
212101	CENTRAL VALLEY CSD AT ILION-MOHAWK	10,253	10,294
661004	CHAPPAQUA CSD	20,041	20,336
120401	CHARLOTTE VALLEY CSD	11,907	12,319
160801	CHATEAUGAY CSD	11,879	12,254
101001	CHATHAM CSD	13,977	14,247
60503	CHAUTAUQUA LAKE CSD	15,457	15,820
90601	CHAZY UFSD	12,716	12,972
140701	CHEEKTOWAGA CSD	11,235	11,526
140702	CHEEKTOWAGA-MARYVALE UFSD	11,433	11,713
140709	CHEEKTOWAGA-SLOAN UFSD	12,946	12,952
30101	CHENANGO FORKS CSD	11,503	12,030
30701	CHENANGO VALLEY CSD	11,670	11,926
472202	CHERRY VALLEY-SPRINGFIELD CSD	13,674	13,993
440201	CHESTER UFSD	14,170	14,578
251601	CHITTENANGO CSD	11,983	12,159
261501	CHURCHVILLE-CHILI CSD	11,122	11,420
110101	CINCINNATUS CSD	13,691	14,051

**Charter Funding Alphabetical By NYS School District**  
**\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

District Code	School District Name	Final 2017-18 Basic Tuition*	Final 2018-19 Basic Tuition*
140801	CLARENCE CSD	10,001	10,278
500101	CLARKSTOWN CSD	14,310	14,573
140703	CLEVELAND HILL UFSD	11,428	11,674
510401	CLIFTON-FINE CSD	18,107	18,337
411101	CLINTON CSD	12,529	12,623
650301	CLYDE-SAVANNAH CSD	14,326	14,886
60701	CLYMER CSD	15,425	15,883
541102	COBLESKILL-RICHMONDVILLE CSD	11,802	12,187
10500	COHOES CITY SD	12,791	13,170
580402	COLD SPRING HARBOR CSD	21,586	22,091
510501	COLTON-PIERREPONT CSD	19,381	19,804
580410	COMMACK UFSD	16,506	16,846
580507	CONNETHQUOT CSD	16,947	17,428
471701	COOPERSTOWN CSD	12,917	13,214
230201	COPENHAGEN CSD	10,935	11,153
580105	COPIAGUE UFSD	15,861	16,229
520401	CORINTH CSD	11,919	12,024
571000	CORNING CITY SD	11,637	12,225
440301	CORNWALL CSD	12,262	12,686
110200	CORTLAND CITY SD	11,142	11,358
190501	COXSACKIE-ATHENS CSD	12,888	13,208
660202	CROTON-HARMON UFSD	16,733	17,089
150203	CROWN POINT CSD	16,175	16,816
22302	CUBA-RUSHFORD CSD	13,488	13,493
241101	DALTON-NUNDA CSD (KESHEQUA)	14,107	13,895
241001	DANVILLE CSD	11,313	11,586
580107	DEER PARK UFSD	16,685	17,186
120501	DELAWARE ACADEMY CSD AT DELHI	14,930	15,384
140707	DEPEW UFSD	11,409	11,571
31301	DEPOSIT CSD	15,304	15,566
250301	DERUYTER CSD	14,069	14,253
660403	DOBBS FERRY UFSD	19,927	20,363
211003	DOLGEVILLE CSD	11,527	11,844
130502	DOVER UFSD	12,245	12,634
120301	DOWNSVILLE CSD	18,143	18,308
610301	DRYDEN CSD	12,012	12,682
530101	DUANESBURG CSD	10,234	10,068
680801	DUNDEE CSD	10,998	11,641
60800	DUNKIRK CITY SD	13,985	14,270
140301	EAST AURORA UFSD	11,205	11,660
430501	EAST BLOOMFIELD CSD	12,117	12,351
490301	EAST GREENBUSH CSD	12,659	12,974
580301	EAST HAMPTON UFSD	24,729	24,917
260801	EAST IRONDEQUOIT CSD	12,557	12,929
580503	EAST ISLIP UFSD	15,659	15,866
280203	EAST MEADOW UFSD	16,722	16,973
580234	EAST MORICHES UFSD	18,372	18,563
580917	EAST QUOGUE UFSD	23,116	23,527
500402	EAST RAMAPO CSD (SPRING VALLEY)	17,055	17,266
261313	EAST ROCHESTER UFSD	13,585	14,088
280219	EAST ROCKAWAY UFSD	19,383	19,583
420401	EAST SYRACUSE-MINOA CSD	14,674	14,871
280402	EAST WILLISTON UFSD	21,784	22,187
660301	EASTCHESTER UFSD	18,832	19,259
580912	EASTPORT-SOUTH MANOR CSD	14,276	14,629
141201	EDEN CSD	10,674	10,900
660406	EDGEMONT UFSD	18,814	19,250

**Charter Funding Alphabetical By NYS School District**  
**\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

<b>District Code</b>	<b>School District Name</b>	<b>Final 2017-18 Basic Tuition*</b>	<b>Final 2018-19 Basic Tuition*</b>
520601	EDINBURG COMMON SD	21,896	22,487
470501	EDMESTON CSD	12,243	12,603
513102	EDWARDS-KNOX CSD	11,536	11,827
180901	ELBA CSD	12,423	12,736
590801	ELDRED CSD	14,570	15,023
150301	ELIZABETHTOWN-LEWIS CSD	14,358	14,605
622002	ELLENVILLE CSD	16,150	16,473
40901	ELLCOTTVILLE CSD	12,491	12,710
70600	ELMIRA CITY SD	12,012	12,238
70902	ELMIRA HEIGHTS CSD	11,136	11,295
280216	ELMONT UFSD	15,397	15,713
660409	ELMSFORD UFSD	23,211	23,794
580401	ELWOOD UFSD	15,773	16,118
141401	EVANS-BRANT CSD (LAKE SHORE)	12,618	12,810
420601	FABIUS-POMPEY CSD	13,479	13,720
261301	FAIRPORT CSD	11,647	12,033
61101	FALCONER CSD	10,522	10,777
590501	FALLSBURG CSD	20,402	21,059
280522	FARMINGDALE UFSD	17,831	18,311
421001	FAYETTEVILLE-MANLIUS CSD	11,653	12,111
22001	FILLMORE CSD	10,156	10,293
580514	FIRE ISLAND UFSD	108,303	112,278
581004	FISHERS ISLAND UFSD	43,471	41,950
280222	FLORAL PARK-BELLEROSE UFSD	15,937	16,272
442115	FLORIDA UFSD	15,007	15,340
270601	FONDA-FULTONVILLE CSD	12,108	12,106
61503	FORESTVILLE CSD	11,484	11,575
640502	FORT ANN CSD	14,847	14,835
640601	FORT EDWARD UFSD	12,493	12,900
270701	FORT PLAIN CSD	13,841	14,162
210402	FRANKFORT-SCHUYLER CSD	10,210	10,249
120701	FRANKLIN CSD	14,106	13,934
280217	FRANKLIN SQUARE UFSD	14,412	14,748
41101	FRANKLINVILLE CSD	12,351	12,328
62201	FREDONIA CSD	13,007	13,285
280209	FREEPORT UFSD	16,703	17,151
60301	FREWSBURG CSD	11,206	11,618
21601	FRIENDSHIP CSD	13,385	13,932
141604	FRONTIER CSD	9,759	10,208
460500	FULTON CITY SD	12,616	13,021
520701	GALWAY CSD	11,157	11,353
650902	GANANDA CSD	10,757	10,999
280218	GARDEN CITY UFSD	18,620	18,909
480404	GARRISON UFSD	22,713	23,138
260401	GATES-CHILI CSD	13,359	13,837
220401	GENERAL BROWN CSD	9,580	9,818
20702	GENESEE VALLEY CSD	12,013	12,355
240401	GENESEO CSD	13,257	13,726
430700	GENEVA CITY SD	13,688	14,179
81401	GEORGETOWN-SOUTH OTSELIC CSD	13,871	14,254
100902	GERMANTOWN CSD	15,614	16,004
470202	GILBERTSVILLE-MOUNT UPTON CSD	12,319	12,576
540801	GILBOA-CONESVILLE CSD	16,707	16,943
280100	GLEN COVE CITY SD	19,185	19,632
630300	GLENS FALLS CITY SD	12,469	12,753
630918	GLENS FALLS COMN SD	13,000	13,590
170500	GLOVERSVILLE CITY SD	10,865	11,063

**Charter Funding Alphabetical By NYS School District**  
**\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

District Code	School District Name	Final 2017-18 Basic Tuition*	Final 2018-19 Basic Tuition*
430901	GORHAM-MIDDLESEX CSD (MARCUS WHITMAN	12,872	13,288
440601	GOSHEN CSD	13,773	14,252
511101	GOUVERNEUR CSD	11,255	11,480
42801	GOWANDA CSD	12,326	12,820
141501	GRAND ISLAND CSD	10,915	11,164
640701	GRANVILLE CSD	11,360	11,569
280407	GREAT NECK UFSD	23,468	23,954
260501	GREECE CSD	11,979	12,252
10701	GREEN ISLAND UFSD	13,662	13,773
660407	GREENBURGH CSD	23,343	23,686
80601	GREENE CSD	11,565	11,757
581010	GREENPORT UFSD	17,700	18,697
190701	GREENVILLE CSD	14,454	14,655
640801	GREENWICH CSD	13,131	13,310
442111	GREENWOOD LAKE UFSD	19,311	19,713
610501	GROTON CSD	11,406	11,317
10802	GUILDERLAND CSD	12,354	12,628
630801	HADLEY-LUZERNE CSD	14,745	15,207
480401	HALDANE CSD	17,487	16,786
580405	HALF HOLLOW HILLS CSD	15,896	16,249
141601	HAMBURG CSD	10,716	10,997
250701	HAMILTON CSD	13,897	14,154
511201	HAMMOND CSD	13,727	14,120
572901	HAMMONDSPORT CSD	15,766	16,037
580905	HAMPTON BAYS UFSD	17,093	17,666
120906	HANCOCK CSD	15,267	15,275
460701	HANNIBAL CSD	11,178	11,362
580406	HARBORFIELDS CSD	14,773	15,222
30501	HARPURSVILLE CSD	10,887	11,186
660501	HARRISON CSD	24,457	24,770
230301	HARRISVILLE CSD	13,372	13,899
641001	HARTFORD CSD	13,205	13,433
660404	HASTINGS-ON-HUDSON UFSD	20,404	20,896
580506	HAUPPAUGE UFSD	17,435	18,000
500201	HAYERSTRAW-STONY POINT CSD (NORTH RO	18,121	18,221
280201	HEMPSTEAD UFSD	18,702	19,452
660203	HENDRICK HUDSON CSD	19,174	19,498
210601	HERKIMER CSD	10,525	10,764
511301	HERMON-DEKALB CSD	13,646	13,858
280409	HERRICKS UFSD	18,029	18,431
512404	HEUVELTON CSD	11,704	12,132
280214	HEWLETT-WOODMERE UFSD	23,408	23,839
280517	HICKSVILLE UFSD	15,942	16,312
620803	HIGHLAND CSD	13,457	13,676
440901	HIGHLAND FALLS CSD	15,583	15,865
261101	HILTON CSD	11,200	11,568
41401	HINSDALE CSD	10,952	11,246
141701	HOLLAND CSD	12,032	12,083
412201	HOLLAND PATENT CSD	11,388	11,651
450704	HOLLEY CSD	11,275	11,314
110701	HOMER CSD	12,092	12,477
431401	HONEOYE CSD	13,141	13,400
260901	HONEOYE FALLS-LIMA CSD	11,435	11,808
491401	HOOSIC VALLEY CSD	11,338	11,477
490501	HOOSICK FALLS CSD	12,782	13,223
571800	HORNELL CITY SD	10,858	11,112
70901	HORSEHEADS CSD	11,188	11,726

**Charter Funding Alphabetical By NYS School District**  
**\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

<b>District Code</b>	<b>School District Name</b>	<b>Final 2017-18 Basic Tuition*</b>	<b>Final 2018-19 Basic Tuition*</b>
101300	HUDSON CITY SD	14,222	14,774
641301	HUDSON FALLS CSD	11,021	11,239
190901	HUNTER-TANNERSVILLE CSD	17,482	17,655
580403	HUNTINGTON UFSD	18,512	18,951
130801	HYDE PARK CSD	13,055	13,191
200401	INDIAN LAKE CSD	25,054	25,084
220301	INDIAN RIVER CSD	7,996	8,463
200501	INLET COMN SD	27,047	28,264
141301	IROQUOIS CSD	10,751	11,124
660402	IRVINGTON UFSD	21,150	21,911
280231	ISLAND PARK UFSD	28,985	29,263
280226	ISLAND TREES UFSD	16,505	16,784
580502	ISLIP UFSD	15,288	15,586
610600	ITHACA CITY SD	13,670	14,143
61700	JAMESTOWN CITY SD	11,164	11,412
420411	JAMESVILLE-DEWITT CSD	11,944	12,261
572702	JASPER-TROUPSBURG CSD	11,590	11,729
540901	JEFFERSON CSD	13,445	14,018
280515	JERICO UFSD	24,911	25,088
630601	JOHNSBURG CSD	19,365	19,681
31502	JOHNSON CITY CSD	13,066	13,564
170600	JOHNSTOWN CITY SD	11,408	11,689
420501	JORDAN-ELBRIDGE CSD	12,623	12,825
660101	KATONAH-LEWISBORO UFSD	21,507	21,522
150601	KEENE CSD	20,661	21,054
450607	KENDALL CSD	13,590	13,556
142601	KENMORE-TONAWANDA UFSD	10,477	10,607
101401	KINDERHOOK CSD	12,239	12,771
580805	KINGS PARK CSD	14,928	15,124
620600	KINGSTON CITY SD	15,461	15,861
441202	KIRYAS JOEL VILLAGE UFSD	37,430	38,560
221401	LA FARGEVILLE CSD	10,458	10,814
141800	LACKAWANNA CITY SD	12,969	13,274
420807	LAFAYETTE CSD	16,766	17,309
630701	LAKE GEORGE CSD	13,521	13,823
151102	LAKE PLACID CSD	15,942	16,414
200601	LAKE PLEASANT CSD	26,331	26,763
662401	LAKELAND CSD	16,009	15,966
141901	LANCASTER CSD	9,442	9,789
610801	LANSING CSD	11,855	12,198
490601	LANSINGBURGH CSD	10,352	10,719
470801	LAURENS CSD	11,634	12,014
280215	LAWRENCE UFSD	23,502	23,528
181001	LE ROY CSD	11,790	12,335
670401	LETCHWORTH CSD	12,337	12,369
280205	LEVITTOWN UFSD	18,280	18,558
400301	LEWISTON-PORTER CSD	12,729	12,912
590901	LIBERTY CSD	17,977	18,477
580104	LINDENHURST UFSD	15,253	15,518
511602	LISBON CSD	13,322	13,924
210800	LITTLE FALLS CITY SD	12,471	12,792
421501	LIVERPOOL CSD	13,529	13,950
591302	LIVINGSTON MANOR CSD	17,085	17,604
240801	LIVONIA CSD	12,356	12,771
400400	LOCKPORT CITY SD	10,915	11,175
280503	LOCUST VALLEY CSD	23,507	23,996
280300	LONG BEACH CITY SD	23,348	23,654

**Charter Funding Alphabetical By NYS School District**  
**\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

<b>District Code</b>	<b>School District Name</b>	<b>Final 2017-18 Basic Tuition*</b>	<b>Final 2018-19 Basic Tuition*</b>
200701	LONG LAKE CSD	43,198	43,695
580212	LONGWOOD CSD	15,380	15,811
230901	LOWVILLE ACADEMY & CSD	10,603	10,968
221301	LYME CSD	14,021	14,055
280220	LYNBROOK UFSD	18,680	19,009
421504	LYNCOURT UFSD	16,499	16,860
451001	LYNDONVILLE CSD	11,519	11,935
650501	LYONS CSD	11,690	11,999
251101	MADISON CSD	11,738	12,199
511901	MADRID-WADDINGTON CSD	11,491	11,969
480101	MAHOPAC CSD	14,925	15,218
31101	MAINE-ENDWELL CSD	11,197	11,618
161501	MALONE CSD	11,520	11,693
280212	MALVERNE UFSD	20,705	21,730
660701	MAMARONECK UFSD	19,416	19,618
431101	MANCHESTER-SHORTSVILLE CSD (RED JACK	11,420	11,724
280406	MANHASSET UFSD	21,735	22,207
110901	MARATHON CSD	12,911	13,639
421101	MARCELLUS CSD	10,775	11,174
121401	MARGARETVILLE CSD	14,376	14,646
650701	MARION CSD	12,418	12,609
621001	MARLBORO CSD	16,512	16,865
280523	MASSAPEQUA UFSD	17,052	17,142
512001	MASSENA CSD	11,197	11,625
581012	MATTITUCK-CUTCHOGUE UFSD	16,967	17,342
170801	MAYFIELD CSD	11,094	11,187
110304	MCGRAW CSD	12,248	12,604
521200	MECHANICVILLE CITY SD	10,780	11,035
450801	MEDINA CSD	11,827	12,242
10615	MENANDS UFSD	16,870	17,548
280225	MERRICK UFSD	18,936	19,286
460901	MEXICO CSD	12,702	12,993
580211	MIDDLE COUNTRY CSD	14,119	14,389
541001	MIDDLEBURGH CSD	13,453	13,793
441000	MIDDLETOWN CITY SD	13,759	14,126
471101	MILFORD CSD	13,217	13,505
132201	MILLBROOK CSD	13,902	14,099
580208	MILLER PLACE UFSD	13,922	14,376
280410	MINEOLA UFSD	24,709	24,959
150801	MINERVA CSD	26,637	26,368
441101	MINISINK VALLEY CSD	11,552	12,057
441201	MONROE-WOODBURY CSD	14,089	14,584
580306	MONTAUK UFSD	32,259	33,111
591401	MONTICELLO CSD	15,106	15,580
51301	MORAVIA CSD	11,202	11,572
150901	MORIAH CSD	12,855	13,143
471201	MORRIS CSD	11,436	11,899
512101	MORRISTOWN CSD	14,680	14,783
250401	MORRISVILLE-EATON CSD	13,114	13,374
212001	MOUNT MARKHAM CSD	12,231	12,665
240901	MT MORRIS CSD	13,120	13,970
660801	MT PLEASANT CSD	19,590	20,199
580207	MT SINAI UFSD	15,841	16,166
660900	MT VERNON SCHOOL DISTRICT	17,794	18,548
500108	NANUET UFSD	19,531	19,117
431201	NAPLES CSD	14,135	14,597
411501	NEW HARTFORD CSD	12,431	12,953

**Charter Funding Alphabetical By NYS School District**  
**\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

District Code	School District Name	Final 2017-18 Basic Tuition*	Final 2018-19 Basic Tuition*
280405	NEW HYDE PARK-GARDEN CITY PARK UFSD	15,771	16,132
101601	NEW LEBANON CSD	16,792	16,688
621101	NEW PALTZ CSD	14,284	14,718
661100	NEW ROCHELLE CITY SD	17,138	17,668
581015	NEW SUFFOLK COMN SD	16,281	16,242
650101	NEWARK CSD	12,100	12,367
600402	NEWARK VALLEY CSD	11,287	11,621
441600	NEWBURGH CITY SD	15,796	16,159
151001	NEWCOMB CSD	44,080	45,001
400601	NEWFANE CSD	11,086	11,212
610901	NEWFIELD CSD	10,832	11,015
400800	NIAGARA FALLS CITY SD	11,925	12,164
400701	NIAGARA-WHEATFIELD CSD	11,443	11,561
530301	NISKAYUNA CSD	12,790	12,833
580103	NORTH BABYLON UFSD	15,290	15,799
280204	NORTH BELLMORE UFSD	18,493	18,926
142201	NORTH COLLINS CSD	14,023	14,594
10623	NORTH COLONIE CSD	11,708	11,957
490801	NORTH GREENBUSH COMN SD (WILLIAMS)	12,741	12,973
280229	NORTH MERRICK UFSD	18,825	19,378
651501	NORTH ROSE-WOLCOTT CSD	13,030	13,545
661301	NORTH SALEM CSD	21,280	21,659
280501	NORTH SHORE CSD	24,323	24,887
420303	NORTH SYRACUSE CSD	11,709	11,997
400900	NORTH TONAWANDA CITY SD	11,593	11,869
630202	NORTH WARREN CSD	16,475	16,292
131101	NORTHEAST CSD	16,342	16,460
90501	NORTHEASTERN CLINTON CSD	12,543	12,596
90901	NORTHERN ADIRONDACK CSD	13,594	13,725
580404	NORTHPORT-EAST NORTHPORT UFSD	19,008	19,284
170901	NORTHVILLE CSD	14,440	14,781
81200	NORWICH CITY SD	10,956	11,350
512201	NORWOOD-NORFOLK CSD	11,652	12,063
411504	NY MILLS UFSD	12,834	13,345
500304	NYACK UFSD	19,240	19,752
300000	NYC CHANCELLOR'S OFFICE	14,527	15,307
181101	OAKFIELD-ALABAMA CSD	10,994	11,324
280211	OCEANSIDE UFSD	17,067	17,195
550101	ODESSA-MONTOUR CSD	11,863	11,806
512300	OGDENSBURG CITY SD	14,953	15,475
42400	OLEAN CITY SD	11,976	12,152
251400	ONEIDA CITY SD	12,079	12,368
471400	ONEONTA CITY SD	12,790	13,160
421201	ONONDAGA CSD	13,132	13,652
621201	ONTEORA CSD	19,571	19,861
271201	OPPENHEIM-EPHRATAH-ST. JOHNSVILLE CSD	13,497	13,830
142301	ORCHARD PARK CSD	11,523	11,933
412901	ORISKANY CSD	11,992	12,496
661401	OSSINING UFSD	18,796	19,255
461300	OSWEGO CITY SD	13,270	13,258
471601	OTEGO-UNADILLA CSD	12,481	12,617
600601	OWEGO-APALACHIN CSD	12,524	12,961
81501	OXFORD ACADEMY & CSD	12,858	12,967
280506	OYSTER BAY-EAST NORWICH CSD	23,533	24,117
581002	OYSTERPONDS UFSD	33,931	32,944
650901	PALMYRA-MACEDON CSD	11,655	12,008
61601	PANAMA CSD	12,826	13,148

**Charter Funding Alphabetical By NYS School District**  
**\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

District Code	School District Name	Final 2017-18 Basic Tuition*	Final 2018-19 Basic Tuition*
512501	PARISHVILLE-HOPKINTON CSD	11,609	12,209
580224	PATCHOGUE-MEDFORD UFSD	13,814	14,350
181201	PAVILION CSD	11,682	11,971
131201	PAWLING CSD	16,571	16,675
500308	PEARL RIVER UFSD	15,858	16,275
661500	PEEKSKILL CITY SD	17,430	17,697
661601	PELHAM UFSD	17,187	17,651
181302	PEMBROKE CSD	12,828	13,543
261201	PENFIELD CSD	13,346	13,586
680601	PENN YAN CSD	12,554	12,593
671201	PERRY CSD	12,041	12,001
911101	PERU CSD	12,849	13,207
431301	PHELPS-CLIFTON SPRINGS CSD	12,376	12,673
462001	PHOENIX CSD	13,226	13,377
440401	PINE BUSH CSD	12,570	13,126
131301	PINE PLAINS CSD	15,565	16,116
60601	PINE VALLEY CSD (SOUTH DAYTON)	12,589	12,683
261401	PITTSFORD CSD	13,722	14,069
280518	PLAINEDGE UFSD	16,704	17,269
280504	PLAINVIEW-OLD BETHPAGE CSD	18,942	19,213
91200	PLATTSBURGH CITY SD	14,604	14,714
660809	PLEASANTVILLE UFSD	17,558	17,881
660802	POCANTICO HILLS CSD	47,333	48,663
211103	POLAND CSD	12,690	12,858
511101	PORT BYRON CSD	11,865	12,124
661904	PORT CHESTER-RYE UFSD	14,392	15,031
580206	PORT JEFFERSON UFSD	22,199	22,792
441800	PORT JERVIS CITY SD	12,904	13,237
280404	PORT WASHINGTON UFSD	21,028	21,583
42901	PORTVILLE CSD	11,058	11,453
512902	POTSDAM CSD	12,390	12,842
131500	POUGHKEEPSIE CITY SD	13,524	13,680
572301	PRATTSBURGH CSD	11,626	11,569
461801	PULASKI CSD	12,580	13,100
641401	PUTNAM CSD	24,966	26,554
480503	PUTNAM VALLEY CSD	17,888	18,253
630902	QUEENSBURY UFSD	10,538	10,812
580903	QUOGUE UFSD	47,923	47,885
500401	RAMAPO CSD (SUFFERN)	17,919	18,270
43001	RANDOLPH CSD	11,720	11,831
10402	RAVENA-COEYMANS-SELKIRK CSD	14,289	14,550
651503	RED CREEK CSD	11,916	12,381
131701	RED HOOK CSD	14,202	14,712
411701	REMSEN CSD	15,798	16,147
580901	REMSENBURG-SPEONK UFSD	37,414	38,521
491200	RENSSELAER CITY SD	9,884	10,489
131801	RHINEBECK CSD	17,681	18,333
472001	RICHFIELD SPRINGS CSD	11,916	12,222
62401	RIPLEY CSD	16,941	16,992
580602	RIVERHEAD CSD	17,076	17,974
261600	ROCHESTER CITY SD	13,090	13,684
280221	ROCKVILLE CENTRE UFSD	19,767	20,259
580209	ROCKY POINT UFSD	13,814	14,375
411800	ROME CITY SD	12,413	12,989
560603	ROMULUS CSD	15,567	16,067
620901	RONDOUT VALLEY CSD	18,589	18,723
280208	ROOSEVELT UFSD	17,425	17,883

**Charter Funding Alphabetical By NYS School District**  
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District Code	School District Name	Final 2017-18 Basic Tuition*	Final 2018-19 Basic Tuition*
591301	ROSCOE CSD	18,826	19,165
280403	ROSLYN UFSD	21,898	22,134
530515	ROTTERDAM-MOHONASEN CSD	9,989	10,370
121502	ROXBURY CSD	17,963	18,507
401201	ROYALTON-HARTLAND CSD	11,207	11,503
261701	RUSH-HENRIETTA CSD	13,330	13,739
661800	RYE CITY SD	19,917	20,287
661901	RYE NECK UFSD	19,357	19,942
580205	SACHEM CSD	14,251	14,488
221001	SACKETS HARBOR CSD	11,104	11,490
580305	SAG HARBOR UFSD	25,725	27,212
580910	SAGAPONACK COMN SD	16,281	16,753
43200	SALAMANCA CITY SD	12,582	12,510
641501	SALEM CSD	14,082	14,199
161201	SALMON RIVER CSD	14,576	15,057
461901	SANDY CREEK CSD	13,911	14,146
91402	SARANAC CSD	12,333	12,688
161401	SARANAC LAKE CSD	14,999	14,951
521800	SARATOGA SPRINGS CITY SD	11,532	11,873
621601	SAUGERTIES CSD	12,822	13,325
411603	SAUQUOIT VALLEY CSD	11,956	12,446
580504	SAYVILLE UFSD	17,460	17,846
662001	SCARSDALE UFSD	23,148	23,530
530501	SCHALMONT CSD	14,862	15,517
530600	SCHENECTADY CITY SD	12,515	12,628
470901	SCHENEVUS CSD	13,566	14,227
491501	SCHODACK CSD	13,169	13,477
541201	SCHOHARIE CSD	13,147	13,532
151401	SCHROON LAKE CSD	16,368	16,887
521701	SCHUYLERVILLE CSD	12,472	12,731
22401	SCIO CSD	12,968	13,122
530202	SCOTIA-GLENVILLE CSD	12,013	12,223
280206	SEAFORD UFSD	16,660	17,070
560701	SENECA FALLS CSD	12,016	12,537
280252	SEWANHAKA CENTRAL HS DISTRICT	13,522	13,842
541401	SHARON SPRINGS CSD	15,154	15,184
580701	SHELTER ISLAND UFSD	29,013	29,556
520302	SHENENDEHOWA CSD	11,919	12,263
82001	SHERBURNE-EARLVILLE CSD	11,712	12,094
62601	SHERMAN CSD	11,196	11,278
412000	SHERRILL CITY SD	10,651	11,065
580601	SHOREHAM-WADING RIVER CSD	16,726	17,231
121601	SIDNEY CSD	12,637	13,134
61501	SILVER CREEK CSD	12,223	12,540
421601	SKANEATELES CSD	13,337	13,456
580801	SMITHTOWN CSD	14,969	15,255
651201	SODUS CSD	13,623	13,994
420702	SOLVAY UFSD	12,760	13,019
662101	SOMERS CSD	17,825	18,189
10601	SOUTH COLONIE CSD	13,137	13,272
580235	SOUTH COUNTRY CSD	16,951	17,426
521401	SOUTH GLENS FALLS CSD	11,667	11,847
580413	SOUTH HUNTINGTON UFSD	16,758	17,272
220101	SOUTH JEFFERSON CSD	10,183	10,516
121702	SOUTH KORTRIGHT CSD	14,381	14,715
231101	SOUTH LEWIS CSD	14,513	14,880
500301	SOUTH ORANGETOWN CSD	16,503	16,762

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<b>District Code</b>	<b>School District Name</b>	<b>Final 2017-18 Basic Tuition*</b>	<b>Final 2018-19 Basic Tuition*</b>
560501	SOUTH SENECA CSD	14,574	14,960
580906	SOUTHAMPTON UFSD	24,414	25,076
50701	SOUTHERN CAYUGA CSD	14,419	14,879
581005	SOUTHOLD UFSD	18,400	18,772
60201	SOUTHWESTERN CSD AT JAMESTOWN	11,202	11,187
131602	SPACKENKILL UFSD	17,018	17,443
261001	SPENCERPORT CSD	11,533	11,970
600801	SPENCER-VAN ETTEN CSD	11,808	12,222
580304	SPRINGS UFSD	22,275	23,162
141101	SPRINGVILLE-GRIFFITH INST CSD	12,347	12,493
161801	ST REGIS FALLS CSD	14,886	15,422
121701	STAMFORD CSD	14,915	14,999
401001	STARPOINT CSD	10,789	11,141
522001	STILLWATER CSD	10,269	10,520
251501	STOCKBRIDGE VALLEY CSD	11,638	12,028
591502	SULLIVAN WEST CSD	16,008	16,203
30601	SUSQUEHANNA VALLEY CSD	13,156	13,473
140207	SWEET HOME CSD	12,954	13,335
280502	SYOSSET CSD	21,263	21,684
421800	SYRACUSE CITY SD	12,930	13,257
100501	TACONIC HILLS CSD	14,622	15,138
220701	THOUSAND ISLANDS CSD	13,027	13,387
580201	THREE VILLAGE CSD	16,887	17,345
151501	TICONDEROGA CSD	14,455	14,829
600903	TIOGA CSD	10,451	10,802
142500	TONAWANDA CITY SD	11,051	11,198
211901	TOWN OF WEBB UFSD	21,143	21,215
591201	TRI-VALLEY CSD	19,324	19,736
491700	TROY CITY SD	16,486	17,048
611001	TRUMANSBURG CSD	11,227	11,514
580913	TUCKAHOE COMN SD	29,200	30,114
660302	TUCKAHOE UFSD	21,009	21,257
421902	TULLY CSD	11,036	11,388
160101	TUPPER LAKE CSD	12,461	12,877
441903	TUXEDO UFSD	18,470	18,139
660401	UFSD-TARRYTOWNS	17,449	18,170
81003	UNADILLA VALLEY CSD	12,393	12,785
51901	UNION SPRINGS CSD	13,059	13,703
280202	UNIONDALE UFSD	20,864	21,461
31501	UNION-ENDICOTT CSD	12,048	12,454
412300	UTICA CITY SD	9,780	10,023
660805	VALHALLA UFSD	21,983	22,440
441301	VALLEY CSD (MONTGOMERY)	12,222	12,667
280213	VALLEY STREAM 13 UFSD	16,487	16,771
280224	VALLEY STREAM 24 UFSD	21,044	21,164
280230	VALLEY STREAM 30 UFSD	19,777	20,089
280251	VALLEY STREAM CENTRAL HS DISTRICT	15,858	16,053
211701	VAN HORNSVILLE-OWEN D YOUNG CSD	12,991	13,735
31601	VESTAL CSD	13,166	13,415
431701	VICTOR CSD	10,518	10,941
11003	VOORHEESVILLE CSD	13,742	14,189
580302	WAINSCOTT COMN SD	16,281	18,412
621801	WALLKILL CSD	11,997	12,287
121901	WALTON CSD	11,718	11,931
280223	WANTAGH UFSD	14,593	15,005
132101	WAPPINGERS CSD	11,887	12,269
631201	WARRENSBURG CSD	15,836	15,994

**Charter Funding Alphabetical By NYS School District**  
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<b>District Code</b>	<b>School District Name</b>	<b>Final 2017-18 Basic Tuition*</b>	<b>Final 2018-19 Basic Tuition*</b>
671501	WARSAW CSD	12,643	13,421
442101	WARWICK VALLEY CSD	13,198	13,509
440102	WASHINGTONVILLE CSD	12,931	13,156
522101	WATERFORD-HALFMOON UFSD	13,844	14,291
561006	WATERLOO CSD	11,263	11,593
222000	WATERTOWN CITY SD	9,985	10,360
411902	WATERVILLE CSD	11,900	12,149
11200	WATERVLIT CITY SD	10,404	10,529
550301	WATKINS GLEN CSD	11,489	11,561
600101	WAVERLY CSD	10,063	10,172
573002	WAYLAND-COHOCTON CSD	11,769	11,938
650801	WAYNE CSD	12,034	12,478
261901	WEBSTER CSD	11,872	12,379
50301	WEEDSPORT CSD	12,820	13,308
200901	WELLS CSD	22,823	23,341
22601	WELLSVILLE CSD	12,671	12,998
580102	WEST BABYLON UFSD	15,849	16,226
210302	WEST CANADA VALLEY CSD	12,723	13,252
420101	WEST GENESEE CSD	11,199	11,361
280227	WEST HEMPSTEAD UFSD	17,759	17,850
260803	WEST IRONDEQUOIT CSD	11,413	11,516
580509	WEST ISLIP UFSD	14,799	15,117
142801	WEST SENECA CSD	11,179	11,286
40204	WEST VALLEY CSD	14,623	14,800
280401	WESTBURY UFSD	19,287	20,226
62901	WESTFIELD CSD	12,891	13,055
580902	WESTHAMPTON BEACH UFSD	19,354	19,873
420701	WESTHILL CSD	11,635	11,727
412801	WESTMORELAND CSD	12,938	13,823
151601	WESTPORT CSD	14,591	14,820
262001	WHEATLAND-CHILI CSD	16,259	16,148
170301	WHEELERVILLE UFSD	19,435	19,870
662200	WHITE PLAINS CITY SD	20,443	20,840
641701	WHITEHALL CSD	13,236	13,529
412902	WHITESBORO CSD	10,886	11,417
22101	WHITESVILLE CSD	11,904	12,012
31401	WHITNEY POINT CSD	12,324	12,694
580232	WILLIAM FLOYD UFSD	15,169	15,645
651402	WILLIAMSON CSD	13,113	13,244
140203	WILLIAMSVILLE CSD	11,904	12,143
151701	WILLSBORO CSD	16,355	16,604
401501	WILSON CSD	11,386	11,692
191401	WINDHAM-ASHLAND-JEWETT CSD	19,838	20,191
31701	WINDSOR CSD	11,115	11,505
472506	WORCESTER CSD	13,352	13,790
580109	WYANDANCH UFSD	17,666	18,039
490804	WYNANTS KILL UFSD	12,243	12,967
671002	WYOMING CSD	16,376	16,286
662300	YONKERS CITY SD	15,023	15,607
241701	YORK CSD	11,694	11,968
43501	YORKSHIRE-PIONEER CSD	12,406	12,710
662402	YORKTOWN CSD	17,743	17,837



**2019 New School Proposal  
Budget(s) & Cash Flow(s) Template**

**Family Life Academy Charter School**

**Contact Name:** Scott S. Quintero  
**Contact Title:** CFO  
**Contact Email:** [REDACTED]  
**Contact Phone:** [REDACTED]

**First Academic Year:** 2020-21

**Pre-Opening Period:** July 1, 2019 - June 30, 2020

**Note: For pre-opening period if the RFP submission date is:**

- a) less than 1 year from the "First Academic Year," select the January through June date range.
- b) 1 year or more before the "First Academic Year," select the July through June date range.

FAMILY LIFE ACADEMY CHARTER SCHOOL  
2020-21 through 2024-25

CHARTER ENROLLMENT BY GRADE							
GRADES	LEVEL	2020-21	2021-22	2022-23	2023-24	2024-25	AGE RANGE
Kindergarten	Elementary School	234	234	234	234	312	4-6
1st Grade	Elementary School	312	234	234	234	234	5-8
2nd Grade	Elementary School	234	312	234	234	234	6-9
3rd Grade	Elementary School	156	234	312	234	234	7-10
4th Grade	Elementary School	156	156	234	312	234	8-11
5th Grade	<i>Elementary School</i>	156	156	156	234	312	9-12
6th Grade	Middle School	156	156	234	234	312	10-13
7th Grade	Middle School	156	156	156	234	234	11-14
8th Grade	Middle School	130	156	156	156	234	12-15
9th Grade	High School						
10th Grade	High School						
11th Grade	High School						
12th Grade	High School						
Ungraded							
<b>TOTAL</b>		1,690	1,794	1,950	2,106	2,340	

NUMBER OF CLASSES BY GRADE						
GRADES	LEVEL	2020-21	2021-22	2022-23	2023-24	2024-25
Kindergarten	Elementary School	9	9	9	9	12
1st Grade	Elementary School	12	9	9	9	9
2nd Grade	Elementary School	9	12	9	9	9
3rd Grade	Elementary School	6	9	12	9	9
4th Grade	Elementary School	6	6	9	12	9
5th Grade	Elementary School	6	6	6	9	12
6th Grade	Middle School	6	6	9	9	12
7th Grade	Middle School	6	6	6	9	9
8th Grade	Middle School	5	6	6	6	9
9th Grade	High School					
10th Grade	High School					
11th Grade	High School					
12th Grade	High School					
Ungraded						
<b>TOTAL</b>		65	69	75	81	90

AVERAGE NUMBER OF STUDENTS PER CLASS BY GRADE						
GRADES	LEVEL	2020-21	2021-22	2022-23	2023-24	2024-25
Kindergarten	Elementary School	26	26	26	26	26
1st Grade	Elementary School	26	26	26	26	26
2nd Grade	Elementary School	26	26	26	26	26
3rd Grade	Elementary School	26	26	26	26	26
4th Grade	Elementary School	26	26	26	26	26
5th Grade	Elementary School	26	26	26	26	26
6th Grade	Middle School	26	26	26	26	26
7th Grade	Middle School	26	26	26	26	26
8th Grade	Middle School	26	26	26	26	26
9th Grade	High School	0	0	0	0	0
10th Grade	High School	0	0	0	0	0
11th Grade	High School	0	0	0	0	0
12th Grade	High School	0	0	0	0	0
Ungraded		0	0	0	0	0

SUMMARY AND OTHER INFORMATION						
Total Elementary Enrollment		1,248	1,326	1,404	1,482	1,560
Total Middle School Enrollment		442	468	546	624	780
Total High School Enrollment		-	-	-	-	-
Total Ungraded Enrollment		-	-	-	-	-
<b>Total Enrollment</b>		<b>1,690</b>	<b>1,794</b>	<b>1,950</b>	<b>2,106</b>	<b>2,340</b>
Change in Net Enrollment from Prior Year (Count)		1,690	104	156	156	234
Change in Net Enrollment from Prior Year (Percent)		100.0%	6.2%	8.7%	8.0%	11.1%
Anticipated rate of attrition (Percent)		0.0%	0.0%	0.0%	0.0%	0.0%

**ADDITIONAL NOTES/COMMENTS**



ESTIMATED ENROLLMENT BY DISTRICT					
<b>ANNUAL ENROLLMENT BY DISTRICT TOTALS</b>	1,690	1,794	1,950	2,106	2,340
Enrollment by Grade vs Enrollment by District (should = 0)	-	-	-	-	-

ENTER NUMBER OF SCHOOL DISTRICTS ANTICIPATED: --> **1**

PRIMARY SENDING SCHOOL DISTRICT	NYC CHANCELLOR'S OFFICE	2020-21	2021-22	2022-23	2023-24	2024-25
<b>DISTRICT'S ANNUAL TOTAL OPERATING BUDGET</b>		\$ 25,000,000,000	\$ 25,000,000,000	\$ 25,000,000,000	\$ 25,000,000,000	\$ 25,000,000,000
<b>ENROLLMENT (Charter School)</b>		1,690	1,794	1,950	2,106	2,340
<b>DESCRIPTION OF SOURCE FOR DISTRICT'S OPERATING BUDGET</b> (Include web address if available)		<a href="https://en.wikipedia.org/wiki/New_York_City_Department_of_Education#Budget">https://en.wikipedia.org/wiki/New_York_City_Department_of_Education#Budget</a>				

SECONDARY SENDING SCHOOL DISTRICT	Select from drop-down list →	2020-21	2021-22	2022-23	2023-24	2024-25
<b>DISTRICT'S ANNUAL TOTAL OPERATING BUDGET</b>		\$ -	\$ -	\$ -	\$ -	\$ -
<b>ENROLLMENT (Charter School)</b>						
<b>DESCRIPTION OF SOURCE FOR DISTRICT'S OPERATING BUDGET</b> (Include web address if available)						

**FAMILY LIFE ACADEMY CHARTER SCHOOL**

STAFFING PLAN FTE		Year 1	Year 2	Year 3	Year 4	Year 5
	Acad Years	2020-21	2021-22	2022-23	2023-24	2024-25
	Grades	K-8	K-8	K-8	K-8	K-8
	Enrollment	1690	1794	1950	2106	2340

*\*NOTE: Enter the number of planned full-time equivalent ("FTE") positions in each category for each charter year in the section provided below.*

ADMINISTRATIVE PERSONNEL FTE	FTE				
Executive Management	2.0	2.0	2.0	2.0	2.0
Instructional Management	10.0	10.0	10.0	10.0	10.0
Deans, Directors & Coordinators	13.0	15.0	15.0	17.0	17.0
CFO / Director of Finance	1.0	1.0	1.0	1.0	1.0
Operation / Business Manager					
Administrative Staff	54.0	57.0	61.0	64.0	67.0
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>80.0</b>	<b>85.0</b>	<b>89.0</b>	<b>94.0</b>	<b>97.0</b>

INSTRUCTIONAL PERSONNEL FTE					
Teachers - Regular	65.0	69.0	75.0	81.0	90.0
Teachers - SPED	6.0	6.0	6.0	7.0	8.0
Substitute Teachers					
Teaching Assistants	42.0	45.0	48.0	51.0	51.0
Specialty Teachers	29.0	31.0	33.0	36.0	39.0
Aides					
Therapists & Counselors	6.0	6.0	7.0	7.0	8.0
Other					
<b>TOTAL INSTRUCTIONAL</b>	<b>148.0</b>	<b>157.0</b>	<b>169.0</b>	<b>182.0</b>	<b>196.0</b>

NON-INSTRUCTIONAL PERSONNEL FTE					
Nurse					
Librarian					
Custodian	20.0	21.0	24.0	25.0	25.0
Security	10.0	11.0	12.0	13.0	13.0
Other	6.0	6.0	6.0	6.0	6.0
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>36.0</b>	<b>38.0</b>	<b>42.0</b>	<b>44.0</b>	<b>44.0</b>

<b>TOTAL PERSONNEL SERVICE FTE</b>	<b>264.0</b>	<b>280.0</b>	<b>300.0</b>	<b>320.0</b>	<b>337.0</b>
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**FAMILY LIFE ACADEMY CHARTER SCHOOL**

<b>STAFFING PLAN WAGES</b>	<b>Acad Years</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>
		2020-21	2021-22	2022-23	2023-24	2024-25
	<b>Grades</b>	K-8	K-8	K-8	K-8	K-8
	<b>Enrollment</b>	1690.00	1794.00	1950.00	2106.00	2340.00

*\*NOTE: Enter the proposed average salary for each category and the anticipated yearly increase percentages in the section provided below.*

<b>WAGES</b>						
<b>ADMINISTRATIVE PERSONNEL WAGES</b>	<b>Salary/Incr %</b>	<b>3.00%</b>	<b>3.00%</b>	<b>3.00%</b>	<b>3.00%</b>	<b>3.00%</b>
Executive Management	\$ 195,625	\$ 391,250	\$ 402,987	\$ 415,077	\$ 427,529	\$ 440,355
Instructional Management	\$ 129,121	\$ 1,291,210	\$ 1,329,946	\$ 1,369,845	\$ 1,410,940	\$ 1,453,268
Deans, Directors & Coordinators	\$ 98,510	\$ 1,280,630	\$ 1,516,069	\$ 1,561,551	\$ 1,805,417	\$ 1,859,580
CFO / Director of Finance	\$ 148,701	\$ 148,701	\$ 153,162	\$ 157,757	\$ 162,490	\$ 167,364
Operation / Business Manager	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administrative Staff	\$ 54,446	\$ 2,940,084	\$ 3,191,625	\$ 3,505,157	\$ 3,773,650	\$ 4,050,197
<b>TOTAL ADMINISTRATIVE STAFF</b>		\$ 6,051,875	\$ 6,593,789	\$ 7,009,387	\$ 7,580,026	\$ 7,970,765

**INSTRUCTIONAL PERSONNEL WAGES**

Teachers - Regular	\$ 71,000	\$ 4,615,000	\$ 5,037,450	\$ 5,614,574	\$ 6,209,011	\$ 7,034,281
Teachers - SPED	\$ 71,000	\$ 426,000	\$ 438,780	\$ 451,943	\$ 536,502	\$ 623,597
Substitute Teachers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Teaching Assistants	\$ 32,000	\$ 1,344,000	\$ 1,480,320	\$ 1,620,730	\$ 1,765,351	\$ 1,818,312
Specialty Teachers	\$ 71,000	\$ 2,059,000	\$ 2,262,770	\$ 2,472,653	\$ 2,759,833	\$ 3,055,628
Aides	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Therapists & Counselors	\$ 71,000	\$ 426,000	\$ 438,780	\$ 522,943	\$ 538,632	\$ 625,791
Other		\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL INSTRUCTIONAL</b>		\$ 8,870,000	\$ 9,658,100	\$ 10,682,843	\$ 11,809,328	\$ 13,157,608

**NON-INSTRUCTIONAL PERSONNEL WAGES**

Nurse	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Librarian	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Custodian	\$ 31,827	\$ 636,540	\$ 687,463	\$ 803,568	\$ 859,502	\$ 885,287
Security	\$ 38,192	\$ 381,924	\$ 431,574	\$ 482,714	\$ 535,388	\$ 551,449
Other	\$ 84,147	\$ 504,882	\$ 520,028	\$ 535,629	\$ 551,698	\$ 568,249
<b>TOTAL NON-INSTRUCTIONAL</b>		\$ 1,523,346	\$ 1,639,066	\$ 1,821,911	\$ 1,946,588	\$ 2,004,986

<b>TOTAL PERSONNEL SERVICE WAGES</b>		\$ 16,445,221	\$ 17,890,955	\$ 19,514,141	\$ 21,335,942	\$ 23,133,359
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**\*NOTE:** State the assumptions that are being made for personnel FTE levels in the section provided below.

Description of Assumptions
Network CEO COO
School Principal and Asst Principal
Directors i.e. Curriculum, HR, Development etc
NETWORK CFO
various admin staff

Classroom teachers
SPEC ED
teachers assistants
esl music etc
counselors

custodian
security
kichen staff

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**\*NOTE:** Concisely state the assumptions that are being made for personnel wages in the section provided below.

Description of Assumptions
3% increase yearly for individuals in the class
3% increase yearly for individuals in the class
3% increase yearly for individuals in the class
3% increase yearly for individuals in the class
3% increase yearly for individuals in the class
3% increase yearly for individuals in the class

3% increase yearly for individuals in the class
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3% increase yearly for individuals in the class

3% increase yearly for individuals in the class
3% increase yearly for individuals in the class
3% increase yearly for individuals in the class
3% increase yearly for individuals in the class

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**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**PROJECTED BUDGET / OPERATING PLAN FOR PRE-OPENING PERIOD**  
**July 1, 2019 - June 30, 2020**

*\*NOTE: Please enter financial data on either tab "5.) Pre-OP Cash Flow 6-Month" OR "6.) Pre-OP Cash Flow 1-Year". The pre-opening budget will be for either a 6-Month Period OR a 1-Year Period as selected.*

<b>Total Revenue</b>	<b>75,355</b>
<b>Total Expenses</b>	<b>75,355</b>
<b>Net Income</b>	<b>-</b>
	<b>START-UP PERIOD</b>
<b>REVENUE</b>	
<b>REVENUES FROM STATE SOURCES</b>	
<b>Grants</b>	
Stimulus	-
DYCD (Department of Youth and Community Developmnt.)	-
Other	-
Other	-
<b>TOTAL REVENUE FROM STATE SOURCES</b>	<b>-</b>
<b>REVENUE FROM FEDERAL FUNDING</b>	
<b>Grants</b>	
Charter School Program (CSP) Planning & Implementation	75,355
Other	-
Other	-
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	<b>75,355</b>
<b>LOCAL and OTHER REVENUE</b>	
Contributions and Donations	-
Fundraising	-
Erate Reimbursement	-
Earnings on Investments	-
Interest Income	-
Food Service (Income from meals)	-
Text Book	-
OTHER	-
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	<b>-</b>
<b>TOTAL REVENUE</b>	<b>75,355</b>

**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**PROJECTED BUDGET / OPERATING PLAN FOR PRE-OPENING PERIOD**  
**July 1, 2019 - June 30, 2020**

*\*NOTE: Please enter financial data on either tab "5.) Pre-OP Cash Flow 6-Month" OR "6.) Pre-OP Budget 6-Month". The pre-opening budget will be for either a 6-Month Period OR a 1-Year Period as selected.*

<b>Total Revenue</b>	<b>75,355</b>
<b>Total Expenses</b>	<b>75,355</b>
<b>Net Income</b>	<b>-</b>
<b>START-UP PERIOD</b>	

**EXPENSES**

	FTE No. of Positions	
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>		
Executive Management	-	-
Instructional Management	1.00	70,000
Deans, Directors & Coordinators	-	-
CFO / Director of Finance	-	-
Operation / Business Manager	-	-
Administrative Staff	-	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>1.00</b>	<b>70,000</b>
<b>INSTRUCTIONAL PERSONNEL COSTS</b>		
Teachers - Regular	-	-
Teachers - SPED	-	-
Substitute Teachers	-	-
Teaching Assistants	-	-
Specialty Teachers	-	-
Aides	-	-
Therapists & Counselors	-	-
Other	-	-
<b>TOTAL INSTRUCTIONAL</b>	<b>-</b>	<b>-</b>
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>		
Nurse	-	-
Librarian	-	-
Custodian	-	-
Security	-	-
Other	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>-</b>	<b>-</b>
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	<b>1.00</b>	<b>70,000</b>
<b>PAYROLL TAXES AND BENEFITS</b>		
Payroll Taxes		-
Fringe / Employee Benefits		5,355
Retirement / Pension		-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		<b>5,355</b>
<b>TOTAL PERSONNEL SERVICE COSTS</b>	<b>1.00</b>	<b>75,355</b>
<b>CONTRACTED SERVICES</b>		
Accounting / Audit		-
Legal		-
Management Company Fee		-
Nurse Services		-
Food Service / School Lunch		-
Payroll Services		-
Special Ed Services		-
Titlement Services (i.e. Title I)		-
Other Purchased / Professional / Consulting		-
<b>TOTAL CONTRACTED SERVICES</b>		<b>-</b>

**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**PROJECTED BUDGET / OPERATING PLAN FOR PRE-OPENING PERIOD**  
**July 1, 2019 - June 30, 2020**

*\*NOTE: Please enter financial data on either tab "5.) Pre-OP Cash Flow 6-Month" OR "6.) Pre-OP Budget 6-Month". The pre-opening budget will be for either a 6-Month Period OR a 1-Year Period as selected.*

<b>Total Revenue</b>	<b>75,355</b>
<b>Total Expenses</b>	<b>75,355</b>
<b>Net Income</b>	<b>-</b>

	<b>START-UP PERIOD</b>
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**SCHOOL OPERATIONS**

Board Expenses	-
Classroom / Teaching Supplies & Materials	-
Special Ed Supplies & Materials	-
Textbooks / Workbooks	-
Supplies & Materials other	-
Equipment / Furniture	-
Telephone	-
Technology	-
Student Testing & Assessment	-
Field Trips	-
Transportation (student)	-
Student Services - other	-
Office Expense	-
Staff Development	-
Staff Recruitment	-
Student Recruitment / Marketing	-
School Meals / Lunch	-
Travel (Staff)	-
Fundraising	-
Other	-
<b>TOTAL SCHOOL OPERATIONS</b>	<b>-</b>

**FACILITY OPERATION & MAINTENANCE**

Insurance	-
Janitorial	-
Building and Land Rent / Lease / Facility Finance Interest	-
Repairs & Maintenance	-
Equipment / Furniture	-
Security	-
Utilities	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>-</b>

**DEPRECIATION & AMORTIZATION**

<b>DISSOLUTION ESCROW &amp; RESERVES / CONTINGENCY</b>	<b>-</b>
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<b>TOTAL EXPENSES</b>	<b>75,355</b>
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<b>NET INCOME</b>	<b>-</b>
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**FAMILY LIFE ACADEMY CHAR**  
**PROJECTED BUDGET / OPERATING PLAN PERIOD**

July 1, 2019 - June 30,

*\*NOTE: Please enter financial data on either tab "5.) Pre-OP Cash #6) Pre-OP Cash Flow 1-Year."  
 The pre-opening budget will be for either a 6-Month Period OR a 1-Year on tab #1, School Information.*

**DESCRIPTION OF ASSUMPTIONS**

<b>Total Revenue</b>	Part of CSP grant, \$550k
<b>Total Expenses</b>	
<b>Net Income</b>	
<b>REVENUE</b>	
<b>REVENUES FROM STATE SOURCES</b>	
<b>Grants</b>	
Stimulus	
DYCD (Department of Youth and Community Developmt.)	
Other	
Other	
<b>TOTAL REVENUE FROM STATE SOURCES</b>	
<b>REVENUE FROM FEDERAL FUNDING</b>	
<b>Grants</b>	
Charter School Program (CSP) Planning & Implementation	Part of CSP grant, \$550k
Other	
Other	
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	
<b>LOCAL and OTHER REVENUE</b>	
Contributions and Donations	
Fundraising	
Erate Reimbursement	
Earnings on Investments	
Interest Income	
Food Service (Income from meals)	
Text Book	
OTHER	
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	
<b>TOTAL REVENUE</b>	

**FAMILY LIFE ACADEMY CHAR**  
**PROJECTED BUDGET / OPERATING PLAN PERIOD**  
**July 1, 2019 - June 30,**

*\*NOTE: Please enter financial data on either tab "5.) Pre-OP Cash #6) Pre-OP Cash Flow 1-Year."  
The pre-opening budget will be for either a 6-Month Period OR a 1-Year on tab #1, School Information.*

**DESCRIPTION OF ASSUMPTIONS**

<b>Total Revenue</b>	Part of CSP grant, \$550k
<b>Total Expenses</b>	
<b>Net Income</b>	

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

	FTE No. of Positions	
Executive Management	-	
Instructional Management	1.00	Principal salary for 6 months
Deans, Directors & Coordinators	-	
CFO / Director of Finance	-	
Operation / Business Manager	-	
Administrative Staff	-	
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>1.00</b>	

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	-	
Teachers - SPED	-	
Substitute Teachers	-	
Teaching Assistants	-	
Specialty Teachers	-	
Aides	-	
Therapists & Counselors	-	
Other	-	
<b>TOTAL INSTRUCTIONAL</b>	<b>-</b>	

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-	
Librarian	-	
Custodian	-	
Security	-	
Other	-	
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>-</b>	

**SUBTOTAL PERSONNEL SERVICE COSTS**

	<b>1.00</b>	
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**PAYROLL TAXES AND BENEFITS**

Payroll Taxes	
Fringe / Employee Benefits	FICA of Personnel salary
Retirement / Pension	
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>	

**TOTAL PERSONNEL SERVICE COSTS**

	<b>1.00</b>	
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**CONTRACTED SERVICES**

Accounting / Audit	
Legal	
Management Company Fee	
Nurse Services	
Food Service / School Lunch	
Payroll Services	
Special Ed Services	
Titlement Services (i.e. Title I)	
Other Purchased / Professional / Consulting	
<b>TOTAL CONTRACTED SERVICES</b>	

**FAMILY LIFE ACADEMY CHAR**  
**PROJECTED BUDGET / OPERATING PLAN PERIOD**

July 1, 2019 - June 30,

*\*NOTE: Please enter financial data on either tab "5.) Pre-OP Cash #6) Pre-OP Cash Flow 1-Year."  
 The pre-opening budget will be for either a 6-Month Period OR a 1-Year on tab #1, School Information.*

**DESCRIPTION OF ASSUMPTIONS**

<b>Total Revenue</b>	Part of CSP grant, \$550k
<b>Total Expenses</b>	
<b>Net Income</b>	

**SCHOOL OPERATIONS**

Board Expenses	
Classroom / Teaching Supplies & Materials	
Special Ed Supplies & Materials	
Textbooks / Workbooks	
Supplies & Materials other	
Equipment / Furniture	
Telephone	
Technology	
Student Testing & Assessment	
Field Trips	
Transportation (student)	
Student Services - other	
Office Expense	
Staff Development	
Staff Recruitment	
Student Recruitment / Marketing	
School Meals / Lunch	
Travel (Staff)	
Fundraising	
Other	
<b>TOTAL SCHOOL OPERATIONS</b>	

**FACILITY OPERATION & MAINTENANCE**

Insurance	
Janitorial	
Building and Land Rent / Lease / Facility Finance Interest	
Repairs & Maintenance	
Equipment / Furniture	
Security	
Utilities	
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	

**DEPRECIATION & AMORTIZATION**

**DISSOLUTION ESCROW & RESERVES / CONTIGENCY**

<b>TOTAL EXPENSES</b>	
<b>NET INCOME</b>	

















YEAR 1 BUDGET AND ASSUMPTION	FAMILY LIFE ACADEMY CHARTER SCHOOL						DESCRIPTION OF ASSUMPTIONS
	PROJECTED BUDGET / OPERATING PLAN FOR YEAR ONE						
	JULY 1, 2020 - JUNE 30, 2021						*NOTE: State assumptions that are being made for the 1-Year Budget in the section provided below.
Total Revenue	34,383,302	1,303,244	-	212,500	31,057	35,930,103	
Total Expenses	26,314,837	2,057,160	-	137,405	5,431,175	33,940,577	
Net Income	8,068,465	(753,916)	-	75,095	(5,400,118)	1,989,525	
Budgeted Student Enrollment	1,690	-				1,690	
	PROGRAM SERVICES		SUPPORT SERVICES				
	REGULAR EDUCATION	SPECIAL EDUCATION	OTHER	FUNDRAISING	MANAGEMENT & GENERAL	TOTAL	
<b>REVENUE</b>							
<b>REVENUES FROM STATE SOURCES</b>							
Per Pupil Revenue	Basic Tuition (2018-19)						
PRIMARY School District: NYC CHANCELLOR'S OFFICE	15,307	26,386,207				26,386,207	
Other District 1:	-	-				-	
Other District 2:	-	-				-	
Other District 3:	-	-				-	
Other District 4:	-	-				-	
Other District 5:	-	-				-	
Other District 6:	-	-				-	
Other District 7:	-	-				-	
Other District 8:	-	-				-	
Other District 9:	-	-				-	
Other District 10:	-	-				-	
Other District 11:	-	-				-	
Other District 12:	-	-				-	
Other District 13:	-	-				-	
Other District 14:	-	-				-	
Other School Districts' Revenue: (Weighted Avg.)	-	-				-	
TOTAL Per Pupil Revenue (Weighted Avg.)	15,307	26,386,207				26,386,207	
Special Education Revenue			1,113,469			1,113,469	
<b>Grants</b>							
Stimulus			-	-	-	-	
DYCD (Department of Youth and Community Development)			-	-	-	-	
Other		4,722,917	-	-	-	4,722,917	Rental assistance at 30% of Per Pupil
Other		450,231	-	-	-	450,231	Senate Aid
TOTAL REVENUE FROM STATE SOURCES		31,559,355	1,113,469	-	-	32,672,824	
<b>REVENUE FROM FEDERAL FUNDING</b>							
IDEA Special Needs			-	100,685	-	100,685	IDEA
Title I		1,136,657	69,970	-	-	1,206,627	title 1
Title Funding - Other		182,590	11,240	-	-	193,830	Title II and Title III
School Food Service (Free Lunch)		1,098,583	-	-	-	1,098,583	student meal reimbursement
<b>Grants</b>							
Charter School Program (CSP) Planning & Implementation		190,800	-	-	-	190,800	2nd year of CSP grant to cover CAPEX
Other		-	-	-	-	-	
Other		-	-	-	-	-	
TOTAL REVENUE FROM FEDERAL SOURCES		2,608,630	181,895	-	-	2,790,525	
<b>LOCAL and OTHER REVENUE</b>							
Contributions and Donations				-	212,500	212,500	Donations and contributions
Fundraising				-	-	-	
Erate Reimbursement		87,315	-	-	-	87,315	ERATE
Earnings on Investments		-	-	-	-	-	
Interest Income		-	-	-	31,057	31,057	Interest income
Food Service (Income from meals)		-	-	-	-	-	
Text Book		128,002	7,880	-	-	135,882	NYSTL
OTHER		-	-	-	-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		215,317	7,880	-	212,500	466,754	
<b>TOTAL REVENUE</b>		<b>34,383,302</b>	<b>1,303,244</b>	<b>-</b>	<b>212,500</b>	<b>35,930,103</b>	

YEAR 1 BUDGET AND ASSUMPTION	FAMILY LIFE ACADEMY CHARTER SCHOOL						DESCRIPTION OF ASSUMPTIONS
	PROJECTED BUDGET / OPERATING PLAN FOR YEAR ONE						
	JULY 1, 2020 - JUNE 30, 2021						<i>*NOTE: State assumptions that are being made for the 1-Year Budget in the section provided below.</i>
Total Revenue	34,383,302	1,303,244	-	212,500	31,057	35,930,103	
Total Expenses	26,314,837	2,057,160	-	137,405	5,431,175	33,940,577	
Net Income	8,068,465	(753,916)	-	75,095	(5,400,118)	1,989,525	
Budgeted Student Enrollment	1,690	-				1,690	
	PROGRAM SERVICES			SUPPORT SERVICES			
	REGULAR EDUCATION	SPECIAL EDUCATION	OTHER	FUNDRAISING	MANAGEMENT & GENERAL	TOTAL	
<b>EXPENSES</b>							
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>	FTE No. of Positions						
Executive Management	2.00	359,793	11,894	-	19,562	391,250	sharing Network staff
Instructional Management	10.00	1,187,397	39,253	-	64,561	1,291,210	
Deans, Directors & Coordinators	13.00	1,016,569	62,578	-	109,813	1,280,630	sharing Network staff
CFO / Director of Finance	1.00	-	-	-	148,701	148,701	sharing Network staff
Operation / Business Manager	-	-	-	-	-	-	
Administrative Staff	54.00	1,992,201	65,858	-	882,025	2,940,084	Includes portion of Network staff exp
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>80.00</b>	<b>4,555,959</b>	<b>179,583</b>	<b>-</b>	<b>109,813</b>	<b>1,206,519</b>	<b>6,051,875</b>
<b>INSTRUCTIONAL PERSONNEL COSTS</b>							
Teachers - Regular	65.00	4,467,320	147,680	-	-	4,615,000	
Teachers - SPED	6.00	-	426,000	-	-	426,000	
Substitute Teachers	-	-	-	-	-	-	
Teaching Assistants	42.00	1,300,992	43,008	-	-	1,344,000	
Specialty Teachers	29.00	1,993,112	65,888	-	-	2,059,000	
Aides	-	-	-	-	-	-	
Therapists & Counselors	6.00	412,368	13,632	-	-	426,000	
Other	-	-	-	-	-	-	
<b>TOTAL INSTRUCTIONAL</b>	<b>148.00</b>	<b>8,173,792</b>	<b>696,208</b>	<b>-</b>	<b>-</b>	<b>8,870,000</b>	
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>							
Nurse	-	-	-	-	-	-	
Librarian	-	-	-	-	-	-	
Custodian	20.00	-	-	-	636,540	636,540	
Security	10.00	-	-	-	381,924	381,924	
Other	6.00	488,726	16,156	-	-	504,882	kitchen staff
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>36.00</b>	<b>488,726</b>	<b>16,156</b>	<b>-</b>	<b>1,018,464</b>	<b>1,523,346</b>	
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	<b>264.00</b>	<b>13,218,477.22</b>	<b>891,947</b>	<b>-</b>	<b>109,813</b>	<b>2,224,983</b>	<b>16,445,221</b>
<b>PAYROLL TAXES AND BENEFITS</b>							
Payroll Taxes		1,011,214	68,234	-	8,401	1,258,059	
Fringe / Employee Benefits		1,791,509	176,952	-	14,545	2,278,111	
Retirement / Pension		245,548	24,253	-	1,994	312,242	
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		<b>3,048,270</b>	<b>269,439</b>	<b>-</b>	<b>24,939</b>	<b>505,764</b>	<b>3,848,412</b>
<b>TOTAL PERSONNEL SERVICE COSTS</b>	<b>264.00</b>	<b>16,266,747</b>	<b>1,161,386</b>	<b>-</b>	<b>134,752</b>	<b>2,730,747</b>	<b>20,293,633</b>
<b>CONTRACTED SERVICES</b>							
Accounting / Audit					54,106	54,106	sharing Network cost
Legal					32,782	32,782	sharing Network cost
Management Company Fee					-	-	
Nurse Services							
Food Service / School Lunch		1,050,340	77,614			1,127,954	Student food
Payroll Services					91,234	91,234	payroll
Special Ed Services							
Titlement Services (i.e. Title I)							
Other Purchased / Professional / Consulting					173,199	173,199	
<b>TOTAL CONTRACTED SERVICES</b>		<b>1,050,340</b>	<b>77,614</b>	<b>-</b>	<b>351,321</b>	<b>1,479,275</b>	

YEAR 1 BUDGET AND ASSUMPTION	FAMILY LIFE ACADEMY CHARTER SCHOOL						DESCRIPTION OF ASSUMPTIONS
	PROJECTED BUDGET / OPERATING PLAN FOR YEAR ONE						
	JULY 1, 2020 - JUNE 30, 2021						*NOTE: State assumptions that are being made for the 1-Year Budget in the section provided below.
Total Revenue	34,383,302	1,303,244	-	212,500	31,057	35,930,103	
Total Expenses	26,314,837	2,057,160	-	137,405	5,431,175	33,940,577	
Net Income	8,068,465	(753,916)	-	75,095	(5,400,118)	1,989,525	
Budgeted Student Enrollment	1,690	-				1,690	
	PROGRAM SERVICES			SUPPORT SERVICES			
	REGULAR EDUCATION	SPECIAL EDUCATION	OTHER	FUNDRAISING	MANAGEMENT & GENERAL	TOTAL	
<b>SCHOOL OPERATIONS</b>							
Board Expenses					3,849	3,849	sharing Network cost
Classroom / Teaching Supplies & Materials	351,850	21,659				373,509	
Special Ed Supplies & Materials	-	-				-	
Textbooks / Workbooks	549,179	33,806				582,985	
Supplies & Materials other	-	-				-	
Equipment / Furniture	23,334	1,436				24,770	
Telephone					162,509	162,509	
Technology					231,731	231,731	
Student Testing & Assessment	226,078	13,917				239,995	
Field Trips	15,466	952				16,418	
Transportation (student)	-	-				-	
Student Services - other	64,466	3,968				68,434	
Office Expense					330,215	330,215	
Staff Development					294,760	294,760	
Staff Recruitment					21,218	21,218	sharing Network cost
Student Recruitment / Marketing	53,245	3,278				56,523	
School Meals / Lunch	263,909	3,288				267,197	
Travel (Staff)					17,084	17,084	
Fundraising				2,653		2,653	sharing Network cost
Other						-	
TOTAL SCHOOL OPERATIONS	1,547,526	82,305	-	2,653	1,061,366	2,693,850	
<b>FACILITY OPERATION &amp; MAINTENANCE</b>							
Insurance	235,920	23,280		-	40,800	300,000	all insurance
Janitorial	327,300	32,328		-	56,572	416,200	sharing space with FLACS 2 school
Building and Land Rent / Lease / Facility Finance Interest	5,322,338	525,701		-	919,928	6,767,967	sharing space with FLACS 2 school; includes def. rent liabilities
Repairs & Maintenance	274,232	27,087		-	47,399	348,718	sharing space with FLACS 2 school
Equipment / Furniture	-	-		-	-	-	
Security	-	-		-	-	-	
Utilities	344,176	33,995		-	59,488	437,660	sharing space with FLACS 2 school
TOTAL FACILITY OPERATION & MAINTENANCE	6,503,967	642,391	-	-	1,124,187	8,270,545	
<b>DEPRECIATION &amp; AMORTIZATION</b>	946,256	93,464	-	-	163,554	1,203,274	annual depreciation exp of computers/equipment/furniture
<b>DISSOLUTION ESCROW &amp; RESERVES / CONTINGENCY</b>	-	-	-	-	-	-	
<b>TOTAL EXPENSES</b>	<b>26,314,837</b>	<b>2,057,160</b>	<b>-</b>	<b>137,405</b>	<b>5,431,175</b>	<b>33,940,577</b>	
<b>NET INCOME</b>	<b>8,068,465</b>	<b>(753,916)</b>	<b>-</b>	<b>75,095</b>	<b>(5,400,118)</b>	<b>1,989,525</b>	

YEAR 1 BUDGET AND ASSUMPTION	FAMILY LIFE ACADEMY CHARTER SCHOOL						DESCRIPTION OF ASSUMPTIONS
	PROJECTED BUDGET / OPERATING PLAN FOR YEAR ONE						
	JULY 1, 2020 - JUNE 30, 2021						<i>*NOTE: State assumptions that are being made for the 1-Year Budget in the section provided below.</i>
Total Revenue	34,383,302	1,303,244	-	212,500	31,057	35,930,103	
Total Expenses	26,314,837	2,057,160	-	137,405	5,431,175	33,940,577	
Net Income	8,068,465	(753,916)	-	75,095	(5,400,118)	1,989,525	
Budgeted Student Enrollment	1,690	-				1,690	
	PROGRAM SERVICES			SUPPORT SERVICES			
	REGULAR EDUCATION	SPECIAL EDUCATION	OTHER	FUNDRAISING	MANAGEMENT & GENERAL	TOTAL	
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>							
PRIMARY School District: NYC CHANCELLOR'S OFFICE	1,690					1,690	k-1 graders; 26 students/class, 6 classes
Other District 1:	-					-	
Other District 2:	-					-	
Other District 3:	-					-	
Other District 4:	-					-	
Other District 5:	-					-	
Other District 6:	-					-	
Other District 7:	-					-	
Other District 8:	-					-	
Other District 9:	-					-	
Other District 10:	-					-	
Other District 11:	-					-	
Other District 12:	-					-	
Other District 13:	-					-	
Other District 14:	-					-	
All Other School Districts	-					-	
<b>TOTAL ENROLLMENT</b>	<b>1,690</b>					<b>1,690</b>	
<b>REVENUE PER PUPIL</b>	<b>20,345</b>					<b>21,260</b>	
<b>EXPENSES PER PUPIL</b>	<b>15,571</b>					<b>20,083</b>	

YEAR 1 CASH FLOW (FIRST YEAR OF CHARTER)	FAMILY LIFE ACADEMY CHARTER SCHOOL PROJECTED CASH FLOW FOR YEAR ONE OF OPERATIONS JULY 1, 2020 - JUNE 30, 2021												
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL
Total Revenue	2,827,269	2,770,029	2,962,693	2,981,773	2,962,693	2,962,693	2,962,693	2,962,693	3,199,260	2,962,693	2,962,693	3,412,924	35,930,103
Total Expenses	1,982,417	2,403,795	2,962,483	2,587,124	2,990,330	2,888,793	2,590,557	2,558,849	2,905,764	3,010,707	2,575,819	4,483,937	33,940,577
Net Income	844,851	366,233	209	394,649	(27,638)	73,899	372,135	403,844	293,496	(48,015)	386,873	#####	1,989,525
Cash Flow Adjustments	(197,751)	(88,569)	376,024	(33,977)	75,205	376,024	75,205	75,205	376,024	75,205	75,205	376,024	1,559,823
Beginning Cash Balance	-	647,100	924,765	1,300,998	1,661,669	1,709,236	2,159,159	2,606,500	3,085,549	3,755,069	3,782,259	4,244,338	-
Ending Cash Balance	647,100	924,765	1,300,998	1,661,669	1,709,236	2,159,159	2,606,500	3,085,549	3,755,069	3,782,259	4,244,338	3,549,348	3,549,348
* Totals (Column U) for all lines above Cash Flow Adjustments should equal the Totals (Column N) on tab "7) Year 1 Budget & Assumptions."													
<b>REVENUE</b>													
<b>REVENUES FROM STATE SOURCES</b>													
Per Pupil Revenue	Basic Tuition (2018-19)												
PRIMARY School District: NYC CHANCELLOR'S OFFICE	15,307	#####											
Other District 1:	-	-											
Other District 2:	-	-											
Other District 3:	-	-											
Other District 4:	-	-											
Other District 5:	-	-											
Other District 6:	-	-											
Other District 7:	-	-											
Other District 8:	-	-											
Other District 9:	-	-											
Other District 10:	-	-											
Other District 11:	-	-											
Other District 12:	-	-											
Other District 13:	-	-											
Other District 14:	-	-											
Other School Districts' Revenue: (Weighted Avg.)	-	-											
TOTAL Per Pupil Revenue (Weighted Avg.)	15,307	2,198,851	2,198,851	2,198,851	2,198,851	2,198,851	2,198,851	2,198,851	2,198,851	2,198,851	2,198,851	2,198,851	26,386,207
Special Education Revenue	92,789	92,789	92,789	92,789	92,789	92,789	92,789	92,789	92,789	92,789	92,789	92,789	1,113,469
<b>Grants</b>													
Stimulus	-	-											
DYCD (Department of Youth and Community Developmt.)	-	-											
Other	393,576	393,576	393,576	393,576	393,576	393,576	393,576	393,576	393,576	393,576	393,576	393,576	4,722,917
Other	-	-											
TOTAL REVENUE FROM STATE SOURCES	2,685,216	2,685,216	2,685,216	2,685,216	2,685,216	2,685,216	2,685,216	2,685,216	2,685,216	2,685,216	2,685,216	3,135,447	32,672,824
<b>REVENUE FROM FEDERAL FUNDING</b>													
IDEA Special Needs	-	-											
Title I	-	120,663	120,663	120,663	120,663	120,663	120,663	120,663	120,663	120,663	120,663	120,663	1,206,627
Title Funding - Other	-	19,383	19,383	19,383	19,383	19,383	19,383	19,383	19,383	19,383	19,383	19,383	193,830
School Food Service (Free Lunch)	-	109,858	109,858	109,858	109,858	109,858	109,858	109,858	109,858	109,858	109,858	109,858	1,098,583
<b>Grants</b>													
Charter School Program (CSP) Planning & Implementation	114,480	57,240	-	19,080	-	-	-	-	-	-	-	-	190,800
Other	-	-											
Other	-	-											
TOTAL REVENUE FROM FEDERAL SOURCES	114,480	57,240	249,904	268,984	249,904	249,904	249,904	249,904	350,589	249,904	249,904	249,904	2,790,525
<b>LOCAL and OTHER REVENUE</b>													
Contributions and Donations	17,708	17,708	17,708	17,708	17,708	17,708	17,708	17,708	17,708	17,708	17,708	17,708	212,500
Fundraising	-	-											
Erate Reimbursement	7,276	7,276	7,276	7,276	7,276	7,276	7,276	7,276	7,276	7,276	7,276	7,276	87,315
Earnings on Investments	-	-											
Interest Income	2,588	2,588	2,588	2,588	2,588	2,588	2,588	2,588	2,588	2,588	2,588	2,588	31,057
Food Service (Income from meals)	-	-											
Text Book	-	-											
OTHER	-	-	-	-	-	-	-	-	135,882	-	-	-	135,882
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	27,573	27,573	27,573	27,573	27,573	27,573	27,573	27,573	163,455	27,573	27,573	27,573	466,754
<b>TOTAL REVENUE</b>	<b>2,827,269</b>	<b>2,770,029</b>	<b>2,962,693</b>	<b>2,981,773</b>	<b>2,962,693</b>	<b>2,962,693</b>	<b>2,962,693</b>	<b>2,962,693</b>	<b>3,199,260</b>	<b>2,962,693</b>	<b>2,962,693</b>	<b>3,412,924</b>	<b>35,930,103</b>

YEAR 1 CASH FLOW (FIRST YEAR OF CHARTER)	FAMILY LIFE ACADEMY CHARTER SCHOOL PROJECTED CASH FLOW FOR YEAR ONE OF OPERATIONS JULY 1, 2020 - JUNE 30, 2021													
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL	
Total Revenue	2,827,269	2,770,029	2,962,693	2,981,773	2,962,693	2,962,693	2,962,693	2,962,693	3,199,260	2,962,693	2,962,693	3,412,924	35,930,103	
Total Expenses	1,982,417	2,403,795	2,962,483	2,587,124	2,990,330	2,888,793	2,590,557	2,558,849	2,905,764	3,010,707	2,575,819	4,483,937	33,940,577	
Net Income	844,851	366,233	209	394,649	(27,638)	73,899	372,135	403,844	293,496	(48,015)	386,873	#####	1,989,525	
Cash Flow Adjustments	(197,751)	(88,569)	376,024	(33,977)	75,205	376,024	75,205	75,205	376,024	75,205	75,205	376,024	1,559,823	
Beginning Cash Balance	-	647,100	924,765	1,300,998	1,661,669	1,709,236	2,159,159	2,606,500	3,085,549	3,755,069	3,782,259	4,244,338	3,549,348	-
Ending Cash Balance	647,100	924,765	1,300,998	1,661,669	1,709,236	2,159,159	2,606,500	3,085,549	3,755,069	3,782,259	4,244,338	3,549,348	3,549,348	-

EXPENSES															
ADMINISTRATIVE STAFF PERSONNEL COSTS		No. of Positions													
Executive Management	2.00	32,604	32,604	32,604	32,604	32,604	32,604	32,604	32,604	32,604	32,604	32,604	32,604	32,604	391,250
Instructional Management	10.00	107,601	107,601	107,601	107,601	107,601	107,601	107,601	107,601	107,601	107,601	107,601	107,601	107,601	1,291,210
Deans, Directors & Coordinators	13.00	106,719	106,719	106,719	106,719	106,719	106,719	106,719	106,719	106,719	106,719	106,719	106,719	1,280,630	
CFO / Director of Finance	1.00	12,392	12,392	12,392	12,392	12,392	12,392	12,392	12,392	12,392	12,392	12,392	12,392	148,701	
Operation / Business Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Administrative Staff	54.00	245,007	245,007	245,007	245,007	245,007	245,007	245,007	245,007	245,007	245,007	245,007	245,007	2,940,084	
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>80.00</b>	<b>504,323</b>	<b>504,323</b>	<b>504,323</b>	<b>504,323</b>	<b>504,323</b>	<b>504,323</b>	<b>504,323</b>	<b>504,323</b>	<b>504,323</b>	<b>504,323</b>	<b>504,323</b>	<b>504,323</b>	<b>6,051,875</b>	
<b>INSTRUCTIONAL PERSONNEL COSTS</b>															
Teachers - Regular	65.00	177,500	355,000	355,000	532,500	355,000	355,000	355,000	355,000	532,500	355,000	887,500	4,615,000		
Teachers - SPED	6.00	16,385	32,769	32,769	49,154	32,769	32,769	32,769	32,769	49,154	32,769	81,923	426,000		
Substitute Teachers	-	-	-	-	-	-	-	-	-	-	-	-	-		
Teaching Assistants	42.00	51,692	103,385	103,385	155,077	103,385	103,385	103,385	103,385	155,077	103,385	258,462	1,344,000		
Specialty Teachers	29.00	79,192	158,385	158,385	237,577	158,385	158,385	158,385	158,385	237,577	158,385	395,962	2,059,000		
Aides	-	-	-	-	-	-	-	-	-	-	-	-	-		
Therapists & Counselors	6.00	16,385	32,769	32,769	49,154	32,769	32,769	32,769	32,769	49,154	32,769	81,923	426,000		
Other	-	-	-	-	-	-	-	-	-	-	-	-	-		
<b>TOTAL INSTRUCTIONAL</b>	<b>148.00</b>	<b>-</b>	<b>341,154</b>	<b>682,308</b>	<b>682,308</b>	<b>1,023,462</b>	<b>682,308</b>	<b>682,308</b>	<b>682,308</b>	<b>682,308</b>	<b>1,023,462</b>	<b>682,308</b>	<b>1,705,769</b>	<b>8,870,000</b>	
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>															
Nurse	-	-	-	-	-	-	-	-	-	-	-	-	-		
Librarian	-	-	-	-	-	-	-	-	-	-	-	-	-		
Custodian	20.00	53,045	53,045	53,045	53,045	53,045	53,045	53,045	53,045	53,045	53,045	53,045	636,540		
Security	10.00	31,827	31,827	31,827	31,827	31,827	31,827	31,827	31,827	31,827	31,827	31,827	381,924		
Other	6.00	42,074	42,074	42,074	42,074	42,074	42,074	42,074	42,074	42,074	42,074	42,074	504,882		
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>36.00</b>	<b>126,946</b>	<b>126,946</b>	<b>126,946</b>	<b>126,946</b>	<b>126,946</b>	<b>126,946</b>	<b>126,946</b>	<b>126,946</b>	<b>126,946</b>	<b>126,946</b>	<b>126,946</b>	<b>1,523,346</b>		
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	<b>264.00</b>	<b>631,268</b>	<b>972,422</b>	<b>1,313,576</b>	<b>1,313,576</b>	<b>1,654,730</b>	<b>1,313,576</b>	<b>1,313,576</b>	<b>1,313,576</b>	<b>1,313,576</b>	<b>1,654,730</b>	<b>1,313,576</b>	<b>2,337,038</b>	<b>16,445,221</b>	
<b>PAYROLL TAXES AND BENEFITS</b>															
Payroll Taxes		48,292	74,390	100,489	100,489	126,587	100,489	100,489	100,489	100,489	126,587	100,489	178,783	1,258,059	
Fringe / Employee Benefits		87,448	134,707	181,966	181,966	229,225	181,966	181,966	181,966	181,966	229,225	181,966	323,743	2,278,111	
Retirement / Pension		-	-	-	-	-	-	-	-	-	-	-	312,242	312,242	
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		<b>135,740</b>	<b>209,097</b>	<b>282,455</b>	<b>282,455</b>	<b>355,812</b>	<b>282,455</b>	<b>282,455</b>	<b>282,455</b>	<b>282,455</b>	<b>355,812</b>	<b>282,455</b>	<b>814,769</b>	<b>3,848,412</b>	
<b>TOTAL PERSONNEL SERVICE COSTS</b>	<b>264.00</b>	<b>767,008</b>	<b>1,181,519</b>	<b>1,596,031</b>	<b>1,596,031</b>	<b>2,010,542</b>	<b>1,596,031</b>	<b>1,596,031</b>	<b>1,596,031</b>	<b>1,596,031</b>	<b>2,010,542</b>	<b>1,596,031</b>	<b>3,151,806</b>	<b>20,293,633</b>	
<b>CONTRACTED SERVICES</b>															
Accounting / Audit		-	-	-	-	-	-	-	-	-	-	-	54,106	54,106	
Legal		-	-	8,196	-	-	8,196	-	-	8,196	-	-	8,196	32,782	
Management Company Fee		-	-	-	-	-	-	-	-	-	-	-	-		
Nurse Services		-	-	-	-	-	-	-	-	-	-	-	-		
Food Service / School Lunch		-	-	112,795	112,795	112,795	112,795	112,795	112,795	112,795	112,795	112,795	1,127,954		
Payroll Services		7,603	7,603	7,603	7,603	7,603	7,603	7,603	7,603	7,603	7,603	7,603	91,234		
Special Ed Services		-	-	-	-	-	-	-	-	-	-	-	-		
Titlement Services (i.e. Title I)		-	-	-	-	-	-	-	-	-	-	-	-		
Other Purchased / Professional / Consulting		14,433	14,433	14,433	14,433	14,433	14,433	14,433	14,433	14,433	14,433	14,433	173,199		
<b>TOTAL CONTRACTED SERVICES</b>		<b>22,036</b>	<b>22,036</b>	<b>143,027</b>	<b>134,831</b>	<b>134,831</b>	<b>143,027</b>	<b>134,831</b>	<b>134,831</b>	<b>143,027</b>	<b>134,831</b>	<b>134,831</b>	<b>197,133</b>	<b>1,479,275</b>	

YEAR 1 CASH FLOW (FIRST YEAR OF CHARTER)	FAMILY LIFE ACADEMY CHARTER SCHOOL PROJECTED CASH FLOW FOR YEAR ONE OF OPERATIONS JULY 1, 2020 - JUNE 30, 2021												
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL
<b>Total Revenue</b>	2,827,269	2,770,029	2,962,693	2,981,773	2,962,693	2,962,693	2,962,693	2,962,693	3,199,260	2,962,693	2,962,693	3,412,924	35,930,103
<b>Total Expenses</b>	1,982,417	2,403,795	2,962,483	2,587,124	2,990,330	2,888,793	2,590,557	2,558,849	2,905,764	3,010,707	2,575,819	4,483,937	33,940,577
<b>Net Income</b>	844,851	366,233	209	394,649	(27,638)	73,899	372,135	403,844	293,496	(48,015)	386,873	#####	1,989,525
<b>Cash Flow Adjustments</b>	(197,751)	(88,569)	376,024	(33,977)	75,205	376,024	75,205	75,205	376,024	75,205	75,205	376,024	1,559,823
<b>Beginning Cash Balance</b>	-	647,100	924,765	1,300,998	1,661,669	1,709,236	2,159,159	2,606,500	3,085,549	3,755,069	3,782,259	4,244,338	-
<b>Ending Cash Balance</b>	647,100	924,765	1,300,998	1,661,669	1,709,236	2,159,159	2,606,500	3,085,549	3,755,069	3,782,259	4,244,338	3,549,348	3,549,348
<b>SCHOOL OPERATIONS</b>	321	321	321	321	321	321	321	321	321	321	321	321	3,849
Board Expenses	112,053	112,053	14,940	14,940	14,940	14,940	14,940	14,940	14,940	14,940	14,940	14,940	373,509
Classroom / Teaching Supplies & Materials	-	-	-	-	-	-	-	-	-	-	-	-	-
Special Ed Supplies & Materials	174,896	174,896	23,319	23,319	23,319	23,319	23,319	23,319	23,319	23,319	23,319	23,319	582,985
Textbooks / Workbooks	-	-	-	-	-	-	-	-	-	-	-	-	-
Supplies & Materials other	-	-	6,193	-	-	6,193	-	-	6,193	-	-	6,193	24,770
Equipment / Furniture	13,542	13,542	13,542	13,542	13,542	13,542	13,542	13,542	13,542	13,542	13,542	13,542	162,509
Telephone	19,311	19,311	19,311	19,311	19,311	19,311	19,311	19,311	19,311	19,311	19,311	19,311	231,731
Technology	-	-	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	239,995
Student Testing & Assessment	-	-	-	3,284	3,284	-	3,284	-	3,284	-	3,284	-	16,418
Field Trips	-	-	-	-	-	-	-	-	-	-	-	-	-
Transportation (student)	-	-	-	13,687	13,687	-	13,687	-	13,687	-	13,687	-	68,434
Student Services - other	99,065	99,065	13,209	13,209	13,209	13,209	13,209	13,209	13,209	13,209	13,209	13,209	330,215
Office Expense	58,952	88,428	88,428	-	-	14,738	14,738	14,738	14,738	14,738	-	-	294,760
Staff Development	1,768	1,768	1,768	1,768	1,768	1,768	1,768	1,768	1,768	1,768	1,768	1,768	21,218
Staff Recruitment	22,609	-	-	11,305	-	-	-	-	-	22,609	-	-	56,523
Student Recruitment / Marketing	-	-	26,720	26,720	26,720	26,720	26,720	26,720	26,720	26,720	26,720	26,720	267,197
School Meals / Lunch	1,424	1,424	1,424	1,424	1,424	1,424	1,424	1,424	1,424	1,424	1,424	1,424	17,084
Travel (Staff)	221	221	221	221	221	221	221	221	221	221	221	221	2,653
Fundraising	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL SCHOOL OPERATIONS</b>	504,161	511,028	233,395	167,050	155,745	159,705	170,483	138,775	176,675	176,122	155,745	144,967	2,693,850
<b>FACILITY OPERATION &amp; MAINTENANCE</b>	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	300,000
Insurance	34,683	34,683	34,683	34,683	34,683	34,683	34,683	34,683	34,683	34,683	34,683	34,683	416,200
Janitorial	563,997	563,997	563,997	563,997	563,997	563,997	563,997	563,997	563,997	563,997	563,997	563,997	6,767,967
Building and Land Rent / Lease / Facility Finance Interest	29,060	29,060	29,060	29,060	29,060	29,060	29,060	29,060	29,060	29,060	29,060	29,060	348,718
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-
Equipment / Furniture	-	-	-	-	-	-	-	-	-	-	-	-	-
Security	36,472	36,472	36,472	36,472	36,472	36,472	36,472	36,472	36,472	36,472	36,472	36,472	437,660
Utilities	689,212	689,212	689,212	689,212	689,212	689,212	689,212	689,212	689,212	689,212	689,212	689,212	8,270,545
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	689,212	689,212	689,212	689,212	689,212	689,212	689,212	689,212	689,212	689,212	689,212	689,212	8,270,545
<b>DEPRECIATION &amp; AMORTIZATION</b>	-	-	300,819	-	-	300,819	-	-	300,819	-	-	300,819	1,203,274
<b>DISSOLUTION ESCROW &amp; RESERVES / CONTINGENCY</b>	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENSES</b>	1,982,417	2,403,795	2,962,483	2,587,124	2,990,330	2,888,793	2,590,557	2,558,849	2,905,764	3,010,707	2,575,819	4,483,937	33,940,577
<b>NET INCOME</b>	844,851	366,233	209	394,649	(27,638)	73,899	372,135	403,844	293,496	(48,015)	386,873	#####	1,989,525
<b>CASH FLOW ADJUSTMENTS</b>	-	-	300,819	-	-	300,819	-	-	300,819	-	-	300,819	1,203,274
<b>OPERATING ACTIVITIES</b>	75,205	75,205	75,205	75,205	75,205	75,205	75,205	75,205	75,205	75,205	75,205	75,205	902,462
Example - Add Back Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred rent liabilities	75,205	75,205	376,024	75,205	75,205	376,024	75,205	75,205	376,024	75,205	75,205	376,024	2,105,736
<b>Total Operating Activities</b>	75,205	75,205	376,024	75,205	75,205	376,024	75,205	75,205	376,024	75,205	75,205	376,024	2,105,736
<b>INVESTMENT ACTIVITIES</b>	(272,957)	(163,774)	-	(109,183)	-	-	-	-	-	-	-	-	(545,913)
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(272,957)	(163,774)	-	(109,183)	-	-	-	-	-	-	-	-	(545,913)
<b>Total Investment Activities</b>	(272,957)	(163,774)	-	(109,183)	-	-	-	-	-	-	-	-	(545,913)
<b>FINANCING ACTIVITIES</b>	-	-	-	-	-	-	-	-	-	-	-	-	-
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	-	-	-	-	-	-	-	0
Other	-	-	-	-	-	-	-	-	-	-	-	-	0
<b>Total Financing Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-	0
<b>Total Cash Flow Adjustments</b>	(197,751)	(88,569)	376,024	(33,977)	75,205	376,024	75,205	75,205	376,024	75,205	75,205	376,024	1,559,823
<b>NET INCOME</b>	647,100	277,665	376,233	360,671	47,567	449,923	447,341	479,049	669,520	27,191	462,079	(694,990)	3,549,348
<b>Beginning Cash Balance</b>	-	647,100	924,765	1,300,998	1,661,669	1,709,236	2,159,159	2,606,500	3,085,549	3,755,069	3,782,259	4,244,338	-
<b>ENDING CASH BALANCE</b>	647,100	924,765	1,300,998	1,661,669	1,709,236	2,159,159	2,606,500	3,085,549	3,755,069	3,782,259	4,244,338	3,549,348	3,549,348

5 YEAR BUDGET AND CASH FLOW ADJUSTMENTS		FAMILY LIFE ACADEMY CHARTER SCHOOL					DESCRIPTION OF ASSUMPTIONS
*NOTE: Projected Five Year Budget on this tab should be for the first five years of actual operations.		PROJECTED BUDGET / OPERATING PLAN FOR INITIAL CHARTER PERIOD 2020-21 THROUGH 2024-25					*NOTE: State assumptions that are being made in the section provided below.
		Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	
Total Revenue		35,930,103	38,498,004	43,627,468	47,849,413	53,632,002	
Total Expenses		33,940,577	36,852,517	42,931,968	46,118,289	49,647,706	
Net Income (Before Cash Flow Adjustments)		1,989,525	1,645,487	695,500	1,731,123	3,984,296	
Budgeted Student Enrollment		1,690	1,794	1,950	2,106	2,340	
		Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	
REVENUE		Per Pupil Revenue Percentage Increase					
REVENUES FROM STATE SOURCES		2.0%	2.0%	2.0%	2.0%	2.0%	
Per Pupil Revenue		Basic Tuition (2018-19)					
PRIMARY School District: NYC CHANCELLOR'S OFFICE		15,307	26,386,207	28,570,173	31,675,626	34,893,870	39,546,386
Other District 1:		-	-	-	-	-	-
Other District 2:		-	-	-	-	-	-
Other District 3:		-	-	-	-	-	-
Other District 4:		-	-	-	-	-	-
Other District 5:		-	-	-	-	-	-
Other District 6:		-	-	-	-	-	-
Other District 7:		-	-	-	-	-	-
Other District 8:		-	-	-	-	-	-
Other District 9:		-	-	-	-	-	-
Other District 10:		-	-	-	-	-	-
Other District 11:		-	-	-	-	-	-
Other District 12:		-	-	-	-	-	-
Other District 13:		-	-	-	-	-	-
Other District 14:		-	-	-	-	-	-
Other School Districts' Revenue:		(Weighted Avg.)	-	-	-	-	-
TOTAL Per Pupil Revenue		(Weighted Avg.) 15,307	26,386,207	28,570,173	31,675,626	34,893,870	39,546,386
Special Education Revenue			1,113,469	1,144,639	1,186,199	1,227,759	1,319,538
<b>Grants</b>							
Stimulus			-	-	-	-	-
DYCD (Department of Youth and Community Developmt.)			-	-	-	-	-
Other			4,722,917	5,062,586	6,609,612	7,522,857	8,114,542
Other			450,231	478,024	519,797	561,624	624,068
TOTAL REVENUE FROM STATE SOURCES			32,672,824	35,255,422	39,991,234	44,206,110	49,604,533
<b>REVENUE FROM FEDERAL FUNDING</b>							
IDEA Special Needs			100,685	125,221	140,399	155,577	176,064
Title I			1,206,627	1,279,516	1,390,897	1,502,278	1,665,257
Title Funding - Other			193,830	203,763	218,701	233,639	255,970
School Food Service (Free Lunch)			1,098,583	1,169,611	1,275,772	1,381,980	1,535,093
<b>Grants</b>							
Charter School Program (CSP) Planning & Implementation			190,800	150,000	259,200	-	-
Other			-	-	-	-	-
Other			-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES			2,790,525	2,928,111	3,284,969	3,273,474	3,632,384
<b>LOCAL and OTHER REVENUE</b>							
Contributions and Donations			212,500	50,000	50,000	50,000	50,000
Fundraising			-	-	-	-	-
Erate Reimbursement			87,315	88,132	111,071	115,514	120,135
Earnings on Investments			-	-	-	-	-
Interest Income			31,057	31,367	31,681	31,998	32,318
Food Service (Income from meals)			-	-	-	-	-
Text Book			135,882	144,972	158,513	172,317	192,632
OTHER			-	-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES			466,754	314,471	351,265	369,828	395,085
<b>TOTAL REVENUE</b>			<b>35,930,103</b>	<b>38,498,004</b>	<b>43,627,468</b>	<b>47,849,413</b>	<b>53,632,002</b>

5 YEAR BUDGET AND CASH FLOW ADJUSTMENTS		FAMILY LIFE ACADEMY CHARTER SCHOOL					DESCRIPTION OF ASSUMPTIONS
*NOTE: Projected Five Year Budget on this tab should be for the first five years of actual operations.		PROJECTED BUDGET / OPERATING PLAN FOR INITIAL CHARTER PERIOD					*NOTE: State assumptions that are being made in the section provided below.
		2020-21 THROUGH 2024-25					
Total Revenue		35,930,103	38,498,004	43,627,468	47,849,413	53,632,002	
Total Expenses		33,940,577	36,852,517	42,931,968	46,118,289	49,647,706	
Net Income (Before Cash Flow Adjustments)		1,989,525	1,645,487	695,500	1,731,123	3,984,296	
Budgeted Student Enrollment		1,690	1,794	1,950	2,106	2,340	
		Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	
<b>EXPENSES</b>							
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>		Year 1 No. of Positions					<i>NOTE: For all 5-Years of FTE/Staffing detail please see the 'Staffing' tab of this file.</i>
Executive Management	2.00	391,250	402,987	415,077	427,529	440,355	
Instructional Management	10.00	1,291,210	1,329,946	1,369,845	1,410,940	1,453,268	
Deans, Directors & Coordinators	13.00	1,280,630	1,516,069	1,561,551	1,805,417	1,859,580	
CFO / Director of Finance	1.00	148,701	153,162	157,757	162,490	167,364	
Operation / Business Manager	-	-	-	-	-	-	
Administrative Staff	54.00	2,940,084	3,191,625	3,505,157	3,773,650	4,050,197	
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>80.00</b>	<b>6,051,875</b>	<b>6,593,789</b>	<b>7,009,387</b>	<b>7,580,026</b>	<b>7,970,765</b>	
<b>INSTRUCTIONAL PERSONNEL COSTS</b>							
Teachers - Regular	65.00	4,615,000	5,037,450	5,614,574	6,209,011	7,034,281	
Teachers - SPED	6.00	426,000	438,780	451,943	536,502	623,597	
Substitute Teachers	-	-	-	-	-	-	
Teaching Assistants	42.00	1,344,000	1,480,320	1,620,730	1,765,351	1,818,312	
Specialty Teachers	29.00	2,059,000	2,262,770	2,472,653	2,759,833	3,055,628	
Aides	-	-	-	-	-	-	
Therapists & Counselors	6.00	426,000	438,780	522,943	538,632	625,791	
Other	-	-	-	-	-	-	
<b>TOTAL INSTRUCTIONAL</b>	<b>148.00</b>	<b>8,870,000</b>	<b>9,658,100</b>	<b>10,682,843</b>	<b>11,809,328</b>	<b>13,157,608</b>	
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>							
Nurse	-	-	-	-	-	-	
Librarian	-	-	-	-	-	-	
Custodian	20.00	636,540	687,463	803,568	859,502	885,287	
Security	10.00	381,924	431,574	482,714	535,388	551,449	
Other	6.00	504,882	520,028	535,629	551,698	568,249	
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>36.00</b>	<b>1,523,346</b>	<b>1,639,066</b>	<b>1,821,911</b>	<b>1,946,588</b>	<b>2,004,986</b>	
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	<b>264.00</b>	<b>16,445,221</b>	<b>17,890,955</b>	<b>19,514,141</b>	<b>21,335,942</b>	<b>23,133,359</b>	
<b>PAYROLL TAXES AND BENEFITS</b>							
Payroll Taxes		1,258,059	1,368,658	1,492,832	1,632,200	1,769,702	
Fringe / Employee Benefits		2,278,111	2,738,523	3,323,237	4,040,749	4,860,064	
Retirement / Pension		312,242	344,577	379,977	442,519	505,982	
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		<b>3,848,412</b>	<b>4,451,758</b>	<b>5,196,046</b>	<b>6,115,468</b>	<b>7,135,747</b>	
<b>TOTAL PERSONNEL SERVICE COSTS</b>	<b>264.00</b>	<b>20,293,633</b>	<b>22,342,713</b>	<b>24,710,187</b>	<b>27,451,410</b>	<b>30,269,106</b>	
<b>CONTRACTED SERVICES</b>							
Accounting / Audit		54,106	55,729	57,401	59,697	62,085	
Legal		32,782	33,765	34,778	36,169	37,616	
Management Company Fee		-	-	-	-	-	
Nurse Services		-	-	-	-	-	
Food Service / School Lunch		1,127,954	1,259,974	1,455,345	1,661,304	1,949,420	except FLACS 1
Payroll Services		91,234	93,971	96,790	100,662	104,688	
Special Ed Services		-	-	-	-	-	
Titlement Services (i.e. Title I)		-	-	-	-	-	
Other Purchased / Professional / Consulting		173,199	178,395	217,147	194,633	202,418	
<b>TOTAL CONTRACTED SERVICES</b>		<b>1,479,275</b>	<b>1,621,834</b>	<b>1,861,461</b>	<b>2,052,464</b>	<b>2,356,227</b>	

5 YEAR BUDGET AND CASH FLOW ADJUSTMENTS	FAMILY LIFE ACADEMY CHARTER SCHOOL					DESCRIPTION OF ASSUMPTIONS
	PROJECTED BUDGET / OPERATING PLAN FOR INITIAL CHARTER PERIOD 2020-21 THROUGH 2024-25					
<i>*NOTE: Projected Five Year Budget on this tab should be for the first five years of actual operations.</i>						<i>*NOTE: State assumptions that are being made in the section provided below.</i>
<b>Total Revenue</b>	<b>35,930,103</b>	<b>38,498,004</b>	<b>43,627,468</b>	<b>47,849,413</b>	<b>53,632,002</b>	
<b>Total Expenses</b>	<b>33,940,577</b>	<b>36,852,517</b>	<b>42,931,968</b>	<b>46,118,289</b>	<b>49,647,706</b>	
<b>Net Income (Before Cash Flow Adjustments)</b>	<b>1,989,525</b>	<b>1,645,487</b>	<b>695,500</b>	<b>1,731,123</b>	<b>3,984,296</b>	
<b>Budgeted Student Enrollment</b>	<b>1,690</b>	<b>1,794</b>	<b>1,950</b>	<b>2,106</b>	<b>2,340</b>	
	<b>Year 1 2020-21</b>	<b>Year 2 2021-22</b>	<b>Year 3 2022-23</b>	<b>Year 4 2023-24</b>	<b>Year 5 2024-25</b>	
<b>SCHOOL OPERATIONS</b>						
Board Expenses	3,849	3,964	4,083	4,206	4,332	
Classroom / Teaching Supplies & Materials	373,509	406,292	454,439	505,326	573,440	
Special Ed Supplies & Materials	-	-	-	-	-	
Textbooks / Workbooks	582,985	633,947	705,941	781,266	889,913	
Supplies & Materials other	-	-	-	-	-	
Equipment / Furniture	24,770	26,854	29,736	32,795	37,322	
Telephone	162,509	163,956	205,281	213,492	222,031	
Technology	231,731	237,778	261,733	280,656	303,115	
Student Testing & Assessment	239,995	262,891	294,281	327,317	376,128	
Field Trips	16,418	18,706	22,546	26,599	31,546	
Transportation (student)	-	-	-	-	-	
Student Services - other	68,434	74,887	83,196	91,943	106,177	
Office Expense	330,215	349,266	378,960	411,677	448,286	
Staff Development	294,760	308,683	327,872	343,258	366,260	
Staff Recruitment	21,218	21,855	22,510	22,510	22,510	
Student Recruitment / Marketing	56,523	57,318	58,138	58,138	58,138	
School Meals / Lunch	267,197	250,146	257,650	265,379	273,341	FLACS 1 only
Travel (Staff)	17,084	18,854	22,042	25,537	29,225	
Fundraising	2,653	2,732	2,814	2,814	2,814	
Other	-	-	-	-	-	
<b>TOTAL SCHOOL OPERATIONS</b>	<b>2,693,850</b>	<b>2,838,129</b>	<b>3,131,220</b>	<b>3,392,912</b>	<b>3,744,577</b>	
<b>FACILITY OPERATION &amp; MAINTENANCE</b>						
Insurance	300,000	309,000	318,270	327,818	337,653	all insurance
Janitorial	416,200	429,731	473,481	484,899	513,716	
Building and Land Rent / Lease / Facility Finance Interest	6,767,967	7,469,114	10,556,939	10,570,946	10,585,513	
Repairs & Maintenance	348,718	356,233	397,142	405,771	414,877	
Equipment / Furniture	-	-	-	-	-	
Security	-	-	-	-	-	
Utilities	437,660	476,124	563,940	582,253	601,298	
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>8,270,545</b>	<b>9,040,202</b>	<b>12,309,772</b>	<b>12,371,687</b>	<b>12,453,055</b>	
<b>DEPRECIATION &amp; AMORTIZATION</b>	<b>1,203,274</b>	<b>1,009,639</b>	<b>919,328</b>	<b>849,816</b>	<b>824,741</b>	
<b>DISSOLUTION ESCROW &amp; RESERVES / CONTINGENCY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>TOTAL EXPENSES</b>	<b>33,940,577</b>	<b>36,852,517</b>	<b>42,931,968</b>	<b>46,118,289</b>	<b>49,647,706</b>	
<b>NET INCOME</b>	<b>1,989,525</b>	<b>1,645,487</b>	<b>695,500</b>	<b>1,731,123</b>	<b>3,984,296</b>	

5 YEAR BUDGET AND CASH FLOW ADJUSTMENTS	FAMILY LIFE ACADEMY CHARTER SCHOOL					DESCRIPTION OF ASSUMPTIONS
	PROJECTED BUDGET / OPERATING PLAN FOR INITIAL CHARTER PERIOD 2020-21 THROUGH 2024-25					
<i>*NOTE: Projected Five Year Budget on this tab should be for the first five years of actual operations.</i>						<i>*NOTE: State assumptions that are being made in the section provided below.</i>
Total Revenue	35,930,103	38,498,004	43,627,468	47,849,413	53,632,002	
Total Expenses	33,940,577	36,852,517	42,931,968	46,118,289	49,647,706	
Net Income (Before Cash Flow Adjustments)	1,989,525	1,645,487	695,500	1,731,123	3,984,296	
Budgeted Student Enrollment	1,690	1,794	1,950	2,106	2,340	
	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>						
PRIMARY School District: NYC CHANCELLOR'S OFFICE	1,690	1,794	1,950	2,106	2,340	
Other District 1:	-	-	-	-	-	
Other District 2:	-	-	-	-	-	
Other District 3:	-	-	-	-	-	
Other District 4:	-	-	-	-	-	
Other District 5:	-	-	-	-	-	
Other District 6:	-	-	-	-	-	
Other District 7:	-	-	-	-	-	
Other District 8:	-	-	-	-	-	
Other District 9:	-	-	-	-	-	
Other District 10:	-	-	-	-	-	
Other District 11:	-	-	-	-	-	
Other District 12:	-	-	-	-	-	
Other District 13:	-	-	-	-	-	
Other District 14:	-	-	-	-	-	
All Other School Districts	-	-	-	-	-	
<b>TOTAL ENROLLMENT</b>	<b>1,690</b>	<b>1,794</b>	<b>1,950</b>	<b>2,106</b>	<b>2,340</b>	
<b>REVENUE PER PUPIL</b>	<b>21,260</b>	<b>21,459</b>	<b>22,373</b>	<b>22,721</b>	<b>22,920</b>	
<b>EXPENSES PER PUPIL</b>	<b>20,083</b>	<b>20,542</b>	<b>22,016</b>	<b>21,899</b>	<b>21,217</b>	
<b>CASH FLOW ADJUSTMENTS</b>						
OPERATING ACTIVITIES						
Example - Add Back Depreciation	1,203,274	1,009,639	919,328	849,816	824,741	
Deferred rent liabilities	902,462	821,462	1,327,468	1,054,422	772,918	
Total Operating Activities	2,105,736	1,831,101	2,246,796	1,904,238	1,597,659	
INVESTMENT ACTIVITIES						
Example - Subtract Property and Equipment Expenditures	(545,913)	(371,620)	(206,360)	(581,720)	(280,760)	
Other	-	-	-	-	-	
Total Investment Activities	(545,913)	(371,620)	(206,360)	(581,720)	(280,760)	
FINANCING ACTIVITIES						
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	
Other	0	-	-	-	-	
Total Financing Activities	0	-	-	-	-	
<b>Total Cash Flow Adjustments</b>	<b>1,559,823</b>	<b>1,459,481</b>	<b>2,040,436</b>	<b>1,322,518</b>	<b>1,316,899</b>	
<b>NET INCOME</b>	<b>3,549,348</b>	<b>3,104,968</b>	<b>2,735,936</b>	<b>3,053,641</b>	<b>5,301,194</b>	
Beginning Cash Balance	-	3,549,348	6,654,316	9,390,253	12,443,894	
<b>ENDING CASH BALANCE</b>	<b>3,549,348</b>	<b>6,654,316</b>	<b>9,390,253</b>	<b>12,443,894</b>	<b>17,745,088</b>	

**5-YEAR FISCAL IMPACT REPORT**

<b>Largest Enrollment District: NYC CHANCELLOR'S OFFICE</b>							
A	B	C	D ( B X C )	E	F ( D + E )	G	H ( F ÷ G )
Operational Year	Enrollment (Number of Students)	Per Pupil Rate	Per Pupil Aid	Other District Revenue (SPED Funding, Food Service, Grants, Etc.)	Total Funding to Charter School From District	* Total General Fund Operating Budget for NYC CHANCELLOR'S OFFICE School District	Projected Impact (% of District's Total Budget)
Year 1 (2020-21)	1,690	15,613	26,386,207	2,239,782	28,625,989	25,000,000,000	0.115%
Year 2 (2021-22)	1,794	15,925	28,570,173	2,343,774	30,913,947	25,000,000,000	0.124%
Year 3 (2022-23)	1,950	16,244	31,675,626	2,494,268	34,169,894	25,000,000,000	0.137%
Year 4 (2023-24)	2,106	16,569	34,893,870	2,644,863	37,538,733	25,000,000,000	0.150%
Year 5 (2024-25)	2,340	16,900	39,546,386	2,893,699	42,440,085	25,000,000,000	0.170%

DESCRIPTION OF SOURCE FOR PRIMARY DISTRICT'S OPERATING BUDGET:	<a href="https://en.wikipedia.org/wiki/New_York_City_Department_of_Education#Budget">https://en.wikipedia.org/wiki/New_York_City_Department_of_Education#Budget</a>
OTHER NOTES:	

<b>Second Largest Enrollment District: N/A</b>							
A	B	C	D ( B X C )	E	F ( D + E )	G	H ( F ÷ G )
Operational Year	Enrollment (Number of Students)	Per Pupil Rate	Per Pupil Aid	Other District Revenue (SPED Funding, Food Service, Grants, Etc.)	Total Funding to Charter School From District	* Total General Fund Operating Budget for Select from drop-down list → School District	Projected Impact (% of District's Total Budget)
Year 1 (2020-21)	-	-	-	-	-	-	#DIV/0!
Year 2 (2021-22)	-	-	-	-	-	-	#DIV/0!
Year 3 (2022-23)	-	-	-	-	-	-	#DIV/0!
Year 4 (2023-24)	-	-	-	-	-	-	#DIV/0!
Year 5 (2024-25)	-	-	-	-	-	-	#DIV/0!

DESCRIPTION OF SOURCE FOR PRIMARY DISTRICT'S OPERATING BUDGET:	
OTHER NOTES:	

**Response 21f - Letters of Commitment**

Attached is the first page and schedule of fund dispersals of the grant award from the Charter School Growth Fund, which continues through 2020-21 and is included in the budget in the amount of \$150,000. Also attached is the first page of the CSP grant, which includes the dispersal dates, which is included in the budgets for 2020-21 and 2021-22.

**GRANT AWARD AGREEMENT**

From: CHARTER FUND, INC., a Delaware nonprofit non-stock corporation,  
doing business as Charter School Growth Fund ("Grantor")

To: FAMILY LIFE ACADEMY CHARTER SCHOOL, a New York  
nonprofit corporation ("Grantee")

Grantee Tax ID.# 13-4170389

Grantee Tax Status: PC - Public Charity

Grant No. FLA-F3-ECMO-NS-2018-2Q

Dated: September 27, 2018

Grant Amount: FIVE HUNDRED THOUSAND DOLLARS (\$500,000.00)

This *Grant Award Agreement* ("Agreement"), upon execution on behalf of Grantee in the spaces provided for signature, will evidence Grantee's agreement with and commitment to Grantor as follows:

**I. GRANTEE'S LEGAL STATUS:**

This grant is specifically conditioned upon Grantee's status as an eligible grantee of Grantor in accordance with this paragraph. Grantee warrants and represents that it is a duly incorporated nonprofit corporation and a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Code"), and is not a private foundation as defined in Section 509(a) of the Code or an organization described in Section 170(c)(1) or Section 511(a)(2)(B) of the Code. Grantee has provided Grantor with a copy of IRS determination letter(s) evidencing its status as an eligible grantee and Grantee warrants and represents that such determination letter(s) are currently in full force and effect and has not been materially modified. Grantee will notify Grantor immediately of any actual or proposed change in federal and/or state tax status, including any substantial or material change in sources of support for any taxable year affected by this grant, within the meaning of Section 1.170A-9 of the Treasury Regulations. Grantee warrants and represents that this grant shall not change Grantee's status as described above under the Code.

**II. PURPOSE OF AWARD:**

The purpose of this grant is for the general support of Grantee in providing funding for Grantee's management organization that supports all of the charter schools operated by the Grantee in carrying out its charitable tax-exempt purposes (the "Project"). This Grant Award Agreement summarizes the terms and conditions pursuant to which the Grantor has awarded this grant to Grantee.

**EXHIBIT A**

Installment Schedule, Reporting Deadlines, and Contact Information

- I. Installment schedule referenced in Section III**
- a. \$200,000.00 payable on or around October 31, 2018 contingent upon receipt of this signed Agreement.
  - b. \$150,000.00 payable on or around December 13, 2019 contingent upon successful completion of Grantor's annual review.
  - c. \$150,000.00 payable on or around December 13, 2020 contingent upon successful completion of Grantor's annual review.
- II. Reporting deadlines referenced in IV(F)**
- |                                   |         |                   |
|-----------------------------------|---------|-------------------|
| a. Audited Financial Statements   | Due By: | November 30       |
| b. Preliminary Financial Budget   |         | June 30           |
| c. Annual Reports                 |         | October 1         |
| d. Annual Officer's Certification |         | October 1         |
| e. Board Communications           |         | Upon distribution |
- III. Contact information referenced in Section IV(R)**
- a. Name: Marilyn Calo
  - b. Organization: Family Life Academy Charter Schools
  - c. Address: 14 West 170th Street
  - d. City, State, Zip Code: Bronx, New York 10452
  - e. Phone: [REDACTED]



**US Department of Education  
 Washington, D.C. 20202  
 GRANT AWARD NOTIFICATION**

U282M170049

<p><b>1</b> RECIPIENT NAME</p> <p>Family Life Academy Charter Schools, Inc.          14 West 170th Street          Bronx, NY 10452 - 3227</p>	<p><b>2</b> AWARD INFORMATION</p> <p>PR/AWARD NUMBER    U282M170049          ACTION NUMBER        1          ACTION TYPE            New          AWARD TYPE            Discretionary                                            (Research and Development)</p>												
<p><b>3</b> PROJECT STAFF</p> <p>RECIPIENT PROJECT DIRECTOR          Marilyn Calo [REDACTED]          [REDACTED]          EDUCATION PROGRAM CONTACT          Lourdes Rivery [REDACTED]          [REDACTED]          EDUCATION PAYMENT HOTLINE          G5 PAYEE [REDACTED]          HELPDESK [REDACTED]          [REDACTED]</p>	<p><b>4</b> PROJECT TITLE</p> <p>84.282M          FAMILY LIFE ACADEMY CHARTER SCHOOLS INC.          REPLICATION AND EXPANSION OF HIGH QUALITY          CHARTER SCHOOLS COMPETITION</p>												
<p><b>5</b> KEY PERSONNEL</p> <table border="1"> <thead> <tr> <th><u>NAME</u></th> <th><u>TITLE</u></th> <th><u>LEVEL OF EFFORT</u></th> </tr> </thead> <tbody> <tr> <td>Marilyn Calo</td> <td>Project Director</td> <td>5 %</td> </tr> </tbody> </table>		<u>NAME</u>	<u>TITLE</u>	<u>LEVEL OF EFFORT</u>	Marilyn Calo	Project Director	5 %						
<u>NAME</u>	<u>TITLE</u>	<u>LEVEL OF EFFORT</u>											
Marilyn Calo	Project Director	5 %											
<p><b>6</b> AWARD PERIODS</p> <p>BUDGET PERIOD        10/01/2017 - 09/30/2019          PERFORMANCE PERIOD    10/01/2017 - 09/30/2022</p> <p>FUTURE BUDGET PERIODS</p> <table border="1"> <thead> <tr> <th><u>BUDGET PERIOD</u></th> <th><u>DATE</u></th> <th><u>AMOUNT</u></th> </tr> </thead> <tbody> <tr> <td>2</td> <td>10/01/2019 - 09/30/2020</td> <td>\$79,320.00</td> </tr> <tr> <td>3</td> <td>10/01/2020 - 09/30/2021</td> <td>\$27,840.00</td> </tr> <tr> <td>4</td> <td>10/01/2021 - 09/30/2022</td> <td>\$53,580.00</td> </tr> </tbody> </table>		<u>BUDGET PERIOD</u>	<u>DATE</u>	<u>AMOUNT</u>	2	10/01/2019 - 09/30/2020	\$79,320.00	3	10/01/2020 - 09/30/2021	\$27,840.00	4	10/01/2021 - 09/30/2022	\$53,580.00
<u>BUDGET PERIOD</u>	<u>DATE</u>	<u>AMOUNT</u>											
2	10/01/2019 - 09/30/2020	\$79,320.00											
3	10/01/2020 - 09/30/2021	\$27,840.00											
4	10/01/2021 - 09/30/2022	\$53,580.00											
<p><b>7</b> AUTHORIZED FUNDING</p> <table border="1"> <tbody> <tr> <td>THIS ACTION</td> <td>\$739,260.00</td> </tr> <tr> <td>BUDGET PERIOD</td> <td>\$739,260.00</td> </tr> <tr> <td>PERFORMANCE PERIOD</td> <td>\$739,260.00</td> </tr> </tbody> </table>		THIS ACTION	\$739,260.00	BUDGET PERIOD	\$739,260.00	PERFORMANCE PERIOD	\$739,260.00						
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BUDGET PERIOD	\$739,260.00												
PERFORMANCE PERIOD	\$739,260.00												
<p><b>8</b> ADMINISTRATIVE INFORMATION</p> <p>DUNS/SSN            103276866          REGULATIONS        CFR PART X                                       EDGAR AS APPLICABLE                                       2 CFR AS APPLICABLE          ATTACHMENTS        1, 2, 3, 6, 8, 9, 11, 12, 13, 14, E-3, E1, E2, E4, E5</p>													
<p><b>9</b> LEGISLATIVE AND FISCAL DATA</p> <p>AUTHORITY:            PL 107-110 IV ELEMENTARY AND SECONDARY EDUCATION ACT OF                                           1965 (ESEA), AS AMENDED BY THE EVERY STUDENT SUCCEEDS ACT                                           OF 2015 (ESSA) (20 U.S.C. 7221-7221J)          PROGRAM TITLE:        CHARTER SCHOOLS</p>													

**Response 21g - Non-SUNY Financials**

This request is not applicable to the Family Life Academy Charter School IV application.

**Response 22 - Action Plan**

Since the school is replicating many of the same structures that its sister schools already have, many items have been condensed as FLACS IV the structures and systems have already been established. This is especially true when it comes to financial and operational systems and the curriculum. Table 22-1 details the action plan that FLACS IV will use to ensure a smooth opening.

<b>Table 22-1: Action Plan</b>				
<b>Category</b>	<b>Key Step</b>	<b>Projected Start Date</b>	<b>Projected Completion Date</b>	<b>Person(s) Responsible</b>
<b>Board</b>	Hold Board Meetings <i>(The FLACS board already exists; this is ongoing and part of the procedures of the organization already.)</i>	1/2018	Ongoing	FLACS Board
<b>Student Recruitment and Enrollment</b>	Review and revise student application	9/2019	10/2019	Network Support Staff
	Recruit students <i>(Visiting pre-K and Head start programs, using social media, creating and distributing flyers, advertising in local media outlets)</i>	11/2019	3/2020	FLACS I, II, and III Family Liaisons, Network Support Staff
	Conduct lottery <i>The lottery for all schools is conducted at the same time.</i>	4/2020	4/2020	FLACS I, II, and III Family Liaisons & Network Staff External Vendor
	Register new students	4/2020	9/2020	FLACS IV Pupil Accounting Secretary and ENL teacher; or Pupil Accounting Secretaries and ENL teachers at FLACS I, II, and III
<b>Staff Recruitment and Hiring</b>	Review and revise job posting for school principal	7/2019	8/2019	Network HR Staff
	Post job posting for school principal <i>(Internally and on various hiring sites, social media, and the FLACS website)</i>	8/2019	1/2020	Network HR Staff
	Interview candidates for principal, hire principal, and notify CSI with 5 days.	9/2019	1/2020	Founding Team, Current FLACS, Board
	Review and revise job postings for all instructional and non-instructional positions	9/2019	10/2019	Network HR Staff
	Post job postings for teachers and staff <i>(On various hiring sites, social media, and the FLACS website)</i>	11/2019	8/2020	Network HR Staff

<b>Table 22-1: Action Plan</b>				
<b>Category</b>	<b>Key Step</b>	<b>Projected Start Date</b>	<b>Projected Completion Date</b>	<b>Person(s) Responsible</b>
	Attend job fairs in the tristate area	3/2020	7/2020	Network HR Department FLACS IV Principal
	Interview staff, including conducting demo lessons in the existing schools	3/2020	8/2020	FLACS IV Principal
	Ensure staff has proper certification and fingerprinting	3/2020	9/2020	Network HR Staff
	Finalize staff directory for year 1	8/2020	8/2020	FLACS IV Principal
	Maintain teacher records <i>(Scanned copies of TEACH certification records, teaching certificates, resume and copy of college transcripts)</i>	8/2020	8/2020	HR Network Staff
<b>Human Resources</b>	Required state and federal employment laws are posted	7/2020	8/2020	HR Network Staff
	A copy of the school's complaint policy is on file in the school office and accessible to parents	7/2020	8/2020	HR Network Staff
	Personnel manual has been updated and distributed to staff	7/2020	8/2020	HR Network Staff
<b>Facilities &amp; Finance</b>	Increase insurance coverage based new underwriting with new school	4/2020	4/2020	CFO
	Ensure exterior signage identifying the charter school by name and address is in place	7/2020	8/2020	Network Facilities Staff
	Ensure appropriate exit signage and/or fire evacuation maps are in place in each room	7/2020	8/2020	Network Facilities Staff
	Ensure security systems are in place such that entrance and egress from the school's space is adequately controlled	7/2020	8/2020	Network Facilities and IT Staff
	Ensure facility is accessible to all persons with disabilities or provide procedures for reasonable accommodation of such persons	9/2019	8/2020	Network Facilities Staff
	Determine location for the school in its second year of its charter and beyond	12/2018	9/2020	CEO, COO, and Board Facilities Team
	Make plans for the renovation and/or construction of this space.	12/2018	9/2020	CEO, COO, CFO, and Board Facilities Team
<b>Student Records</b>	Student records have been received or	7/2020	9/2020	FLACS IV Principal

<b>Table 22-1: Action Plan</b>				
<b>Category</b>	<b>Key Step</b>	<b>Projected Start Date</b>	<b>Projected Completion Date</b>	<b>Person(s) Responsible</b>
	requested, and are in locked storage.			
	Student health and immunization records are separated from academic records and are in locked storage in the office of the school nurse	7/2020	9/2020	FLACS IV Principal
	Establish a FERPA access log	7/2020	9/2020	FLACS IV Principal
	IEPs in locked storage or password protected electronic storage systems.	7/2020	9/2020	FLACS IV Principal
<b>Development and Marketing</b>	Create fact sheets, flyers and other promotional material to inform the general public, recruit staff, and recruit students	11/2019	9/2020	Network Communications Director
	Use social media accounts and website to advertise school.	11/2019	9/2020	Network Communications Director
	Update the website to include FLACS IV	11/2019	11/2019	Network Communications Director
<b>Safety &amp; Health</b>	Create school safety plan, including fire drill, lock down drills and a SAVE plan	7/2020	8/2020	FLACS IV Principal
	Request and secure a school nurse from NYCDOE and ensure a policy for administration of medication is in place	7/2020	8/2020	FLACS IV Principal
	Set up a nurse's office with adequate space for record, locked storage for medication and appropriate provision for disposal of sharps	7/2020	8/2020	FLACS IV Principal
	Secure automated external defibrillators and create plan to train staff in their use	7/2020	8/2020	FLACS IV Principal
	Create a plan for first aid and CPR training for staff	7/2020	8/2020	FLACS IV Principal
	Ensure window stops or gates are operable if present	7/2020	8/2020	FLACS IV Principal
	Ensure all fire extinguishers on all floors occupied by the school have been purchased and inspected within the past year	7/2020	8/2020	FLACS IV Principal

<b>Table 22-1: Action Plan</b>				
<b>Category</b>	<b>Key Step</b>	<b>Projected Start Date</b>	<b>Projected Completion Date</b>	<b>Person(s) Responsible</b>
	Ensure all hazardous areas (i.e. electrical rooms, mechanical rooms, breaker or fuse boxes, janitorial closets)	7/2020	8/2020	FLACS IV Principal
<b>Transportation</b>	Appropriate provisions have been made for supplemental transportation of students	7/2020	8/2020	FLACS IV Principal
<b>Materials &amp; Supplies</b>	Order NYSITELL exams	1/2020	7/2020	FLACS IV Principal
	Identify and purchase furniture and supplies for all classrooms, office, and other non-instructional space	7/2020	8/2020	FLACS IV Principal
	Purchase all instructional materials <i>(library books, curriculum materials)</i>	7/2020	8/2020	FLACS IV Principal
	Identify and purchase all office supplies.	7/2020	8/2020	FLACS IV Principal
	Identify and purchase all school technology needs <i>(Including computers, telephones, photocopiers)</i>	7/2020	8/2020	FLACS IV Principal and Network IT Staff
	Order an ATS printer	7/2020	8/2020	Network IT Staff
<b>Food Service</b>	Make arrangements for food service	7/2020	8/2020	FLACS IV Principal
	Ensure kitchen equipment <i>(Food/beverage coolers, heaters, etc.)</i>	7/2020	8/2020	FLACS IV Principal
<b>Professional Development</b>	Develop pre-service professional development for August	5/2020	7/2020	FLACS IV Principal Director of Professional Development
	Provide pre-service professional development to staff.	August 2020 10 days prior to opening	9/2020	FLACS IV Principal Network Curriculum and Instruction Staff
<b>Curriculum and Instruction</b>	Review and revise curriculum maps and assessments for all subject areas.	5/2020	8/2020	Network Curriculum and Instruction Staff
	Train the school leaders on use of curriculum, curriculum maps, and assessment systems	1/2020	8/2020	Network Curriculum and Instruction Staff, Network Data Staff
<b>Parent Communication</b>	Revise parent student handbook to reflect FLACS IV facility	5/2020	8/2020	Network Staff

<b>Table 22-1: Action Plan</b>				
<b>Category</b>	<b>Key Step</b>	<b>Projected Start Date</b>	<b>Projected Completion Date</b>	<b>Person(s) Responsible</b>
	Distribute the parent handbook to teachers within 10 days of school	9/2020	9/2020	FLACS IV Principal
<b>Operational Resources</b>	Review and revise/update accounting system to include new school	5/2020	8/2020	Network Finance Staff
	Review and revise/update payroll system to include new employees from FLACS IV	5/2020	8/2020	Network Finance Staff
	The school's Freedom of Information Law (FOIL) notice is posted in the school office or another location accessible to parents and staff.	8/2020	9/2020	FLACS IV Principal
<b>Special Education</b>	Form a 504 team.	7/2020	8/2020	FLACS IV Principal
	Create a roster of students with Special Education needs	7/2020	9/2020	FLACS IV Principal
	Contact the district CSE seeking records of each incoming student known to have a disability	7/2020	9/2020	FLACS IV Principal
	Contact the CSE within 10 days to have services provided to such students	8/2020	9/2020	FLACS IV Principal
<b>Community Relations</b>	Meet with local police precinct, fire department, schools, community organizations and businesses	5/2020	8/2020	FLACS IV Principal

### **Response 23a - Supplemental Narrative**

One of the FLACS key design elements is “a focus on preparation for high school and beyond.” In addition to preparing for the future with rigorous academics, beginning in sixth grade, FLACS students meet with high school articulation counselors to help identify areas of interest and ability, match their interests and abilities to high school programs, and prepare to apply to these programs.

There are three key aspects of the FLACS program that support preparation for high school and beyond. The first is a rigorous core curriculum that supports students with the skills they need to be academically successful. The second is support for students in navigating the high school application process to ensure that students will go to a high school that will support them in continuing their success after they graduate from high school. The third is continued support for students after they graduate from FLACS through alumni outreach.

#### *A Rigorous Core Curriculum*

Every element of the core curriculum is designed to prepare students for the experiences they will have in high school, college and beyond. The entire kindergarten through grade eight curriculum is designed with the end in mind, around ensuring students have the skills that they need by the time they graduate from FLACS to be successful in whatever high school program they enter. The curriculum is aligned with the New York State Next Generation Learning Standards and focuses on ensuring that students demonstrate independence; have strong content knowledge; adapt to the demands of varying audience, task, purpose and discipline; comprehend and critique texts; value evidence; use technology strategically and capably; and understand other teachers perspectives and cultures.

FLACS IV will offer students the opportunity to take Regents courses in grade eight. During this charter term, FLACS IV will offer the Living Environment Regents, US History Regents, and Algebra I Regents.

#### *Navigating the High School Application Process*

FLACS IV, like all FLACS schools, will support all students in navigating the high school application process to ensure each student is matched with a program that will promote their future success in high school, college, and career. This process will include guidance counselors, family liaisons, and high school articulation counselors. The high school articulation counselors will work to provide effective, ongoing guidance and support to all middle school students and their parents throughout all stages of the high school admissions process.

The high school articulation counselor will support students and their families in a variety of ways. Large format workshops will provide critical information to students and parents about options for high schools, the application process for public, charter, private and parochial high schools, applying for financial aid, and how to accept high school offers. Individual student conferences will focus on getting to know each student as an individual, completing personality and career interest inventories, selecting high schools, attending open house events and/or high school fairs, reviewing student transcripts, compiling portfolios or preparing auditions for arts programs, preparing for entrance exams, completing mock interviews, and/or applying for financial aid. In addition, any concerns or challenges to the application process will be discussed. These conferences will occur during lunch, after-school, and during parts of the day in which core instruction is not occurring. FLACS will facilitate field trips to visit an

independent school and/or catholic school so middle school students will have a better sense of the different options they have for high school. Throughout the year, NYCDOE, charter, private, and parochial schools have open houses and fairs. The high school articulation counselor will maintain an ongoing list of these events, will ensure that parents and students know when these events are occurring, and will facilitate trips to attend these events.

There are many external organizations in NYC that help support students after school, on Saturdays and the summer in getting ready high school and college. FLACS will help ensure that students have access to apply to these programs when eligible. The school arranges for site visits from representatives from these organizations and identifies and nominates students for these enrichment programs.

To assess the effectiveness of FLACS program in preparing students for high school, the following information will be tracked and analyzed at the end of each school year:

- A list of public schools that each student got into, whether they got in in the first round, and what number of preference this option was;
- A list of specialized high schools, charter schools, private schools, and parochial schools that each child got into;
- What school each child eventually went to;
- Parent and student satisfaction exit surveys administered in June of the 8th grade year; and:
- Parent and student satisfaction exit surveys administered in June of the 9th grade year.

#### *College and Career Preparation Initiative: Continued Support for FLACS Alumni*

While the day-to-day focus is on current students, FLACS is also committed to keeping in contact with and continuing to provide support to its alumni. Former students see FLACS as home, and many come back year after year to share their successes and challenges in high school, college, and beyond. The College and Career Preparation Initiative (CCPI) seeks to support alumni after they graduate. This program will be run centrally for all FLACS schools.

FLACS will keep in contact with students via email and social media (including Facebook, Twitter, Snapchat) to keep students informed of events and services for alumni and to give students an online platform to connect. Recent graduates (current high school students) will be invited to participate in monthly alumni meet ups to reconnect with their classmates and the school. Services and events for FLACS alumni will be offered. These will include field trips to college fairs; drop in hours for one-on-one support services, including information about the college selection/application process, financial planning/expectations, and intervention strategies for parents in addressing social/emotional challenges that their child may experience in transitioning to college; and parent college workshops.

FLACS has launched an alumni mentoring program that identifies volunteers (such as educators or professionals) to support alumni entering high school and/or college. Volunteers will be matched with alumni based on areas of student interest and need.

Each year, FLACS will identify alumni who are college undergraduates that can volunteer four hours a week or more during the school academic year in supporting the high school articulation counselor with the alumni program. FLACS has also fostered more informal opportunities for high school and college aged-alumni to volunteer, for example, by having alumni come in to answering questions from current eighth grade students about the high schools they are attending.

**Response 23b - Supplemental Attachments**

This request is not applicable.