

**TRUE NORTH TROY PREPARATORY  
CHARTER SCHOOL**

**TROY, NEW YORK**

**AUDITED FINANCIAL STATEMENTS**

**OTHER FINANCIAL INFORMATION**

**AND**

**INDEPENDENT AUDITOR'S REPORTS**

**JUNE 30, 2014**

**(With Comparative Totals for 2013)**



**MENGEL METZGER BARR & CO. LLP**

Certified Public Accountants

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INDEPENDENT AUDITOR'S REPORT

Board of Trustees  
True North Troy Preparatory Charter School

**Report on the Financial Statements**

We have audited the accompanying financial statements of True North Troy Preparatory Charter School, which comprise the statement of financial position as of June 30, 2014, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended and the related notes to the financial statements.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of True North Troy Preparatory Charter School as of June 30, 2014, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

**Report on Summarized Comparative Information**

We have previously audited True North Troy Preparatory Charter School's June 30, 2013 financial statements, and we expressed an unmodified opinion on those audited financial statements in our report dated October 24, 2013. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2013 is consistent, in all material respects, with the financial statements from which it has been derived.

**Other Report Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated October 22, 2014 on our consideration of True North Troy Preparatory Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

*Mengel, Metzger, Barw & Co. LLP*

Rochester, New York  
October 22, 2014

TRUE NORTH TROY PREPARATORY CHARTER SCHOOL

STATEMENT OF FINANCIAL POSITION

JUNE 30, 2014

(With Comparative Totals for 2013)

<u>ASSETS</u>	<u>June 30,</u>	
	<u>2014</u>	<u>2013</u>
<u>CURRENT ASSETS</u>		
Cash	\$ 129,534	\$ 709,752
Grants and other receivables	2,199,914	447,182
Prepaid expenses	<u>35,831</u>	<u>3,125</u>
TOTAL CURRENT ASSETS	2,365,279	1,160,059
<u>OTHER ASSETS</u>		
Property and equipment, net	<u>409,820</u>	<u>480,841</u>
TOTAL ASSETS	<u>\$ 2,775,099</u>	<u>\$ 1,640,900</u>
<u>LIABILITIES AND NET ASSETS</u>		
<u>CURRENT LIABILITIES</u>		
Accounts payable and accrued expenses	\$ 354,586	\$ 458,120
Advance from Uncommon Schools, Inc.	1,000,000	-
Deferred revenue	<u>-</u>	<u>25,000</u>
TOTAL CURRENT LIABILITIES	1,354,586	483,120
<u>NET ASSETS, unrestricted</u>	<u>1,420,513</u>	<u>1,157,780</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 2,775,099</u>	<u>\$ 1,640,900</u>

The accompanying notes are an integral part of the financial statements.

TRUE NORTH TROY PREPARATORY CHARTER SCHOOL

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

YEAR ENDED JUNE 30, 2014  
(With Comparative Totals for 2013)

	<u>Year ended June 30,</u>	
	<u>2014</u>	<u>2013</u>
Operating revenue and support:		
State and local per pupil operating revenue	\$ 5,910,085	\$ 4,936,493
Government grants	813,530	930,623
Contributions	29,750	104,240
Other income	<u>56,341</u>	<u>14,507</u>
TOTAL OPERATING REVENUE AND SUPPORT	6,809,706	5,985,863
Expenses:		
Program services - education	5,766,292	4,842,615
General and administrative	<u>780,681</u>	<u>754,708</u>
TOTAL EXPENSES	<u>6,546,973</u>	<u>5,597,323</u>
CHANGE IN NET ASSETS	262,733	388,540
Unrestricted net assets at beginning of year	<u>1,157,780</u>	<u>769,240</u>
UNRESTRICTED NET ASSETS AT END OF YEAR	<u>\$ 1,420,513</u>	<u>\$ 1,157,780</u>

The accompanying notes are an integral part of the financial statements.

TRUE NORTH TROY PREPARATORY CHARTER SCHOOL

STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED JUNE 30, 2014  
(With Comparative Totals for 2013)

	Program services - education	General and administrative	Total	
			Year ended June 30,	
			2014	2013
Salaries	\$ 2,534,325	\$ 317,308	\$ 2,851,633	\$ 2,407,061
Payroll taxes and employee benefits	532,390	64,738	597,128	483,123
Occupancy	575,981	-	575,981	565,287
Repairs and maintenance	157,744	8,297	166,041	126,650
Textbooks	24,826	-	24,826	34,792
Instructional supplies and assessments	114,335	-	114,335	67,512
Computer and technology support	151,058	-	151,058	171,463
Student enrichment and services	690,074	-	690,074	559,877
Professional development	188,575	-	188,575	121,060
Professional services	-	59,476	59,476	110,796
Telephone	-	64,249	64,249	71,666
Insurance	-	61,844	61,844	54,065
Management fees	469,110	83,743	552,853	488,659
Office expense	57,036	101,220	158,256	139,006
Depreciation and amortization	206,704	3,415	210,119	183,459
Other	-	16,391	16,391	10,298
Bad debt expense	64,134	-	64,134	2,549
	<u>\$ 5,766,292</u>	<u>\$ 780,681</u>	<u>\$ 6,546,973</u>	<u>\$ 5,597,323</u>

The accompanying notes are an integral part of the financial statements.

TRUE NORTH TROY PREPARATORY CHARTER SCHOOL

STATEMENT OF CASH FLOWS

YEAR ENDED JUNE 30, 2014  
(With Comparative Totals for 2013)

	June 30,	
	<u>2014</u>	<u>2013</u>
<b><u>CASH FLOWS - OPERATING ACTIVITIES</u></b>		
Change in net assets	\$ 262,733	\$ 388,540
Adjustments to reconcile change in net assets to net cash (used for) provided from operating activities:		
Bad debt expense	64,134	2,549
Depreciation and amortization	210,119	183,459
Changes in certain assets and liabilities affecting operations:		
Grants and other receivables	(1,816,866)	537,061
Prepaid expenses	(32,706)	13,130
Accounts payable and accrued expenses	(103,534)	(113,669)
Deferred revenue	<u>(25,000)</u>	<u>(75,000)</u>
NET CASH (USED FOR) PROVIDED FROM OPERATING ACTIVITIES	(1,441,120)	936,070
<b><u>CASH FLOWS - INVESTING ACTIVITIES</u></b>		
Purchases of property and equipment	<u>(139,098)</u>	<u>(378,920)</u>
NET CASH USED FOR INVESTING ACTIVITIES	<u>(139,098)</u>	<u>(378,920)</u>
<b><u>CASH FLOWS - FINANCING ACTIVITIES</u></b>		
Advance from Uncommon Schools, Inc.	<u>1,000,000</u>	<u>-</u>
NET CASH PROVIDED FROM FINANCING ACTIVITIES	<u>1,000,000</u>	<u>-</u>
NET (DECREASE) INCREASE IN CASH	(580,218)	557,150
Cash at beginning of year	<u>709,752</u>	<u>152,602</u>
CASH AT END OF YEAR	<u>\$ 129,534</u>	<u>\$ 709,752</u>

The accompanying notes are an integral part of the financial statements.



TRUE NORTH TROY PREPARATORY CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2014 AND 2013

NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Charter School

True North Troy Preparatory Charter School (the “Charter School”), is an educational corporation operating as a charter school in Troy, New York. On March 11, 2008, the Board of Regents of the University of the State of New York granted the Charter School a provisional charter valid for a term of five years and renewable upon expiration. During the year ended June 30, 2013, the charter was extended through July 31, 2014. During the year ended June 30, 2014, the charter was approved for a full-time renewal for a period of five years to commence August 1, 2014.

The Charter School’s mission is to prepare all students to enter and succeed in college through effort, achievement, and the content of their character.

Financial Statement presentation

The financial statements of the Charter School have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America (GAAP). The Charter School reports information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets and permanently restricted net assets.

These classes of net assets are defined as follows:

*Permanently restricted* – Net assets resulting from contributions and other inflows of assets whose use by the Charter School is limited by donor-imposed stipulations that neither expire by passage of time nor can be fulfilled or otherwise removed by actions of the Charter School. The Charter School had no permanently restricted net assets at June 30, 2014 or 2013.

*Temporarily restricted* – Net assets resulting from contributions and other inflows of assets whose use by the Charter School is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of the Charter School pursuant to those stipulations. The Charter School had no temporarily restricted net assets at June 30, 2014 or 2013.

*Unrestricted* – The net assets over which the Governing Board has discretionary control to use in carrying on the Charter School’s operations in accordance with the guidelines established by the Charter School. The Board may designate portions of the current unrestricted net assets for specific purposes, projects or investment.

Revenue and support recognition

Revenue from state and local governments resulting from the Charter School’s charter status and based on the number of students enrolled is recorded when services are performed in accordance with the charter agreement.

Revenue from federal, state and local government grants and contracts are recorded by the Charter School when qualifying expenditures are incurred and billable.

TRUE NORTH TROY PREPARATORY CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2014 AND 2013

NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES,

Cont'd

Contributions

Contributions received are recorded as unrestricted, temporarily or permanently restricted support depending on the existence of any donor restrictions. A contribution that is received and expended in the same year for a specific purpose is classified as unrestricted revenue.

Contributions are recorded as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities and changes in net assets as net assets released from restrictions.

Cash

Cash balances are maintained at a financial institution located in New York and are insured by the FDIC up to \$250,000 at each institution. In the normal course of business, the cash account balances at any given time may exceed insured limits. However, the Charter School has not experienced any losses in such accounts and does not believe it is exposed to significant risk in cash.

Grants and other receivables

Grants and other receivables are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts based on its assessment of the current status of individual receivables from grants, agencies and others. Balances that are still outstanding after management has used reasonable collection efforts are written off as bad debt expense or against the allowance for doubtful accounts. There was no allowance for doubtful accounts at June 30, 2014 or 2013.

Property and equipment

Property and equipment are recorded at cost. Depreciation and amortization are computed using the straight-line method on a basis considered adequate to depreciate the assets over their estimated useful lives, which range from three to ten years.

Deferred revenue

The Charter School records grant revenue as deferred revenue until it is expended for the purpose of the grant, at which time it is recognized as revenue.

Tax exempt status

The Charter School is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code and applicable state regulations and, accordingly, is exempt from federal and state taxes on income.

The Charter School has filed for and received income tax exemptions in the jurisdictions where it is required to do so. The Charter School files the Form 990 in the U.S. federal jurisdiction. With few exceptions, as of June 30, 2014, the Charter School is no longer subject to U.S. Federal income tax examinations by tax authorities for the years ended prior to June 30, 2011. The tax returns for the years ended June 30, 2011 through June 30, 2014 are still subject to potential audit by the IRS. Management of the Charter School believes it has no material uncertain tax positions and, accordingly it has not recognized any liability for unrecognized tax benefits.

TRUE NORTH TROY PREPARATORY CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2014 AND 2013

NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES,

Cont'd

Contributed services

The Charter School receives contributed services from volunteers to develop its academic program and to serve on the Board of Trustees. These services are not valued in the financial statements because they do not require “specialized skills” and would typically not be purchased if they were not contributed.

Use of estimates in the preparation of financial statements

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Comparatives for the year ended June 30, 2013

The financial statements include certain prior year summarized comparative information in total but not by functional classification. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the Charter School’s financial statements for the year ended June 30, 2013, from which the summarized information was derived.

Subsequent events

The Charter School has conducted an evaluation of potential subsequent events occurring after the statement of financial position date through October 22, 2014, which is the date the financial statements are available to be issued. No subsequent events requiring disclosure were noted except as disclosed in Note B and E.

NOTE B: RELATED PARTY TRANSACTIONS

Uncommon Schools, Inc. (“USI”), a not-for-profit organization dedicated to helping start and run charter schools, provides management and other administrative support services to the Charter School. The Charter School entered into a five year agreement with USI, dated July 1, 2009 which was renewed for an additional five years on July 1, 2014, under which the Charter School pays USI a service fee of a set percentage of the average number of students enrolled at the Charter School during the school year multiplied by the approved per pupil operating expenses for the school year, and a percentage of all other public entitlement funding receivable during the fiscal year, excluding in-kind contributions and funds from competitive public grants. This percentage is fixed at 9.5% for 2013, 9% for 2014, 8.5% for 2015, and 8% for 2016-2019. The fees incurred for the years ended June 30, 2014 and 2013 were approximately \$553,000 and \$489,000, respectively. At June 30, 2014, approximately \$6,000 and \$168,000 were included in accounts receivable and accounts payable, respectively, relating to USI. At June 30, 2013, approximately \$99,000 and \$85,000 were included in accounts receivable and accounts payable, respectively, relating to USI.

Effective August 1, 2011, the Charter School signed a lease agreement with True North Tyler Street, LLC, a wholly-owned subsidiary of USI. The lease requires monthly payments of \$42,175 through July 2036.

TRUE NORTH TROY PREPARATORY CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2014 AND 2013

NOTE B: RELATED PARTY TRANSACTIONS, Cont'd

Future minimum payments on this lease are as follows:

<u>Year ending June 30,</u>	<u>Amount</u>
2015	\$ 506,100
2016	506,100
2017	506,100
2018	506,100
2019	506,100
Thereafter	<u>8,645,875</u>
	<u>\$ 11,176,375</u>

Rent expense incurred was \$506,100 for both the years ended June 30, 2014 and June 30, 2013.

During the year ended June 30, 2014 the Charter School obtained a \$1,000,000 advance from USI to cover cash flow needs while the school was awaiting receipt of outstanding per pupil funding amounts from certain districts. The loan is interest-free with no set repayment terms; however, the Charter School repaid the loan in full during October 2014 upon receipt of the majority of the outstanding accounts receivable balances.

NOTE C: PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

	<u>June 30,</u>	
	<u>2014</u>	<u>2013</u>
Furniture and fixtures	\$ 159,645	\$ 156,423
Computers and software	750,615	664,597
Leasehold improvements	<u>119,554</u>	<u>69,696</u>
	1,029,814	890,716
Less accumulated depreciation and amortization	<u>619,994</u>	<u>409,875</u>
	<u>\$ 409,820</u>	<u>\$ 480,841</u>

NOTE D: RETIREMENT PLAN

The Charter School sponsors a defined contribution 403(b) plan covering most employees. For employees who have 2 years of service or less the Charter School matches employees' contributions up to the lesser of 3% of gross payroll or \$3,500. Effective July 1, 2012, for employees who have 3 years of service or more the Charter School will match up to the lesser of 4% of gross payroll or \$4,000. Effective July 1, 2013, for employees who have 4 years of service or more the Charter School will match up to the lesser of 5% of gross payroll or \$5,000. The Charter School's total contribution to the Plan for the years ended June 30, 2014 and 2013 approximated \$73,600 and \$57,300, respectively.

TRUE NORTH TROY PREPARATORY CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2014 AND 2013

NOTE E: CONTINGENCY

Certain grants and contracts may be subject to audit by funding sources. Such audits might result in disallowance of costs submitted for reimbursement by the Charter School. Management is of the opinion that such disallowances, if any, will not have a material effect on the accompanying financial statements. Accordingly, no amounts have been provided in the accompanying financial statements for such potential claims.

There are amounts approximating \$1,605,000 and \$304,000 due from the Troy City School District and Lansingburgh Central School District, respectively, which are included in the accounts receivable balance at June 30, 2014. Historically the Charter School has had difficulty collecting receivables directly from these districts and has needed to file intercepts with New York State to collect the amounts due directly from the New York State Education Department. Intercepts have been filed for the outstanding amounts due from these districts as of June 30, 2014. Subsequent to the fiscal year-end, New York State has approved intercept funds of \$1,228,587 and \$71,279 towards the amounts owed from the Troy City School District and the Lansingburgh Central School District, respectively. Historically the Charter School has been successful collecting intercept funds, and management believe that all amounts due will eventually be received.

NOTE F: CONCENTRATIONS

At June 30, 2014 approximately 87% of accounts receivable were due from two school districts.

At June 30, 2013 approximately 19% and 46% of accounts receivable were due from New York State and two school districts, respectively.

During the years ended June 30, 2014 and 2013, 87% and 82%, respectively, of total operating revenue and support came from per-pupil funding provided by New York State. The per-pupil rate is set annually by the State based on the school district in which the Charter School's students are located.

NOTE G: OPERATING LEASE

The Charter School leases office equipment under non-cancelable lease agreements through September 2015. The future minimum payments on these agreements are approximately as follows

<u>Year ending June 30,</u>	<u>Amount</u>
2015	\$ 12,400
2016	<u>1,900</u>
	<u>\$ 14,300</u>

**TRUE NORTH TROY PREPARATORY CHARTER SCHOOL**

**OTHER FINANCIAL INFORMATION**

INDEPENDENT AUDITOR'S REPORT ON OTHER FINANCIAL INFORMATION

Board of Trustees  
True North Troy Preparatory Charter School

We have audited the financial statements of True North Troy Preparatory Charter School as of and for the year ended June 30, 2014, and we have issued our report thereon dated October 22, 2014, which expressed an unmodified opinion on those financial statements. Our audit was performed for the purpose of forming an opinion on the 2014 financial statements as a whole. The 2014 financial information hereinafter is presented for purposes of additional analysis and is not a required part of the 2014 financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the 2014 financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the 2014 financial statements or to the 2014 financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements for the year ended June 30, 2014, as a whole.

We have also audited the financial statements of True North Troy Preparatory Charter School as of and for the year ended June 30, 2013, and our report thereon dated October 24, 2013, expressed an unmodified opinion on those financial statements. Our audit was performed for the purpose of forming an opinion on the 2013 financial statements as a whole. The 2013 financial information hereinafter is presented for purposes of additional analysis and is not a required part of the 2013 financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the 2013 financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the 2013 financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements for the year ended June 30, 2013, as a whole.

*Mengel, Metzger, Barr & Co. LLP*

Rochester, New York  
October 22, 2014

TRUE NORTH TROY PREPARATORY CHARTER SCHOOL

SCHEDULE OF ELEMENTARY SCHOOL AND MIDDLE SCHOOL ACTIVITIES

YEAR ENDED JUNE 30, 2014

	<u>Middle School</u>	<u>Elementary School</u>	<u>Total</u>
State and local per pupil operating revenue	\$ 3,209,164	\$ 2,700,921	\$ 5,910,085
Government grants	360,647	452,883	813,530
Contributions	-	29,750	29,750
Other income	<u>27,354</u>	<u>28,987</u>	<u>56,341</u>
TOTAL OPERATING REVENUE AND SUPPORT	3,597,165	3,212,541	6,809,706
Salaries	1,573,854	1,277,779	2,851,633
Payroll taxes and employee benefits	370,435	226,693	597,128
Occupancy	284,202	291,779	575,981
Repairs and maintenance	87,452	78,589	166,041
Textbooks	2,092	22,734	24,826
Instructional supplies and assessments	47,029	67,306	114,335
Computer and technology supplies	88,883	62,175	151,058
Student enrichment and services	366,172	323,902	690,074
Professional development	86,376	102,199	188,575
Professional services	29,282	30,194	59,476
Telephone	31,404	32,845	64,249
Insurance	37,602	24,242	61,844
Management fees	300,266	252,587	552,853
Office expense	79,260	78,996	158,256
Depreciation and amortization	158,149	51,970	210,119
Other	7,794	8,597	16,391
Bad debt expense	<u>42,980</u>	<u>21,154</u>	<u>64,134</u>
TOTAL EXPENSES	<u>3,593,232</u>	<u>2,953,741</u>	<u>6,546,973</u>
CHANGE IN NET ASSETS	<u>\$ 3,933</u>	<u>\$ 258,800</u>	<u>\$ 262,733</u>



TRUE NORTH TROY PREPARATORY CHARTER SCHOOL

SCHEDULE OF ELEMENTARY SCHOOL AND MIDDLE SCHOOL ACTIVITIES

YEAR ENDED JUNE 30, 2013

	<u>Middle School</u>	<u>Elementary School</u>	<u>Total</u>
State and local per pupil operating revenue	\$ 3,074,450	\$ 1,862,043	\$ 4,936,493
Government grants	416,838	513,785	930,623
Contributions	178	104,062	104,240
Other income	<u>11,194</u>	<u>3,313</u>	<u>14,507</u>
TOTAL OPERATING REVENUE AND SUPPORT	3,502,660	2,483,203	5,985,863
Salaries	1,496,763	910,298	2,407,061
Payroll taxes and employee benefits	348,700	134,423	483,123
Occupancy	279,244	286,043	565,287
Repairs and maintenance	39,863	86,787	126,650
Textbooks	6,790	28,002	34,792
Instructional supplies and assessments	20,517	46,995	67,512
Computer and technology supplies	82,991	88,472	171,463
Student enrichment and services	352,776	207,101	559,877
Professional development	64,075	56,985	121,060
Professional services	56,806	53,990	110,796
Telephone	33,138	38,528	71,666
Insurance	29,446	24,619	54,065
Management fees	305,252	183,407	488,659
Office expense	66,144	72,862	139,006
Depreciation and amortization	145,231	38,228	183,459
Other	5,491	4,807	10,298
Bad debt expense	<u>2,258</u>	<u>291</u>	<u>2,549</u>
TOTAL EXPENSES	<u>3,335,485</u>	<u>2,261,838</u>	<u>5,597,323</u>
CHANGE IN NET ASSETS	<u>\$ 167,175</u>	<u>\$ 221,365</u>	<u>\$ 388,540</u>