



Entry 1 School Information

Created: 06/06/2017 • Last updated: 07/28/2017

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer (**as of June 30, 2017**) or you may not be assigned the correct tasks.

a. SCHOOL NAME AND BEDS# FAMILY LIFE ACADEMY CS III (SUNY Trustees)

(Select name from the drop down menu)

b. CHARTER AUTHORIZER SUNY Authorized Charter School

(For technical reasons, please re select authorizer name from the drop down menu).

c. DISTRICT / CSD OF LOCATION NYC CSD 7

d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	370 Gerard Avenue, Bronx, NY 10451	[REDACTED]		

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Andrea Hernandez
Title	School Principal
Emergency Phone Number (### ### ####)	[REDACTED]

e. SCHOOL WEB ADDRESS (URL) <http://flacs3.flacsny.com/>

f. DATE OF INITIAL CHARTER 09/2014

g. DATE FIRST OPENED FOR INSTRUCTION 09/2014

i. TOTAL ENROLLMENT ON JUNE 30, 2017 201

j. GRADES SERVED IN SCHOOL YEAR 2016-17

Check all that apply

Grades Served	K, 1, 2, 3
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k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION? No


11. FACILITIES

Does the school maintain or operate multiple sites?

	No, just one site.
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12. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	370 Gerard Ave Bronx, NY 10451		CSD 7	K 4	Yes	Rent/Lease
Site 2						
Site 3						

I2a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Andrea Hernandez	[REDACTED]	[REDACTED]	[REDACTED]
Operational Leader	Andrea Hernandez	[REDACTED]	[REDACTED]	[REDACTED]
Compliance Contact	Carmen Heskey	[REDACTED]		[REDACTED]
Complaint Contact	Marilyn Calo	[REDACTED]		[REDACTED]

m1. Is the school or are the school sites co-located? No

n1. Were there any revisions to the school's charter during the 2016-17 school year? (Please include approved or pending material and non-material charter revisions). Yes

n2. Summary of Charter Revisions

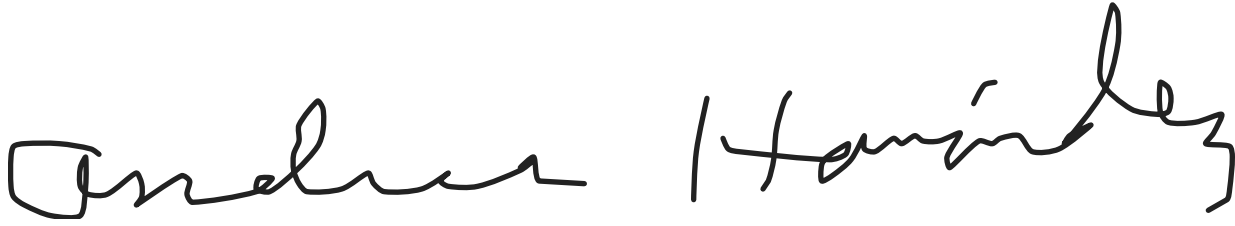
	Category (Select Best Description)	Specific Revision (150 word limit)	Date Approved by BOT (if applicable)	Date Approved by Authorizer (if applicable)
1	Change in Grade Level Configuration	FLACS III changed from a K 5 to a K 4 school due to limitations of space. Students in grades 5 8 will attend middle school at a site under the charter of FLACS II.		March 2017
2	Change in Bylaws	FLACS III modified its by laws in accordance with a request made by its authorizer.		Pending
3				
4				
5				

o. Name and Position of Individual(s) Who Completed the 2016-17 Annual Report. Guillermo Neira, Data Specialist

p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

Yes

Signature, Head of Charter School

A handwritten signature in black ink that reads "Andrew Hamilton". The signature is written in a cursive style with a large, prominent initial 'A'.

Signature, President of the Board of Trustees

A handwritten signature in black ink, which is highly stylized and difficult to decipher. It appears to consist of several overlapping loops and a long, sweeping tail.

Date

2017/07/27

Thank you.



Entry 2 NYS School Report Card Link

Last updated: 07/07/2017

1. NEW YORK STATE REPORT CARD

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

<https://data.nysed.gov/reportcard.php?instid=800000082610&year=2016&createreport=1&enrollments=1&avgclasssize=1&freelunch=1&attendance=1&suspensions=1&teacherqual=1&teacherturnover=1&staffcounts=1&naep=1&elemELA=1&elemMATH=1>



Entry 4 Expenditures per Child

Created: 07/18/2017 • Last updated: 07/26/2017

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2016-17 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	4060401
Line 2: Year End FTE student enrollment	201
Line 3: Divide Line 1 by Line 2	20251

2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2016 17 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:
The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:
<http://www.p12.nysed.gov/psc/AuditGuide.html>.
Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	246545
Line 2: Management and General Cost (Column)	237961
Line 3: Sum of Line 1 and Line 2	484506
Line 5: Divide Line 3 by the Year End FTE student enrollment	2416

Thank you.



**GENERAL INSTRUCTIONS FOR
ANNUAL BUDGET/QUARTERLY REPORT**

TEMPLATE TABS

1- GRAY tab contains the Instructions




Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates

2- BLUE tabs require input of information

1.) Name of School	>Select school name from list. >Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
4.) Yearly Budget	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

6.) Quarterly Report	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

CELL COLORS & GUIDANCE COMMENTS

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE containe guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Charter Funding Alphabetical By NYS School District
*** (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Family Life Academy Charter School III

SCHOOL

Name:	Family Life Academy Charter School III
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CONTACT INFORMATION

Contact Name:	Scott Quintero
Contact Title:	Chief Financial Officer
Contact Email:	[REDACTED]
Contact Phone:	[REDACTED]

REPORT PERIOD

Current Academic Year:	2017-18
Prior Academic Year:	2016-17

PLAN - FULL TIME EQUIVALENT

STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

***NOTE:** Enter the number of FTE positions in the "blue" cells.

***NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.

ADMINISTRATIVE PERSONNEL FTE	ADMINISTRATIVE PERSONNEL FTE	PRIOR YEAR
		2016-17
		ACTUAL
Executive Management	Executive Management	
Instructional Management	Instructional Management	
Deans, Directors & Coordinators	Deans, Directors & Coordinators	
CFO / Director of Finance	CFO / Director of Finance	
Operation / Business Manager	Operation / Business Manager	
Administrative Staff	Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	TOTAL ADMINISTRATIVE STAFF	0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
0.5		0.5		0.5		0.5	
2.0		2.0		2.0		2.0	
1.7		1.7		1.7		1.7	
0.2		0.2		0.2		0.2	
0.2		0.2		0.2		0.2	
11.3		11.3		11.3		11.3	
15.9	0.0	15.9	0.0	15.9	0.0	15.9	0.0

INSTRUCTIONAL PERSONNEL FTE	INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR
		2016-17
		ACTUAL
Teachers - Regular	Teachers - Regular	
Teachers - SPED	Teachers - SPED	
Substitute Teachers	Substitute Teachers	
Teaching Assistants	Teaching Assistants	
Specialty Teachers	Specialty Teachers	
Aides	Aides	
Therapists & Counselors	Therapists & Counselors	
Other	Other	
TOTAL INSTRUCTIONAL	TOTAL INSTRUCTIONAL	0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
10.0		10.0		10.0		10.0	
1.0		1.0		1.0		1.0	
10.0		10.0		10.0		10.0	
5.0		5.0		5.0		5.0	
1.0		1.0		1.0		1.0	
1.0		1.0		1.0		1.0	
28.0	0.0	28.0	0.0	28.0	0.0	28.0	0.0

NON-INSTRUCTIONAL PERSONNEL FTE	NON-INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR
		2016-17
		ACTUAL
Nurse	Nurse	
Librarian	Librarian	
Custodian	Custodian	
Security	Security	
Other	Other	
TOTAL NON-INSTRUCTIONAL	TOTAL NON-INSTRUCTIONAL	0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
4.3		4.3		4.3		4.3	
1.7		1.7		1.7		1.7	
1.0		1.0		1.0		1.0	
7.0	0.0	7.0	0.0	7.0	0.0	7.0	0.0

TOTAL PERSONNEL SERVICE FTE	TOTAL PERSONNEL SERVICE FTE	0.0
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50.9	0.0	50.9	0.0	50.9	0.0	50.9	0.0
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**IILY LIFE ACADEMY CHARTER SCHOOL
2017-18**

PLAN - FULL TIME EQUIVALENT

***NOTE:** Enter the number of FTE positions in the "blue" cells.

Should be input.

***NOTE:** State the assumptions that are being made for personnel FTE levels.

ADMINISTRATIVE PERSONNEL FTE		Q4	Description of Assumptions
	Actual		
Executive Management			shared CEO, COO
Instructional Management			
Deans, Directors & Coordinators			
CFO / Director of Finance			Shared CFO
Operation / Business Manager			Shared DOO
Administrative Staff			Included sharing Network admin staff
TOTAL ADMINISTRATIVE STAFF		0.0	

INSTRUCTIONAL PERSONNEL FTE		Q4	Description of Assumptions
	Actual		
Teachers - Regular			
Teachers - SPED			
Substitute Teachers			
Teaching Assistants			
Specialty Teachers			
Aides			
Therapists & Counselors			
Other			Summer school
TOTAL INSTRUCTIONAL		0.0	

NON-INSTRUCTIONAL PERSONNEL FTE		Q4	Description of Assumptions
	Actual		
Nurse			
Librarian			
Custodian			
Security			
Other			PTO, cafeteria, others
TOTAL NON-INSTRUCTIONAL		0.0	

TOTAL PERSONNEL SERVICE FTE		0.0	
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FAMILY LIFE ACADEMY CHARTER SCHOOL III								
Budget / Operating Plan								
2017-18								
Total Revenue	-	1,274,703	-	-	1,350,163	-	-	1,350,163
Total Expenses	-	1,249,792	-	-	1,391,179	-	-	1,335,781
Net Income	-	24,911	-	-	(41,017)	-	-	14,382
Actual Student Enrollment	-	250	-	-	250	-	-	250
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2016-17	Original	Revised		Original	Revised		Original
	Revenue Per	Budget	Budget	Variance	Budget	Budget	Variance	Budget
	Pupil							
Charter School Program (CSP) Planning & Implementation				-			-	
Other				-			-	
Other				-			-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	37,160	-	-	111,480	-	-	111,480
LOCAL and OTHER REVENUE								
Contributions and Donations		2,660		-	2,660		-	2,660
Fundraising				-			-	
Erate Reimbursement		9,030		-	9,030		-	9,030
Earnings on Investments				-			-	
Interest Income		785		-	785		-	785
Food Service (Income from meals)				-			-	
Text Book				-			-	
OTHER				-			-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	12,475	-	-	12,475	-	-	12,475
TOTAL REVENUE	-	1,274,703	-	-	1,350,163	-	-	1,350,163

FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan
2017-18

Total Revenue	-	1,274,703	-	-	1,350,163	-	-	1,350,163
Total Expenses	-	1,249,792	-	-	1,391,179	-	-	1,335,781
Net Income	-	24,911	-	-	(41,017)	-	-	14,382
Actual Student Enrollment	-	250	-	-	250	-	-	250
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2016-17	Original	Revised		Original	Revised		Original
	Revenue Per Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Avg. No. of Positions

Executive Management	0.50	19,921		-	19,921		-	19,921
Instructional Management	2.00	59,025		-	59,025		-	59,025
Deans, Directors & Coordinators	1.70	41,474		-	41,474		-	41,474
CFO / Director of Finance	0.20	7,760		-	7,760		-	7,760
Operation / Business Manager	0.20	4,037		-	4,037		-	4,037
Administrative Staff	11.30	119,639		-	119,639		-	119,639
TOTAL ADMINISTRATIVE STAFF	15.90	251,856	-	-	251,856	-	-	251,856

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	10.00	76,847		-	179,308		-	153,693
Teachers - SPED	1.00	9,605		-	22,410		-	19,209
Substitute Teachers	-			-			-	
Teaching Assistants	10.00	33,924		-	79,156		-	67,848
Specialty Teachers	5.00	24,804		-	57,875		-	49,608
Aides	-			-			-	
Therapists & Counselors	1.00	9,231		-	21,539		-	18,462
Other	1.00	48,000		-			-	
TOTAL INSTRUCTIONAL	28.00	202,411	-	-	360,288	-	-	308,820

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-			-			-	
Librarian	-			-			-	
Custodian	4.30	30,762		-	30,762		-	30,762
Security	1.70	11,716		-	11,716		-	11,716
Other	1.00	4,155		-	10,155		-	10,155
TOTAL NON-INSTRUCTIONAL	7.00	46,633	-	-	52,633	-	-	52,633

SUBTOTAL PERSONNEL SERVICE COSTS

	50.90	500,900	-	-	664,777	-	-	613,309
PAYROLL TAXES AND BENEFITS								
Payroll Taxes		38,349		-	50,879		-	46,949
Fringe / Employee Benefits		58,618		-	58,618		-	58,618

		FAMILY LIFE ACADEMY CHARTER SCHOOL III Budget / Operating Plan 2017-18							
Total Revenue		-	1,274,703	-	-	1,350,163	-	-	1,350,163
Total Expenses		-	1,249,792	-	-	1,391,179	-	-	1,335,781
Net Income		-	24,911	-	-	(41,017)	-	-	14,382
Actual Student Enrollment		-	250	-	-	250	-	-	250
		Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C
		2016-17 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
Retirement / Pension			2,130		-	2,130		-	2,130
TOTAL PAYROLL TAXES AND BENEFITS		-	99,097	-	-	111,627	-	-	107,697
TOTAL PERSONNEL SERVICE COSTS			599,997	-	-	776,404	-	-	721,006
CONTRACTED SERVICES									
Accounting / Audit					-			-	
Legal			738		-	738		-	738
Management Company Fee					-			-	
Nurse Services					-			-	
Food Service / School Lunch			25,130		-	75,390		-	75,390
Payroll Services			2,755		-	2,755		-	2,755
Special Ed Services					-			-	
Titlement Services (i.e. Title I)					-			-	
Other Purchased / Professional / Consulting			16,383		-	16,383		-	16,383
TOTAL CONTRACTED SERVICES		-	45,006	-	-	95,266	-	-	95,266

50.90

FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan
2017-18

	-	1,274,703	-	-	1,350,163	-	-	1,350,163
Total Revenue	-	1,274,703	-	-	1,350,163	-	-	1,350,163
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Net Income	-	24,911	-	-	(41,017)	-	-	14,382
Actual Student Enrollment	-	250	-	-	250	-	-	250
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	2016-17	Original	Revised		Original	Revised		Original
	Revenue Per Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget
SCHOOL OPERATIONS								
Board Expenses		281		-	281		-	281
Classroom / Teaching Supplies & Materials		35,232		-	9,232		-	9,232
Special Ed Supplies & Materials				-			-	
Textbooks / Workbooks		62,090		-	11,670		-	11,670
Supplies & Materials other				-			-	
Equipment / Furniture		880		-	880		-	880
Telephone		8,550		-	8,550		-	8,550
Technology		10,618		-	10,618		-	10,618
Student Testing & Assessment		3,520		-	10,560		-	10,560
Field Trips		1,060		-	3,180		-	3,180
Transportation (student)				-			-	
Student Services - other		360		-	1,080		-	1,080
Office Expense		28,316		-	9,576		-	9,576
Staff Development		12,583		-	12,583		-	12,583
Staff Recruitment		298		-	298		-	298
Student Recruitment / Marketing		1,194		-	1,194		-	1,194
School Meals / Lunch				-			-	
Travel (Staff)		479		-	479		-	479
Fundraising		31		-	31		-	31
Other		126		-	126		-	126
TOTAL SCHOOL OPERATIONS	-	165,618	-	-	80,338	-	-	80,338
FACILITY OPERATION & MAINTENANCE								
Insurance		10,099		-	10,099		-	10,099
Janitorial		12,900		-	12,900		-	12,900
Building and Land Rent / Lease / Facility Finance Interest		346,230		-	346,230		-	346,230
Repairs & Maintenance		12,900		-	12,900		-	12,900
Equipment / Furniture				-			-	
Security				-			-	
Utilities		33,990		-	33,990		-	33,990
TOTAL FACILITY OPERATION & MAINTENANCE	-	416,119	-	-	416,119	-	-	416,119
DEPRECIATION & AMORTIZATION		23,052		-	23,052		-	23,052
RESERVES / CONTINGENCY				-			-	

FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan
2017-18

Total Revenue	-	1,274,703	-	-	1,350,163	-	-	1,350,163
Total Expenses	-	1,249,792	-	-	1,391,179	-	-	1,335,781
Net Income	-	24,911	-	-	(41,017)	-	-	14,382
Actual Student Enrollment	-	250	-	-	250	-	-	250
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C
	2016-17	Original	Revised		Original	Revised		Original
	Revenue Per	Budget	Budget	Variance	Budget	Budget	Variance	Budget
	Pupil							
TOTAL EXPENSES	-	1,249,792	-	-	1,391,179	-	-	1,335,781
NET INCOME	-	24,911	-	-	(41,017)	-	-	14,382

2017-18
FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan
2017-18

Total Revenue	-	1,274,703	-	-	1,350,163	-	-	1,350,163
Total Expenses	-	1,249,792	-	-	1,391,179	-	-	1,335,781
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	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2016-17	Original	Revised		Original	Revised		Original
	Revenue Per Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*								
Number of Districts:	-	1	-	-	1	-	-	1
NYC CHANCELLOR'S OFFICE	-	250	-	-	250	-	-	250
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
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-	-	-	-	-	-	-	-	-
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ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	250	-	-	250	-	-	250
REVENUE PER PUPIL	-	5,099	-	-	5,401	-	-	5,401
EXPENSES PER PUPIL	-	4,999	-	-	5,565	-	-	5,343

Total Revenue	-	-	1,459,081	-	-
Total Expenses	-	-	1,628,076	-	-
Net Income	-	-	(168,996)	-	-
Actual Student Enrollment	-	-	250	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
Charter School Program (CSP) Planning & Implementation		-			-
Other		-			-
Other		=			=
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	123,747	-	-
LOCAL and OTHER REVENUE					
Contributions and Donations		-	2,580		-
Fundraising		-			-
Erate Reimbursement		-	9,020		-
Earnings on Investments		-			-
Interest Income		-	758		-
Food Service (Income from meals)		-			-
Text Book		-	21,931		-
OTHER		=			=
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	34,289	-	-
TOTAL REVENUE	-	-	1,459,081	-	-

Total Revenue		-	-	1,459,081	-
Total Expenses		-	-	1,628,076	-
Net Income		-	-	(168,996)	-
Actual Student Enrollment		-	-	250	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
		Revised Budget	Variance	Original Budget	Revised Budget
				Variance	
EXPENSES					
ADMINISTRATIVE STAFF PERSONNEL COSTS		Avg. No. of Positions			
Executive Management	0.50		-	19,921	-
Instructional Management	2.00		-	59,017	-
Deans, Directors & Coordinators	1.70		-	41,474	-
CFO / Director of Finance	0.20		-	7,760	-
Operation / Business Manager	0.20		-	4,037	-
Administrative Staff	11.30		-	119,638	-
TOTAL ADMINISTRATIVE STAFF	15.90	-	-	251,847	-
INSTRUCTIONAL PERSONNEL COSTS					
Teachers - Regular	10.00		-	256,150	-
Teachers - SPED	1.00		-	32,008	-
Substitute Teachers	-		-		-
Teaching Assistants	10.00		-	113,072	-
Specialty Teachers	5.00		-	82,672	-
Aides	-		-		-
Therapists & Counselors	1.00		-	30,768	-
Other	1.00		-		-
TOTAL INSTRUCTIONAL	28.00	-	-	514,670	-
NON-INSTRUCTIONAL PERSONNEL COSTS					
Nurse	-		-		-
Librarian	-		-		-
Custodian	4.30		-	30,762	-
Security	1.70		-	11,716	-
Other	1.00		-	24,884	-
TOTAL NON-INSTRUCTIONAL	7.00	-	-	67,362	-
SUBTOTAL PERSONNEL SERVICE COSTS		-	-	833,879	-
PAYROLL TAXES AND BENEFITS					
Payroll Taxes			-	63,706	-
Fringe / Employee Benefits			-	58,019	-

Total Revenue		-	-	1,459,081	-	-
Total Expenses		-	-	1,628,076	-	-
Net Income		-	-	(168,996)	-	-
Actual Student Enrollment		-	-	250	-	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
Retirement / Pension			-	<u>19,402</u>		-
TOTAL PAYROLL TAXES AND BENEFITS		-	-	141,127	-	-
TOTAL PERSONNEL SERVICE COSTS			-	975,006	-	-
CONTRACTED SERVICES			-			-
Accounting / Audit			-	17,908		-
Legal			-	738		-
Management Company Fee			-			-
Nurse Services			-			-
Food Service / School Lunch			-	75,345		-
Payroll Services			-	2,718		-
Special Ed Services			-			-
Titlement Services (i.e. Title I)			-			-
Other Purchased / Professional / Consulting			-	<u>16,270</u>		-
TOTAL CONTRACTED SERVICES		-	-	112,979	-	-

Total Revenue	-	-	1,459,081	-	-
Total Expenses	-	-	1,628,076	-	-
Net Income	-	-	(168,996)	-	-
Actual Student Enrollment	-	-	250	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
SCHOOL OPERATIONS					
Board Expenses		-	281		-
Classroom / Teaching Supplies & Materials		-	9,060		-
Special Ed Supplies & Materials		-			-
Textbooks / Workbooks		-	33,488		-
Supplies & Materials other		-			-
Equipment / Furniture		-	878		-
Telephone		-	8,550		-
Technology		-	10,524		-
Student Testing & Assessment		-	10,547		-
Field Trips		-	3,136		-
Transportation (student)		-			-
Student Services - other		-	998		-
Office Expense		-	9,419		-
Staff Development		-	12,506		-
Staff Recruitment		-	298		-
Student Recruitment / Marketing		-	1,194		-
School Meals / Lunch		-			-
Travel (Staff)		-	470		-
Fundraising		-	31		-
Other		-	126		-
TOTAL SCHOOL OPERATIONS	-	-	101,506	-	-
FACILITY OPERATION & MAINTENANCE					
Insurance		-	9,834		-
Janitorial		-	12,800		-
Building and Land Rent / Lease / Facility Finance Interest		-	346,116		-
Repairs & Maintenance		-	12,800		-
Equipment / Furniture		-			-
Security		-			-
Utilities		-	33,990		-
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	415,540	-	-
DEPRECIATION & AMORTIZATION		-	23,045		-
RESERVES / CONTINGENCY		-			-

Total Revenue	-	-	1,459,081	-	-
Total Expenses	-	-	1,628,076	-	-
Net Income	-	-	(168,996)	-	-
Actual Student Enrollment	-	-	250	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised		Original	Revised	
	Budget	Variance	Budget	Budget	Variance
TOTAL EXPENSES	-	-	1,628,076	-	-
NET INCOME	-	-	(168,996)	-	-

FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan

2017-18

Total Revenue	5,434,108	5,434,108	-	5,434,108	5,434,108
Total Expenses	5,604,828	5,604,828	-	(5,604,828)	(5,604,828)
Net Income	(170,720)	(170,720)	-	(170,720)	(170,720)
Actual Student Enrollment					

Total Year			VARIANCE	
Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

REVENUE

REVENUES FROM STATE SOURCES

2017-18
Per Pupil Rate

Per Pupil Revenue

NYC CHANCELLOR'S OFFICE

14,527

3,631,750	3,631,750	-	3,631,750	3,631,750
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**FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan**

2017-18

Total Revenue	5,434,108	5,434,108	-	5,434,108	5,434,108
Total Expenses	5,604,828	5,604,828	-	(5,604,828)	(5,604,828)
Net Income	(170,720)	(170,720)	-	(170,720)	(170,720)
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-
Other	-	-	-	-	-
Other	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	383,867	383,867	-	383,867	383,867
LOCAL and OTHER REVENUE					
Contributions and Donations	10,560	10,560	-	10,560	10,560
Fundraising	-	-	-	-	-
Erate Reimbursement	36,110	36,110	-	36,110	36,110
Earnings on Investments	-	-	-	-	-
Interest Income	3,113	3,113	-	3,113	3,113
Food Service (Income from meals)	-	-	-	-	-
Text Book	21,931	21,931	-	21,931	21,931
OTHER	-	-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	71,714	71,714	-	71,714	71,714
TOTAL REVENUE	5,434,108	5,434,108	-	5,434,108	5,434,108

DESCRIPTION OF ASSUMPTIONS

FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan
2017-18

Total Revenue	5,434,108	5,434,108	-	5,434,108	5,434,108
Total Expenses	5,604,828	5,604,828	-	(5,604,828)	(5,604,828)
Net Income	(170,720)	(170,720)	-	(170,720)	(170,720)
Actual Student Enrollment					

Total Year			VARIANCE	
Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Avg. No. of Positions

Executive Management	0.50	79,684	79,684	-	(79,684)	(79,684)
Instructional Management	2.00	236,092	236,092	-	(236,092)	(236,092)
Deans, Directors & Coordinators	1.70	165,896	165,896	-	(165,896)	(165,896)
CFO / Director of Finance	0.20	31,040	31,040	-	(31,040)	(31,040)
Operation / Business Manager	0.20	16,148	16,148	-	(16,148)	(16,148)
Administrative Staff	11.30	478,555	478,555	-	(478,555)	(478,555)
TOTAL ADMINISTRATIVE STAFF	15.90	1,007,415	1,007,415	-	(1,007,415)	(1,007,415)

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	10.00	665,998	665,998	-	(665,998)	(665,998)
Teachers - SPED	1.00	83,232	83,232	-	(83,232)	(83,232)
Substitute Teachers	-	-	-	-	-	-
Teaching Assistants	10.00	294,000	294,000	-	(294,000)	(294,000)
Specialty Teachers	5.00	214,959	214,959	-	(214,959)	(214,959)
Aides	-	-	-	-	-	-
Therapists & Counselors	1.00	80,000	80,000	-	(80,000)	(80,000)
Other	1.00	48,000	48,000	-	(48,000)	(48,000)
TOTAL INSTRUCTIONAL	28.00	1,386,189	1,386,189	-	(1,386,189)	(1,386,189)

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	4.30	123,048	123,048	-	(123,048)	(123,048)
Security	1.70	46,864	46,864	-	(46,864)	(46,864)
Other	1.00	49,349	49,349	-	(49,349)	(49,349)
TOTAL NON-INSTRUCTIONAL	7.00	219,261	219,261	-	(219,261)	(219,261)

SUBTOTAL PERSONNEL SERVICE COSTS

50.90	2,612,865	2,612,865	-	(2,612,865)	(2,612,865)
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PAYROLL TAXES AND BENEFITS

Payroll Taxes		199,883	199,883	-	(199,883)	(199,883)
Fringe / Employee Benefits		233,873	233,873	-	(233,873)	(233,873)

FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan
2017-18

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
	Total Revenue	5,434,108	5,434,108	-	5,434,108
Total Expenses	5,604,828	5,604,828	-	(5,604,828)	(5,604,828)
Net Income	(170,720)	(170,720)	-	(170,720)	(170,720)
Actual Student Enrollment					
Retirement / Pension	<u>25,792</u>	<u>25,792</u>	-	<u>(25,792)</u>	<u>(25,792)</u>
TOTAL PAYROLL TAXES AND BENEFITS	459,548	459,548	-	(459,548)	(459,548)
TOTAL PERSONNEL SERVICE COSTS	3,072,413	3,072,413	-	(3,072,413)	(3,072,413)
CONTRACTED SERVICES					
Accounting / Audit	17,908	17,908	-	(17,908)	(17,908)
Legal	2,952	2,952	-	(2,952)	(2,952)
Management Company Fee	-	-	-	-	-
Nurse Services	-	-	-	-	-
Food Service / School Lunch	251,255	251,255	-	(251,255)	(251,255)
Payroll Services	10,983	10,983	-	(10,983)	(10,983)
Special Ed Services	-	-	-	-	-
Titlement Services (i.e. Title I)	-	-	-	-	-
Other Purchased / Professional / Consulting	<u>65,419</u>	<u>65,419</u>	-	<u>(65,419)</u>	<u>(65,419)</u>
TOTAL CONTRACTED SERVICES	348,517	348,517	-	(348,517)	(348,517)

DESCRIPTION OF ASSUMPTIONS

50.90

FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan

2017-18

Total Revenue	5,434,108	5,434,108	-	5,434,108	5,434,108
Total Expenses	5,604,828	5,604,828	-	(5,604,828)	(5,604,828)
Net Income	(170,720)	(170,720)	-	(170,720)	(170,720)
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

SCHOOL OPERATIONS

Board Expenses	1,124	1,124	-	(1,124)	(1,124)
Classroom / Teaching Supplies & Materials	62,756	62,756	-	(62,756)	(62,756)
Special Ed Supplies & Materials	-	-	-	-	-
Textbooks / Workbooks	118,918	118,918	-	(118,918)	(118,918)
Supplies & Materials other	-	-	-	-	-
Equipment / Furniture	3,518	3,518	-	(3,518)	(3,518)
Telephone	34,200	34,200	-	(34,200)	(34,200)
Technology	42,378	42,378	-	(42,378)	(42,378)
Student Testing & Assessment	35,187	35,187	-	(35,187)	(35,187)
Field Trips	10,556	10,556	-	(10,556)	(10,556)
Transportation (student)	-	-	-	-	-
Student Services - other	3,518	3,518	-	(3,518)	(3,518)
Office Expense	56,887	56,887	-	(56,887)	(56,887)
Staff Development	50,255	50,255	-	(50,255)	(50,255)
Staff Recruitment	1,192	1,192	-	(1,192)	(1,192)
Student Recruitment / Marketing	4,776	4,776	-	(4,776)	(4,776)
School Meals / Lunch	-	-	-	-	-
Travel (Staff)	1,907	1,907	-	(1,907)	(1,907)
Fundraising	124	124	-	(124)	(124)
Other	504	504	-	(504)	(504)
TOTAL SCHOOL OPERATIONS	427,800	427,800	-	(427,800)	(427,800)

FACILITY OPERATION & MAINTENANCE

Insurance	40,131	40,131	-	(40,131)	(40,131)
Janitorial	51,500	51,500	-	(51,500)	(51,500)
Building and Land Rent / Lease / Facility Finance Interest	1,384,806	1,384,806	-	(1,384,806)	(1,384,806)
Repairs & Maintenance	51,500	51,500	-	(51,500)	(51,500)
Equipment / Furniture	-	-	-	-	-
Security	-	-	-	-	-
Utilities	135,960	135,960	-	(135,960)	(135,960)
TOTAL FACILITY OPERATION & MAINTENANCE	1,663,897	1,663,897	-	(1,663,897)	(1,663,897)

DEPRECIATION & AMORTIZATION

	92,201	92,201	-	(92,201)	(92,201)
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RESERVES / CONTINGENCY

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**FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan**

2017-18

Total Revenue	5,434,108	5,434,108	-	5,434,108	5,434,108
Total Expenses	5,604,828	5,604,828	-	(5,604,828)	(5,604,828)
Net Income	(170,720)	(170,720)	-	(170,720)	(170,720)
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
TOTAL EXPENSES	5,604,828	5,604,828	-	(5,604,828)	(5,604,828)
NET INCOME	(170,720)	(170,720)	-	(170,720)	(170,720)

DESCRIPTION OF ASSUMPTIONS

**FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan**

2017-18

Total Revenue	5,434,108	5,434,108	-	5,434,108	5,434,108
Total Expenses	5,604,828	5,604,828	-	(5,604,828)	(5,604,828)
Net Income	(170,720)	(170,720)	-	(170,720)	(170,720)
Actual Student Enrollment					

Total Year

VARIANCE

Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
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DESCRIPTION OF ASSUMPTIONS

ENROLLMENT - *School Districts Are Linked To Above Entries*

Number of Districts:

NYC CHANCELLOR'S OFFICE

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ALL OTHER School Districts: (Weighted Avg)

TOTAL ENROLLMENT

REVENUE PER PUPIL

EXPENSES PER PUPIL

FAMILY LIFE ACADEMY CHARTER SCHOOL III

**DO NOT ENTER BALANCE SHEET DATA ON THIS
TEMPLATE**

**BALANCE SHEET
2017-18**

Balance sheet data should be entered for the Ed Corp:
Family Life Academy Charter School
should be entered on the template for
Family Life Academy Charter School.

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>2016-17</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<u>ASSETS</u>					
<u>CURRENT ASSETS</u>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
TOTAL CURRENT ASSETS	-	-	-	-	-
<u>PROPERTY, BUILDING AND EQUIPMENT, net</u>	-	-	-	-	-
<u>OTHER ASSETS</u>	-	-	-	-	-
TOTAL ASSETS	-	-	-	-	-
<u>LIABILITIES AND NET ASSETS</u>					
<u>CURRENT LIABILITIES</u>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
TOTAL CURRENT LIABILITIES	-	-	-	-	-
<u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u>	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-
<u>NET ASSETS</u>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
TOTAL NET ASSETS	-	-	-	-	-
TOTAL LIABILITIES AND NET ASSETS	-	-	-	-	-

**FAMILY LIFE ACADEMY CHARTER
Budget / Operating Plan**

2017-18

Total Revenue	-	1,274,703	-	-	1,350,163	-	-
Total Expenses	-	1,249,792	-	-	1,391,179	-	-
Net Income	-	24,911	-	-	(41,017)	-	-
Actual Student Enrollment	-	250	-	-	250	-	-

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Current Budget	Variance		Current Budget	Variance	Actual
	Actual			Actual			
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed							
Other		-	-		-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	37,160	-	-	111,480	-	-
LOCAL and OTHER REVENUE							
Contributions and Donations		2,660	-		2,660	-	
Fundraising		-	-		-	-	
Erate Reimbursement		9,030	-		9,030	-	
Earnings on Investments		-	-		-	-	
Interest Income		785	-		785	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		-	-		-	-	
OTHER		-	-		-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	12,475	-	-	12,475	-	-
TOTAL REVENUE	-	1,274,703	-	-	1,350,163	-	-

FAMILY LIFE ACADEMY CHARTER
Budget / Operating Plan

2017-18

Total Revenue	-	1,274,703	-	-	1,350,163	-	-
Total Expenses	-	1,249,792	-	-	1,391,179	-	-
Net Income	-	24,911	-	-	(41,017)	-	-
Actual Student Enrollment	-	250	-	-	250	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

EXPENSES	Quarter 0						
	No. of Positions	Actual	Current Budget	Variance	Actual	Current Budget	Variance
ADMINISTRATIVE STAFF PERSONNEL COSTS							
Executive Management	-		19,921	-		19,921	-
Instructional Management	-		59,025	-		59,025	-
Deans, Directors & Coordinators	-		41,474	-		41,474	-
CFO / Director of Finance	-		7,760	-		7,760	-
Operation / Business Manager	-		4,037	-		4,037	-
Administrative Staff	-		<u>119,639</u>	-		<u>119,639</u>	-
TOTAL ADMINISTRATIVE STAFF	-		251,856	-		251,856	-
INSTRUCTIONAL PERSONNEL COSTS							
Teachers - Regular	-		76,847	-		179,308	-
Teachers - SPED	-		9,605	-		22,410	-
Substitute Teachers	-		-	-		-	-
Teaching Assistants	-		33,924	-		79,156	-
Specialty Teachers	-		24,804	-		57,875	-
Aides	-		-	-		-	-
Therapists & Counselors	-		9,231	-		21,539	-
Other	-		<u>48,000</u>	-		-	-
TOTAL INSTRUCTIONAL	-		202,411	-		360,288	-
NON-INSTRUCTIONAL PERSONNEL COSTS							
Nurse	-		-	-		-	-
Librarian	-		-	-		-	-
Custodian	-		30,762	-		30,762	-
Security	-		11,716	-		11,716	-
Other	-		<u>4,155</u>	-		<u>10,155</u>	-
TOTAL NON-INSTRUCTIONAL	-		46,633	-		52,633	-
SUBTOTAL PERSONNEL SERVICE COSTS	-		500,900	-		664,777	-
PAYROLL TAXES AND BENEFITS							
Payroll Taxes			38,349	-		50,879	-
Fringe / Employee Benefits			58,618	-		58,618	-
Retirement / Pension			<u>2,130</u>	-		<u>2,130</u>	-
TOTAL PAYROLL TAXES AND BENEFITS			99,097	-		111,627	-
TOTAL PERSONNEL SERVICE COSTS	-		599,997	-		776,404	-

**FAMILY LIFE ACADEMY CHARTER
Budget / Operating Plan**

2017-18

Total Revenue	-	1,274,703	-	-	1,350,163	-	-
Total Expenses	-	1,249,792	-	-	1,391,179	-	-
Net Income	-	24,911	-	-	(41,017)	-	-
Actual Student Enrollment	-	250	-	-	250	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

CONTRACTED SERVICES							
Accounting / Audit		-	-		-	-	
Legal		738	-		738	-	
Management Company Fee		-	-		-	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		25,130	-		75,390	-	
Payroll Services		2,755	-		2,755	-	
Special Ed Services		-	-		-	-	
Titlement Services (i.e. Title I)		-	-		-	-	
Other Purchased / Professional / Consulting		16,383	-		16,383	-	
TOTAL CONTRACTED SERVICES		-	45,006	-	-	95,266	-

FAMILY LIFE ACADEMY CHARTER

Budget / Operating Plan

2017-18

Total Revenue	-	1,274,703	-	-	1,350,163	-	-
Total Expenses	-	1,249,792	-	-	1,391,179	-	-
Net Income	-	24,911	-	-	(41,017)	-	-
Actual Student Enrollment	-	250	-	-	250	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

SCHOOL OPERATIONS

Board Expenses		281	-		281	-	
Classroom / Teaching Supplies & Materials		35,232	-		9,232	-	
Special Ed Supplies & Materials		-	-		-	-	
Textbooks / Workbooks		62,090	-		11,670	-	
Supplies & Materials other		-	-		-	-	
Equipment / Furniture		880	-		880	-	
Telephone		8,550	-		8,550	-	
Technology		10,618	-		10,618	-	
Student Testing & Assessment		3,520	-		10,560	-	
Field Trips		1,060	-		3,180	-	
Transportation (student)		-	-		-	-	
Student Services - other		360	-		1,080	-	
Office Expense		28,316	-		9,576	-	
Staff Development		12,583	-		12,583	-	
Staff Recruitment		298	-		298	-	
Student Recruitment / Marketing		1,194	-		1,194	-	
School Meals / Lunch		-	-		-	-	
Travel (Staff)		479	-		479	-	
Fundraising		31	-		31	-	
Other		<u>126</u>	-		<u>126</u>	-	
TOTAL SCHOOL OPERATIONS		-	165,618	-	-	80,338	-

FACILITY OPERATION & MAINTENANCE

Insurance		10,099	-		10,099	-	
Janitorial		12,900	-		12,900	-	
Building and Land Rent / Lease / Facility Finance Interest		346,230	-		346,230	-	
Repairs & Maintenance		12,900	-		12,900	-	
Equipment / Furniture		-	-		-	-	
Security		-	-		-	-	
Utilities		<u>33,990</u>	-		<u>33,990</u>	-	
TOTAL FACILITY OPERATION & MAINTENANCE		-	416,119	-	-	416,119	-

DEPRECIATION & AMORTIZATION

		23,052	-		23,052	-	
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RESERVES / CONTINGENCY

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TOTAL EXPENSES		-	1,249,792	-	-	1,391,179	-
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FAMILY LIFE ACADEMY CHARTER
Budget / Operating Plan

2017-18

Total Revenue	-	1,274,703	-	-	1,350,163	-	-
Total Expenses	-	1,249,792	-	-	1,391,179	-	-
Net Income	-	24,911	-	-	(41,017)	-	-
Actual Student Enrollment	-	250	-	-	250	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
NET INCOME	-	24,911	-	-	(41,017)	-	-

2017-18

Total Revenue	-	1,274,703	-	-	1,350,163	-	-
Total Expenses	-	1,249,792	-	-	1,391,179	-	-
Net Income	-	24,911	-	-	(41,017)	-	-
Actual Student Enrollment	-	250	-	-	250	-	-

3rd C

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

1st Quarter - 7/1 - 9/30

2nd Quarter - 10/1 - 12/31

3rd C

	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
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ENROLLMENT - *School Districts Are Linked To Above Entries*

NYC CHANCELLOR'S OFFICE	-	250	-	-	250	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	250	-	-	250	-	-
REVENUE PER PUPIL	-	5,099	-	-	5,401	-	-
EXPENSES PER PUPIL	-	4,999	-	-	5,565	-	-

**R SCHOOL III
n**

Total Revenue	1,350,163	-	-	1,459,081	-
Total Expenses	1,335,781	-	-	1,628,076	-
Net Income	14,382	-	-	(168,996)	-
Actual Student Enrollment	250	-	-	250	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

REVENUE

REVENUES FROM STATE SOURCES

Per Pupil Revenue

CY Per Pupil Rate

NYC CHANCELLOR'S OFFICE

14,527

907,938	-		907,938	-
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ALL OTHER School Districts: (Count = 0)

TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)

14,527

907,938	-	-	907,938	-
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Special Education Revenue

44,160	-		44,150	-
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Grants

Stimulus

-	-		-	-
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DYCD (Department of Youth and Community Development)

-	-		-	-
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Other

-	-		-	-
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NYC DoE Rental Assistance

272,400	-		272,325	-
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Other

1,710	-		76,632	-
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TOTAL REVENUE FROM STATE SOURCES

1,226,208	-	-	1,301,045	-
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REVENUE FROM FEDERAL FUNDING

IDEA Special Needs

-	-		12,397	-
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Title I

43,740	-		43,735	-
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Title Funding - Other

3,390	-		3,333	-
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School Food Service (Free Lunch)

64,350	-		64,282	-
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Grants

Charter School Program (CSP) Planning & Implementation

-	-		-	-
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Other

-	-		-	-
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**R SCHOOL III
n**

Total Revenue	1,350,163	-	-	1,459,081	-
Total Expenses	1,335,781	-	-	1,628,076	-
Net Income	14,382	-	-	(168,996)	-
Actual Student Enrollment	250	-	-	250	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Current Budget	Variance	Actual	Current Budget	Variance
Other	-	-		-	-
TOTAL REVENUE FROM FEDERAL SOURCES	111,480	-	-	123,747	-
LOCAL and OTHER REVENUE					
Contributions and Donations	2,660	-		2,580	-
Fundraising	-	-		-	-
Erate Reimbursement	9,030	-		9,020	-
Earnings on Investments	-	-		-	-
Interest Income	785	-		758	-
Food Service (Income from meals)	-	-		-	-
Text Book	-	-		21,931	-
OTHER	-	-		-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	12,475	-	-	34,289	-
TOTAL REVENUE	1,350,163	-	-	1,459,081	-

R SCHOOL III

n

Total Revenue	1,350,163	-	-	1,459,081	-
Total Expenses	1,335,781	-	-	1,628,076	-
Net Income	14,382	-	-	(168,996)	-
Actual Student Enrollment	250	-	-	250	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 0 No. of Positions				
Executive Management	-	19,921	-	19,921	-
Instructional Management	-	59,025	-	59,017	-
Deans, Directors & Coordinators	-	41,474	-	41,474	-
CFO / Director of Finance	-	7,760	-	7,760	-
Operation / Business Manager	-	4,037	-	4,037	-
Administrative Staff	-	<u>119,639</u>	-	<u>119,638</u>	-
TOTAL ADMINISTRATIVE STAFF	-	251,856	-	251,847	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	153,693	-	256,150	-
Teachers - SPED	-	19,209	-	32,008	-
Substitute Teachers	-	-	-	-	-
Teaching Assistants	-	67,848	-	113,072	-
Specialty Teachers	-	49,608	-	82,672	-
Aides	-	-	-	-	-
Therapists & Counselors	-	18,462	-	30,768	-
Other	-	-	-	-	-
TOTAL INSTRUCTIONAL	-	308,820	-	514,670	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-
Librarian	-	-	-	-	-
Custodian	-	30,762	-	30,762	-
Security	-	11,716	-	11,716	-
Other	-	<u>10,155</u>	-	<u>24,884</u>	-
TOTAL NON-INSTRUCTIONAL	-	52,633	-	67,362	-

SUBTOTAL PERSONNEL SERVICE COSTS

PAYROLL TAXES AND BENEFITS

Payroll Taxes		46,949	-	63,706	-
Fringe / Employee Benefits		58,618	-	58,019	-
Retirement / Pension		<u>2,130</u>	-	<u>19,402</u>	-
TOTAL PAYROLL TAXES AND BENEFITS		107,697	-	141,127	-

TOTAL PERSONNEL SERVICE COSTS

	-	721,006	-	975,006	-
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R SCHOOL III					
n					
Total Revenue	1,350,163	-	-	1,459,081	-
Total Expenses	1,335,781	-	-	1,628,076	-
Net Income	14,382	-	-	(168,996)	-
Actual Student Enrollment	250	-	-	250	-
		Quarter - 1/1 - 3/31	4th Quarter - 4/1 - 6/30		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		R SCHOOL III			
		n	Current Budget	Variance	Actual
CONTRACTED SERVICES					
Accounting / Audit	-	-		17,908	-
Legal	738	-		738	-
Management Company Fee	-	-		-	-
Nurse Services	-	-		-	-
Food Service / School Lunch	75,390	-		75,345	-
Payroll Services	2,755	-		2,718	-
Special Ed Services	-	-		-	-
Titlement Services (i.e. Title I)	-	-		-	-
Other Purchased / Professional / Consulting	<u>16,383</u>	-		<u>16,270</u>	-
TOTAL CONTRACTED SERVICES	<u>95,266</u>	-	-	112,979	-

R SCHOOL III

n

Total Revenue	1,350,163	-	-	1,459,081	-
Total Expenses	1,335,781	-	-	1,628,076	-
Net Income	14,382	-	-	(168,996)	-
Actual Student Enrollment	250	-	-	250	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

SCHOOL OPERATIONS					
Board Expenses	281	-		281	-
Classroom / Teaching Supplies & Materials	9,232	-		9,060	-
Special Ed Supplies & Materials	-	-		-	-
Textbooks / Workbooks	11,670	-		33,488	-
Supplies & Materials other	-	-		-	-
Equipment / Furniture	880	-		878	-
Telephone	8,550	-		8,550	-
Technology	10,618	-		10,524	-
Student Testing & Assessment	10,560	-		10,547	-
Field Trips	3,180	-		3,136	-
Transportation (student)	-	-		-	-
Student Services - other	1,080	-		998	-
Office Expense	9,576	-		9,419	-
Staff Development	12,583	-		12,506	-
Staff Recruitment	298	-		298	-
Student Recruitment / Marketing	1,194	-		1,194	-
School Meals / Lunch	-	-		-	-
Travel (Staff)	479	-		470	-
Fundraising	31	-		31	-
Other	<u>126</u>	-		<u>126</u>	-
TOTAL SCHOOL OPERATIONS	80,338	-	-	101,506	-
FACILITY OPERATION & MAINTENANCE					
Insurance	10,099	-		9,834	-
Janitorial	12,900	-		12,800	-
Building and Land Rent / Lease / Facility Finance Interest	346,230	-		346,116	-
Repairs & Maintenance	12,900	-		12,800	-
Equipment / Furniture	-	-		-	-
Security	-	-		-	-
Utilities	<u>33,990</u>	-		<u>33,990</u>	-
TOTAL FACILITY OPERATION & MAINTENANCE	416,119	-	-	415,540	-
DEPRECIATION & AMORTIZATION	23,052	-		23,045	-
RESERVES / CONTINGENCY	-	-		-	-
TOTAL EXPENSES	<u>1,335,781</u>	-	-	<u>1,628,076</u>	-

SCHOOL III					
SCHOOL III					
n					
Total Revenue	1,350,163	-	-	1,459,081	-
Total Expenses	1,335,781	-	-	1,628,076	-
Net Income	14,382	-	-	(168,996)	-
Actual Student Enrollment	250	-	-	250	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
		Quarter - 1/1 - 3/31			
		Current Budget	Variance	Actual	Current Budget
NET INCOME	14,382	-	-	(168,996)	-

**SCHOOL III
n**

Total Revenue	1,350,163	-	-	1,459,081	-
Total Expenses	1,335,781	-	-	1,628,076	-
Net Income	14,382	-	-	(168,996)	-
Actual Student Enrollment	250	-	-	250	-

	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

ENROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE	250	-	-	250	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-
TOTAL ENROLLMENT	250	-	-	250	-
REVENUE PER PUPIL	5,401	-	-	5,836	-
EXPENSES PER PUPIL	5,343	-	-	6,512	-

FAMILY LIFE ACADEMY CHARTER SCHOOL
Budget / Operating Plan

2017-18

Total Revenue	-	-	-	5,434,108	(5,434,108)	-	-	5,434,108
Total Expenses	-	-	-	5,604,828	5,604,828	-	-	5,604,828
Net Income	-	-	-	(170,720)	170,720	-	-	(170,720)
Actual Student Enrollment	-	-	-			-	-	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

				Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY
REVENUE										
REVENUES FROM STATE SOURCES										
Per Pupil Revenue										
NYC CHANCELLOR'S OFFICE			CY Per Pupil Rate							
			14,527	-	-	-	3,631,750	(3,631,750)	-	-
-			-	-	-	-	-	-	-	-
-			-	-	-	-	-	-	-	-
-			-	-	-	-	-	-	-	-
-			-	-	-	-	-	-	-	-
-			-	-	-	-	-	-	-	-
-			-	-	-	-	-	-	-	-
-			-	-	-	-	-	-	-	-
-			-	-	-	-	-	-	-	-
-			-	-	-	-	-	-	-	-
-			-	-	-	-	-	-	-	-
-			-	-	-	-	-	-	-	-
-			-	-	-	-	-	-	-	-
-			-	-	-	-	-	-	-	-
-			-	-	-	-	-	-	-	-
-			-	-	-	-	-	-	-	-
-			-	-	-	-	-	-	-	-
-			-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)			-	-	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)			14,527	-	-	-	3,631,750	(3,631,750)	-	-
Special Education Revenue				-	-	-	176,630	(176,630)	-	-
Grants										
Stimulus				-	-	-	-	-	-	-
DYCD (Department of Youth and Community Development)				-	-	-	-	-	-	-
Other				-	-	-	-	-	-	-
NYC DoE Rental Assistance				-	-	-	1,089,525	(1,089,525)	-	-
Other				-	-	-	80,622	(80,622)	-	-
TOTAL REVENUE FROM STATE SOURCES				-	-	-	4,978,527	(4,978,527)	-	-
REVENUE FROM FEDERAL FUNDING										
IDEA Special Needs				-	-	-	12,397	(12,397)	-	-
Title I				-	-	-	145,795	(145,795)	-	-
Title Funding - Other				-	-	-	11,243	(11,243)	-	-
School Food Service (Free Lunch)				-	-	-	214,432	(214,432)	-	-
Grants										
Charter School Program (CSP) Planning & Implementation				-	-	-	-	-	-	-
Other				-	-	-	-	-	-	-

**FAMILY LIFE ACADEMY CHARTER SCHOOL
Budget / Operating Plan**

2017-18

Total Revenue	-	-	-	5,434,108	(5,434,108)	-	-	5,434,108
Total Expenses	-	-	-	5,604,828	5,604,828	-	-	5,604,828
Net Income	-	-	-	(170,720)	170,720	-	-	(170,720)
Actual Student Enrollment	-	-	-			-	-	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
Other	-	-	-	-	-	-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	-	383,867	(383,867)	-	-	383,867
LOCAL and OTHER REVENUE								
Contributions and Donations	-	-	-	10,560	(10,560)	-	-	10,560
Fundraising	-	-	-	-	-	-	-	
Erate Reimbursement	-	-	-	36,110	(36,110)	-	-	36,110
Earnings on Investments	-	-	-	-	-	-	-	
Interest Income	-	-	-	3,113	(3,113)	-	-	3,113
Food Service (Income from meals)	-	-	-	-	-	-	-	
Text Book	-	-	-	21,931	(21,931)	-	-	21,931
OTHER	-	-	-	-	-	-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	71,714	(71,714)	-	-	71,714
TOTAL REVENUE	-	-	-	5,434,108	(5,434,108)	-	-	5,434,108

FAMILY LIFE ACADEMY CHARTER SCHOOL
Budget / Operating Plan

2017-18

Total Revenue	-	-	-	5,434,108	(5,434,108)	-	-	5,434,108
Total Expenses	-	-	-	5,604,828	5,604,828	-	-	5,604,828
Net Income	-	-	-	(170,720)	170,720	-	-	(170,720)
Actual Student Enrollment	-	-	-			-	-	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

				Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY
EXPENSES										
ADMINISTRATIVE STAFF PERSONNEL COSTS	Quarter 0	No. of Positions								
Executive Management		-		79,684		79,684		-		79,684
Instructional Management		-		236,092		236,092		-		236,092
Deans, Directors & Coordinators		-		165,896		165,896		-		165,896
CFO / Director of Finance		-		31,040		31,040		-		31,040
Operation / Business Manager		-		16,148		16,148		-		16,148
Administrative Staff		-		478,555		478,555		-		478,555
TOTAL ADMINISTRATIVE STAFF		-		1,007,415		1,007,415		-		1,007,415
INSTRUCTIONAL PERSONNEL COSTS										
Teachers - Regular		-		665,998		665,998		-		665,998
Teachers - SPED		-		83,232		83,232		-		83,232
Substitute Teachers		-		-		-		-		-
Teaching Assistants		-		294,000		294,000		-		294,000
Specialty Teachers		-		214,959		214,959		-		214,959
Aides		-		-		-		-		-
Therapists & Counselors		-		80,000		80,000		-		80,000
Other		-		48,000		48,000		-		48,000
TOTAL INSTRUCTIONAL		-		1,386,189		1,386,189		-		1,386,189
NON-INSTRUCTIONAL PERSONNEL COSTS										
Nurse		-		-		-		-		-
Librarian		-		-		-		-		-
Custodian		-		123,048		123,048		-		123,048
Security		-		46,864		46,864		-		46,864
Other		-		49,349		49,349		-		49,349
TOTAL NON-INSTRUCTIONAL		-		219,261		219,261		-		219,261
SUBTOTAL PERSONNEL SERVICE COSTS		-		2,612,865		2,612,865		-		2,612,865
PAYROLL TAXES AND BENEFITS										
Payroll Taxes		-		199,883		199,883		-		199,883
Fringe / Employee Benefits		-		233,873		233,873		-		233,873
Retirement / Pension		-		25,792		25,792		-		25,792
TOTAL PAYROLL TAXES AND BENEFITS		-		459,548		459,548		-		459,548
TOTAL PERSONNEL SERVICE COSTS		-		3,072,413		3,072,413		-		3,072,413

**FAMILY LIFE ACADEMY CHARTER SCHOOL
Budget / Operating Plan**

2017-18

Total Revenue	-	-	-	5,434,108	(5,434,108)	-	-	5,434,108
Total Expenses	-	-	-	5,604,828	5,604,828	-	-	5,604,828
Net Income	-	-	-	(170,720)	170,720	-	-	(170,720)
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
CONTRACTED SERVICES								
Accounting / Audit	-	-	-	17,908	17,908	-	-	17,908
Legal	-	-	-	2,952	2,952	-	-	2,952
Management Company Fee	-	-	-	-	-	-	-	
Nurse Services	-	-	-	-	-	-	-	
Food Service / School Lunch	-	-	-	251,255	251,255	-	-	251,255
Payroll Services	-	-	-	10,983	10,983	-	-	10,983
Special Ed Services	-	-	-	-	-	-	-	
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-	
Other Purchased / Professional / Consulting	-	-	-	65,419	65,419	-	-	65,419
TOTAL CONTRACTED SERVICES	-	-	-	348,517	348,517	-	-	348,517

FAMILY LIFE ACADEMY CHARTER SCHOOL
Budget / Operating Plan

2017-18

Total Revenue	-	-	-	5,434,108	(5,434,108)	-	-	5,434,108
Total Expenses	-	-	-	5,604,828	5,604,828	-	-	5,604,828
Net Income	-	-	-	(170,720)	170,720	-	-	(170,720)
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY
SCHOOL OPERATIONS								
Board Expenses	-	-	-	1,124	1,124	-	-	1,124
Classroom / Teaching Supplies & Materials	-	-	-	62,756	62,756	-	-	62,756
Special Ed Supplies & Materials	-	-	-	-	-	-	-	-
Textbooks / Workbooks	-	-	-	118,918	118,918	-	-	118,918
Supplies & Materials other	-	-	-	-	-	-	-	-
Equipment / Furniture	-	-	-	3,518	3,518	-	-	3,518
Telephone	-	-	-	34,200	34,200	-	-	34,200
Technology	-	-	-	42,378	42,378	-	-	42,378
Student Testing & Assessment	-	-	-	35,187	35,187	-	-	35,187
Field Trips	-	-	-	10,556	10,556	-	-	10,556
Transportation (student)	-	-	-	-	-	-	-	-
Student Services - other	-	-	-	3,518	3,518	-	-	3,518
Office Expense	-	-	-	56,887	56,887	-	-	56,887
Staff Development	-	-	-	50,255	50,255	-	-	50,255
Staff Recruitment	-	-	-	1,192	1,192	-	-	1,192
Student Recruitment / Marketing	-	-	-	4,776	4,776	-	-	4,776
School Meals / Lunch	-	-	-	-	-	-	-	-
Travel (Staff)	-	-	-	1,907	1,907	-	-	1,907
Fundraising	-	-	-	124	124	-	-	124
Other	-	-	-	504	504	-	-	504
TOTAL SCHOOL OPERATIONS	-	-	-	427,800	427,800	-	-	427,800
FACILITY OPERATION & MAINTENANCE								
Insurance	-	-	-	40,131	40,131	-	-	40,131
Janitorial	-	-	-	51,500	51,500	-	-	51,500
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	1,384,806	1,384,806	-	-	1,384,806
Repairs & Maintenance	-	-	-	51,500	51,500	-	-	51,500
Equipment / Furniture	-	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-	-
Utilities	-	-	-	135,960	135,960	-	-	135,960
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	-	1,663,897	1,663,897	-	-	1,663,897
DEPRECIATION & AMORTIZATION	-	-	-	92,201	92,201	-	-	92,201
RESERVES / CONTINGENCY	-	-	-	-	-	-	-	-
TOTAL EXPENSES	-	-	-	5,604,828	5,604,828	-	-	5,604,828

**FAMILY LIFE ACADEMY CHARTER SCHOOL
Budget / Operating Plan**

2017-18

Total Revenue	-	-	-	5,434,108	(5,434,108)	-	-	5,434,108
Total Expenses	-	-	-	5,604,828	5,604,828	-	-	5,604,828
Net Income	-	-	-	(170,720)	170,720	-	-	(170,720)
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>		Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
	Actual							
NET INCOME	-	-	-	(170,720)	170,720	-	-	(170,720)

FAMILY LIFE ACADEMY CHARTER SCHOOL
Budget / Operating Plan
2017-18

Total Revenue	-	-	-	5,434,108	(5,434,108)	-	-	5,434,108
Total Expenses	-	-	-	5,604,828	5,604,828	-	-	5,604,828
Net Income	-	-	-	(170,720)	170,720	-	-	(170,720)
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Current	Actual		Actual	Original	Actual	
		Budget	vs.	Current	vs.	Budget	vs.	Original
	Actual	(Current	Current	Budget - TY	Current	(Current	Original	Budget -
		Quarter)	Budget		Budget TY	Quarter)	Budget	

ENROLLMENT - *School Districts Are Linked To Above Entries*	* Enrollment Data Based on Last Actual Quarter Completed							
NYC CHANCELLOR'S OFFICE	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
ALL OTHER School Districts: (Count = 0)	-	-	-			-	-	
TOTAL ENROLLMENT	-	-	-			-	-	
REVENUE PER PUPIL	-	-	-			-	-	
EXPENSES PER PUPIL	-	-	-			-	-	

Total Revenue		(5,434,108)	-	-
Total Expenses		5,604,828	-	-
Net Income		170,720	-	-
Actual Student Enrollment			-	-
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>		<p>Actual vs. Original Budget TY</p>	<p>PY Actual (PY TY / No. of COMPLETED Actual CY</p>	<p>Actual CY vs. Actual PY</p>
REVENUE				
REVENUES FROM STATE SOURCES				
Per Pupil Revenue	CY Per Pupil Rate			
NYC CHANCELLOR'S OFFICE	14,527	(3,631,750)	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	(3,631,750)	-	-
Special Education Revenue		(176,630)	-	-
Grants				
Stimulus		-	-	-
DYCD (Department of Youth and Community Development)		-	-	-
Other		-	-	-
NYC DoE Rental Assistance		(1,089,525)	-	-
Other		(80,622)	-	-
TOTAL REVENUE FROM STATE SOURCES		(4,978,527)	-	-
REVENUE FROM FEDERAL FUNDING				
IDEA Special Needs		(12,397)	-	-
Title I		(145,795)	-	-
Title Funding - Other		(11,243)	-	-
School Food Service (Free Lunch)		(214,432)	-	-
Grants				
Charter School Program (CSP) Planning & Implementation		-	-	-
Other		-	-	-



Total Revenue	(5,434,108)	-	-
Total Expenses	5,604,828	-	-
Net Income	170,720	-	-
Actual Student Enrollment		-	-
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(383,867)	-	-
LOCAL and OTHER REVENUE			
Contributions and Donations	(10,560)	-	-
Fundraising	-	-	-
Erate Reimbursement	(36,110)	-	-
Earnings on Investments	-	-	-
Interest Income	(3,113)	-	-
Food Service (Income from meals)	-	-	-
Text Book	(21,931)	-	-
OTHER	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(71,714)	-	-
TOTAL REVENUE	(5,434,108)	-	-

Total Revenue	(5,434,108)	-	-
Total Expenses	5,604,828	-	-
Net Income	170,720	-	-
Actual Student Enrollment		-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
---	--------------------------------------	--	--------------------------------

EXPENSES	Quarter 0 No. of Positions			
ADMINISTRATIVE STAFF PERSONNEL COSTS				
Executive Management	-	79,684	-	-
Instructional Management	-	236,092	-	-
Deans, Directors & Coordinators	-	165,896	-	-
CFO / Director of Finance	-	31,040	-	-
Operation / Business Manager	-	16,148	-	-
Administrative Staff	-	478,555	-	-
TOTAL ADMINISTRATIVE STAFF	-	1,007,415	-	-
INSTRUCTIONAL PERSONNEL COSTS				
Teachers - Regular	-	665,998	-	-
Teachers - SPED	-	83,232	-	-
Substitute Teachers	-	-	-	-
Teaching Assistants	-	294,000	-	-
Specialty Teachers	-	214,959	-	-
Aides	-	-	-	-
Therapists & Counselors	-	80,000	-	-
Other	-	48,000	-	-
TOTAL INSTRUCTIONAL	-	1,386,189	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS				
Nurse	-	-	-	-
Librarian	-	-	-	-
Custodian	-	123,048	-	-
Security	-	46,864	-	-
Other	-	49,349	-	-
TOTAL NON-INSTRUCTIONAL	-	219,261	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	2,612,865	-	-
PAYROLL TAXES AND BENEFITS				
Payroll Taxes		199,883	-	-
Fringe / Employee Benefits		233,873	-	-
Retirement / Pension		25,792	-	-
TOTAL PAYROLL TAXES AND BENEFITS		459,548	-	-
TOTAL PERSONNEL SERVICE COSTS	-	3,072,413	-	-



Total Revenue	(5,434,108)	-	-
Total Expenses	5,604,828	-	-
Net Income	170,720	-	-
Actual Student Enrollment		-	-
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
CONTRACTED SERVICES			
Accounting / Audit	17,908	-	-
Legal	2,952	-	-
Management Company Fee	-	-	-
Nurse Services	-	-	-
Food Service / School Lunch	251,255	-	-
Payroll Services	10,983	-	-
Special Ed Services	-	-	-
Titlement Services (i.e. Title I)	-	-	-
Other Purchased / Professional / Consulting	65,419	-	-
TOTAL CONTRACTED SERVICES	348,517	-	-

Total Revenue	(5,434,108)	-	-
Total Expenses	5,604,828	-	-
Net Income	170,720	-	-
Actual Student Enrollment		-	-
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
SCHOOL OPERATIONS			
Board Expenses	1,124	-	-
Classroom / Teaching Supplies & Materials	62,756	-	-
Special Ed Supplies & Materials	-	-	-
Textbooks / Workbooks	118,918	-	-
Supplies & Materials other	-	-	-
Equipment / Furniture	3,518	-	-
Telephone	34,200	-	-
Technology	42,378	-	-
Student Testing & Assessment	35,187	-	-
Field Trips	10,556	-	-
Transportation (student)	-	-	-
Student Services - other	3,518	-	-
Office Expense	56,887	-	-
Staff Development	50,255	-	-
Staff Recruitment	1,192	-	-
Student Recruitment / Marketing	4,776	-	-
School Meals / Lunch	-	-	-
Travel (Staff)	1,907	-	-
Fundraising	124	-	-
Other	504	-	-
TOTAL SCHOOL OPERATIONS	427,800	-	-
FACILITY OPERATION & MAINTENANCE			
Insurance	40,131	-	-
Janitorial	51,500	-	-
Building and Land Rent / Lease / Facility Finance Interest	1,384,806	-	-
Repairs & Maintenance	51,500	-	-
Equipment / Furniture	-	-	-
Security	-	-	-
Utilities	135,960	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	1,663,897	-	-
DEPRECIATION & AMORTIZATION	92,201	-	-
RESERVES / CONTINGENCY	-	-	-
TOTAL EXPENSES	5,604,828	-	-

--

Total Revenue	(5,434,108)	-	-
Total Expenses	5,604,828	-	-
Net Income	170,720	-	-
Actual Student Enrollment		-	
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
NET INCOME	170,720	-	-

--	--	--	--

Total Revenue	(5,434,108)	-	-
Total Expenses	5,604,828	-	-
Net Income	170,720	-	-
Actual Student Enrollment		-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual	PY Actual (PY TY	
	vs.	/ No. of	Actual CY
	Original	COMPLETED	vs.
	Budget TY	Actual CY	Actual PY

ENROLLMENT - *School Districts Are Linked To Above Entries*			
NYC CHANCELLOR'S OFFICE		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
ALL OTHER School Districts: (Count = 0)		-	-
TOTAL ENROLLMENT		-	-
REVENUE PER PUPIL		-	-
EXPENSES PER PUPIL		-	-



Annual Report Requirement
for SUNY Authorized Charter Schools
FAMILY LIFE ACADEMY CHARTER SCHOOL III
2017-18

Administrative
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

***NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

MIGUEL PENA

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

FAMILY LIFE ACADEMY CHARTER SCHOOLS

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

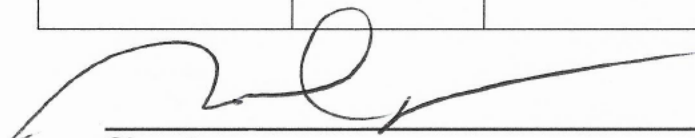
Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

N	0	N	R
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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

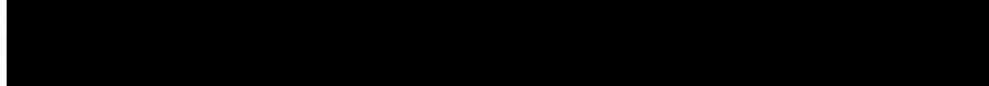
Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank.				
N	0	N	R	

 _____ Date 6/22/17


Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: 

Business Address: 

E-mail Address: 

Home Telephone: 

Home Address: 

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Susana Rivera-Leon

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

July 2013 - Present / CEO is a relative (Marilyn Calo)
 Please write "None" if applicable. Do not leave this space blank.
 I recuse myself on any vote or decision being made.

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
LPAC Latino Pastoral Action Center	landlord of one of the rental spaces	\$900,000	(Self) Susana Rivera-León CEO - LPAC	Recuse myself from all business dealing with LPAC and abstain from any voting or anything related.

Susana Rivera-León
 Signature

7/13/17
 Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

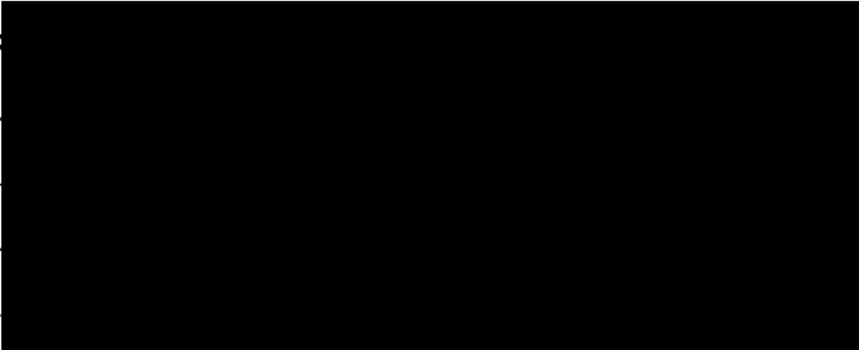
Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Pedro Alvarez

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Secretary

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>none</i>	<i>none</i>	<i>none</i>	<i>none</i>

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
<i>none</i>	<i>none</i>	<i>none</i>	<i>none</i>

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
<i>none</i>	<i>none</i>	<i>none</i>	<i>none</i>	<i>none</i>

[Handwritten Signature]

Signature

6/22/2017

Date

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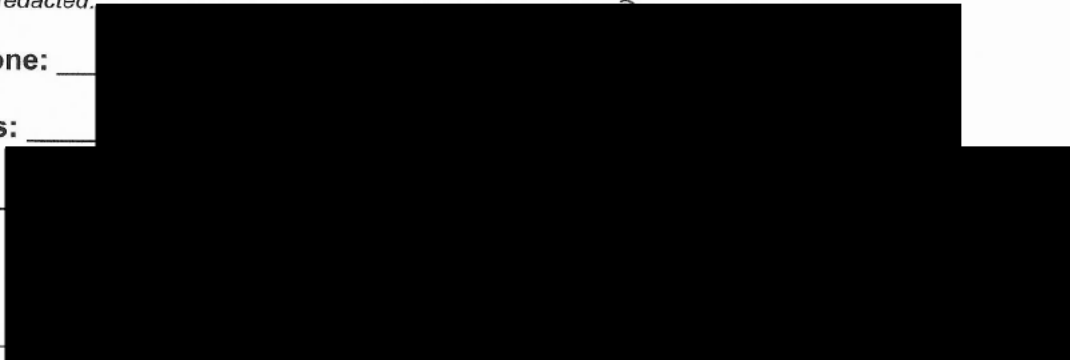
Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____



**Disclosure of Financial Interest by a Current or Proposed Charter School
Education Corporation Trustee**

Trustee Name:

 Hilda Sanchez

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

 Family Life Academy Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Treasurer

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	NONE		

Please write "None" if applicable. Do not leave this space blank.

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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	NONE			

Hilda Sanchez
Signature

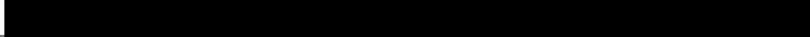
JUNE 22, 2017
Date

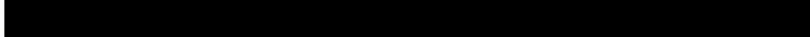
Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: NONE

Business Address: NONE

E-mail Address: 

Home Telephone: 

Home Address: 

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Pamela Ash

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter School

- List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
- Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p style="font-size: 2em;">NONE</p>				

Pamela Ash
 Signature

6/15/17
 Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____
Business Address: _____
E-mail Address: _____
Home Telephone: _____
Home Address: _____



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Marvin Dutton

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
None			

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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
None				

[Handwritten Signature]

 Signature

6/6/17

 Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: 

Business Address: 

E-mail Address: 

Home Telephone: 

Home Address: 

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Kevin Keams

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Head of Construction Committee

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. N.A.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Luz-Maria Lambert

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter School (FLACS)

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Committee member

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes **X** **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes **X** **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s) None	Nature of Financial Interest/Transaction None	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) None	Name of person holding interest or engaging in transaction and relationship to yourself None
<i>Please write "None" if applicable. Do not leave this space blank.</i>			

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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
NONE	NONE	NONE	NONE	NONE
<i>Please write "None" if applicable. Do not leave this space blank.</i>				

Luz-Maria Lambert
Signature

June 6th, 2017
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: Hostos Community College

Business Address: [REDACTED]

E-mail Address: [REDACTED]

Home Telephone: [REDACTED]
Home Address: [REDACTED]

**Disclosure of Financial Interest by a Current or Proposed Charter School
Education Corporation Trustee**

Trustee Name:
Janet M. Lerner, PhD, LCSW

**Name of Charter School Education Corporation (for an unmerged school, this is
the Charter School Name):**
Family Life Academy Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Secretary, Committee member

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

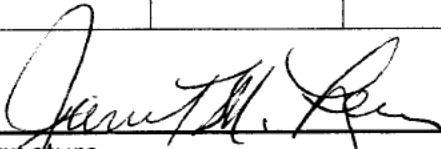
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

None			
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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
None Please write "None" if applicable. Do not leave this space blank.				



 Signature

7-27-17

 Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Karen Marino

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). TRUSTEE BOARD TRUSTEE

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	<u>NONE</u>		

Please write "None" if applicable. Do not leave this space blank.

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
	NONE			

Karen Marino
Signature

6/22/2017
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Bryan Rivera

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Trustee

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes **No**

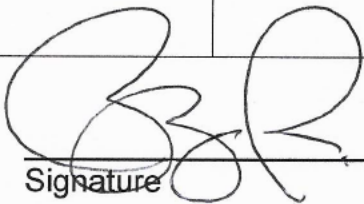
If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>None</i>			

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>None</i>				



Signature

6/22/17

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

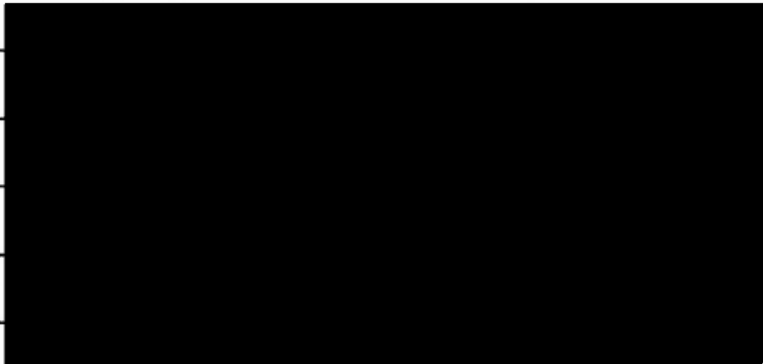
Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Reverend Raymond Rivera

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
July 2013-Present	CEO is a relative	I recuse myself from any vote or decisions	Marilyn Calo Wife

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Latino Pastoral Action Center (LPAC)</i>	<i>Landlord</i>	<i>900,000</i>	<i>Reverend Raymond Rivera President - LPAC</i>	<i>Recuse myself from all business dealing with LPAC and abstain from voting on matters that are related</i>

Raymond Rivera _____ *7/17/17* _____
 Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____
Business Address: _____
E-mail Address: _____
Home Telephone: _____
Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Wanda Torres

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Vice, president

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank.				

Wanda James
Signature

June 28, 2017
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Evelyn N. Viera

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

FLACS

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
None			

**Disclosure of Financial Interest by a Current or Proposed Charter School
Education Corporation Trustee**

Trustee Name:

Florence G. Wolpoff

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter School Network

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Member of Accountability Committee

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>None</i>	<i>None</i>	<i>None</i>	<i>None</i>
-------------	-------------	-------------	-------------

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>None</i>	<i>None</i>	<i>None</i>	<i>None</i>	<i>None</i>

Flurence G. Wolgast
 Signature

June 22, 2017
 Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____





Entry 9 BOT Table

Created: 07/07/2017 • Last updated: 07/11/2017

(tab across or use scroll bar at bottom of table)

1. Current Board Member Information

	Trustee Name	Email Addresses	Position on the Board	Committee Affiliations	Voting Member Per By Laws? (Y/N)	Area of Expertise, and/or Additional Role at School (parent, staff member, etc.)	Number of Terms Served and Length of Each (Include election date and term expiration)	Number of Board Mtgs Attended during 2016-17?
1	Miguel Pena	[REDACTED]	Chair/ Board President		Yes	Former PTA President	2001 July 2018	7
2	Susana Rivera Leon	[REDACTED]	Vice Chair/ Vice President	Accountability	Yes	Vice President of LPAC (community partner)	2012 July 2017	8
3	Pedro Alvarez	[REDACTED]	Secretary	Finance; Construction/ Facility Growth	Yes	Finance, former parent	2006 July 2017	8
4	Hilda Sanchez	[REDACTED]	Treasurer	Finance; Accountability; Evaluation	Yes	Education	2012 July 2017	8

				tion				
5	Florence Wolpoff		Trustee/Member	Accountability; Evaluation	Yes	Education	2012 July 2017	6
6	Janet Lerner		Trustee/Member	Fundraising	Yes	Social Work	2010 July 2018	6
7	Kevin Kearns		Trustee/Member	Nomination; Construction/Facility Growth	Yes	CFO of LPAC (Community Sponsor)	2011 July 2017	9
8	Luz Maria Lambert		Trustee/Member	Fundraising	Yes	Business Operation and Finance	2012 July 2018	5 or less
9	Marvin Dutton		Trustee/Member	Construction/Facility Growth	Yes	Finance	2009 July 2017	7
10	Wanda Torres Mercado		Trustee/Member	Finance; Fundraising	Yes	Management of Out of School Educational Programs	2012 July 2018	6
11	Raymond Rivera		Trustee/Member	Nomination	Yes	LPAC CEO and President	2001 July 2018	9
12	Karen Marino		Trustee/Member		Yes	Education	2016 July 2017	5 or less
			Trustee					5 or

13	Bryan Rivera	[REDACTED]	e/Member		Yes	Business		less
14	Francisco Lugovina	[REDACTED]	Trustee/Member	Construction/Facility Growth	Yes	Chairman Emeritus	2001 July 2017	7
15	Pamela Ash	[REDACTED]	Parent Representative		Yes	Parent	2016 July 2017	5 or less
16	Evelyn Viera	[REDACTED]	Parent Representative		Yes	Parent	2015 July 2017	6
17								
18								
19								
20								

2. Total Number of Members on June 30, 2016 16

3. Total Number of Members Joining the Board 2016-17 School Year 3

4. Total Number of Members Departing the Board during the 2016-17 School Year 3

5. Number of Voting Members 2016-17, as set by the by-laws, resolution or minutes 15

6. Number of Board Meetings Conducted in the 2016-17 School Year 9

7. Number of Board Meetings 11

Scheduled for the [2017-18](#)

School Year

Thank you.



Entry 11 Enrollment and Retention of Special Populations

Last updated: 07/19/2017

[Instructions for Reporting Enrollment and Retention Strategies](#)

Describe the efforts the charter school has made in 2016 2017 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school’s plans for meeting or making progress toward meeting its enrollment and retention targets in 2017 2018.

Recruitment/Attraction Efforts Toward Meeting Targets

	Describe Efforts Toward Meeting Recruitment Targets 2016 17)	Describe Plans Toward Meeting Recruitment Targets 2017 18)
	<p>Family Life Academy Charter School III (FLACS III) enrollment procedures follow the established guidelines of the NYS Charter Law which requires all charter schools to have a set application process which leads to a lottery if the number of applicants exceeds the number of available seats. Consistent with the requirements of the NYS Charter Law, all FLACS schools are committed to enrolling economically disadvantaged students. FLACS III expects to enroll percentages similar to those of the local school district, and to meet or exceed the targets established by the SUNY Trustees. In 2016 2017, FLACS III was approaching or meeting its enrollment targets. Of all enrolled students, 93.5% were economically disadvantaged, as of BEDS day 2016. The target for economically disadvantaged students enrollment set by the school’s authorizer was 95.5%.</p> <p>FLACS III has put into place several systems to ensure that it continues to approach and meet the enrollment and retention targets. FLACS III is located in a community with high bilingual and immigrant populations and a high poverty level. Through the lottery system, the selected students have historically ensured that the numbers of students in these groups approximate or exceed local percentages.</p>	

Economically Disadvantaged

The plan to meet enrollment targets at FLACS III involves informing the community about the school and the FLACS Network and providing opportunities for parents to receive the necessary information so that they can apply in a timely fashion. To inform the community, FLACS III:

- Visits and makes presentations to Head Start and Pre K programs during parent meetings
- Attends kindergarten school fairs held at various Head Start and Pre K programs
- Holds open houses for prospective applicants, at least 4 in a school year
- Announces and advertises in local venues, such as, but not limited to, local neighborhood newsprints such as The Penny Pincher, Bronx Times and local television channels as Bronx 12 and NY1
- Distributes community event invitation fliers with enrollment information
- Maintains accurate information on the school website, including a link to the application
- Uses of the New York City Common Online Charter School Application, which allows parents to complete the application online and has widened the pool of applicants the school has received, and is translated into multiple languages.
- Provides to enrolled families to attract siblings during the application process time
- Presents all core presentations and materials in both English and Spanish
- Works with LPAC, its community sponsor, in outreach in local religious and community centers, including those with predominantly immigrant and bilingual populations.

Due to our success of previous year, we will continue with plans and efforts toward approaching or meeting its recruitment targets.

Family Life Academy Charter School III (FLACS III) enrollment procedures follow the established guidelines of the NYS Charter Law which requires all charter schools to have a set application process which leads to a lottery if the number of applicants exceeds the number of available seats. Consistent with the requirements of the NYS Charter Law, all FLACS schools are committed to enrolling ELLs. FLACS III expects to enroll percentages similar to those of the local school district, and to meet or exceed the targets established by the SUNY Trustees. In 2016 2017, FLACS III was approaching or

meeting its enrollment targets. Of all enrolled students 21.3% were ELLs or former ELLs as of BEDS day 2016. The target for ELLs enrollment set by the school's authorizer was 21.4%

FLACS III has put into place several systems to ensure that it continues to approach and meet the enrollment and retention targets. FLACS III is located in a community with high bilingual and immigrant populations and a high poverty level. Through the lottery system, the selected students have historically ensured that the numbers of students in these groups approximate or exceed local percentages.

The plan to meet enrollment targets at FLACS III involves informing the community about the school and the FLACS Network and providing opportunities for parents to receive the necessary information so that they can apply in a timely fashion. To inform the community, FLACS III:

- Visits and makes presentations to Head Start and Pre K programs during parent meetings
- Attends kindergarten school fairs held at various Head Start and Pre K programs
- Holds open houses for prospective applicants, at least 4 in a school year
- Announces and advertises in local venues, such as, but not limited to, local neighborhood newsprints such as The Penny Pincher, Bronx Times and local television channels as Bronx 12 and NY1
- Distributes community event invitation fliers with enrollment information
- Maintains accurate information on the school website, including a link to the application
- Uses of the New York City Common Online Charter School Application, which allows parents to complete the application online and has widened the pool of applicants the school has received, and is translated into multiple languages.
- Provides to enrolled families to attract siblings during the application process time
- Presents all core presentations and materials in both English and Spanish
- Works with LPAC, its community sponsor, in outreach in local religious and community

Due to our success of previous year, we will continue with plans and efforts toward approaching or meeting its recruitment targets.

English
Language
Learners

centers, including those with predominantly immigrant and bilingual populations
In the presentations, FLACS III highlights its educational program, including its English as a Second Language program.

SWD Enrollment

Family Life Academy Charter School III (FLACS III) enrollment procedures follow the established guidelines of the NYS Charter Law which requires all charter schools to have a set application process which leads to a lottery if the number of applicants exceeds the number of available seats. Consistent with the requirements of the NYS Charter Law, all FLACS schools are committed to enrolling students in special education. FLACS III expects to enroll percentages similar to those of the local school district, and to meet or exceed the targets established by the SUNY Trustees.

In 2016 2017, FLACS III was approaching or meeting its enrollment targets. Of all enrolled students, 15.7% were in special education as of BEDS day 2016. The target for students in special education enrollment set by the school's authorizer was 19.9%.

FLACS III has put into place several systems to ensure that it continues to approach and meet the enrollment and retention targets. Through use of the lottery, the percentages of students who require IEPs, or who may be identified for services, approximate those admitted in the district. Most students do not enter kindergarten with an IEP and are only identified after being enrolled in school for a length of time. FLACS IIIs committed to completing a rigorous child study and intervention response process for any student who is demonstrating needs in their social development, behavior, or academics before children are referred to special education. This is in accordance with keeping students in the least restrictive environment appropriate to meeting their needs. Only after the school has determined that the interventions are not succeeding is a referral to special education made; once this process is started it can often take the external Committee for Special Education several months to complete the process of giving a

Students with Disabilities

student an IEP. Because of this process two things occur. One, some students respond well to the internal interventions and are not ever referred to special education. Two, students are typically not identified as being in special education until they have been in the school and demonstrating some difficulty for at least one to two years; as such the percentage of special needs students increases by grade level, with third grade and up having a higher percentage of special education students than do kindergarten through second grade.

The plan to meet enrollment targets at FLACS III involves informing the community about the school and the FLACS Network and providing opportunities for parents to receive the necessary information so that they can apply in a timely fashion. To inform the community, FLACS III:

- Visits and makes presentations to Head Start and Pre K programs during parent meetings
 - Attends kindergarten school fairs held at various Head Start and Pre K programs
 - Holds open houses for prospective applicants, at least 4 in a school year
 - Announces and advertises in local venues, such as, but not limited to, local neighborhood newsprints such as The Penny Pincher, Bronx Times and local television channels as Bronx 12 and NY1
 - Distributes community event invitation fliers with enrollment information
 - Maintains accurate information on the school website, including a link to the application
 - Uses of the New York City Common Online Charter School Application, which allows parents to complete the application online and has widened the pool of applicants the school has received, and is translated into multiple languages.
 - Provides to enrolled families to attract siblings during the application process time
 - Presents all core presentations and materials in both English and Spanish
 - Works with LPAC, its community sponsor, in outreach in local religious and community centers, including those with predominantly immigrant and bilingual populations
- In the presentations, FLACS III highlights its educational program, including its English as

Due to our success of previous year, we will continue with plans and efforts toward approaching or meeting its recruitment targets.

a Second Language program and its services for Special Education.

Retention Efforts Toward Meeting Targets

	Describe Efforts Toward Meeting Retention Targets 2016 17)	Describe Plans Toward Meeting Retention Targets 2017 18)
Economically Disadvantaged	<p>Historically, the majority of students, including those who are economically disadvantaged, have chosen to stay at FLACS III once enrolled; most students that leave have moved or have other change of life events. In 2016 2017, FLACS III met its retention targets. Between BEDS day 2015 and BEDS day 2016, FLACS III retained 81.7% of its economically disadvantaged students. The target for retention set by the school’s authorizer was 92.0%.</p> <p>The first step in ensuring that FLACS III meets its retention targets in the future is to continue to provide rigorous academic curricula, demonstrate student academic success and provide a nurturing and inviting environment for families that will encourage parents to keep their children enrolled at FLACS III. FLACS III and the FLACS Network are committed to the following actions to ensure retention:</p> <ul style="list-style-type: none"> • Retaining sibling priority in the lottery allows parents to plan for their children to be at the same school making drop off and pickup less stressful. • Parent Involvement in workshops and school events allows parents to be more of a part of the school community • Responding to the feedback from the annual survey to parents. 	<p>Due to our success of previous year, we will continue with plans and efforts toward approaching or meeting its retention targets.</p>
	<p>Historically, the majority of students, including those who are ELLs have chosen to stay at FLACS III once enrolled; most students that leave have moved or have other change of life events. In 2016 2017, FLACS III met its retention targets. Between BEDS day 2015 and BEDS day 2016, FLACS III retained 90.6% of its ELLs or former ELLs. The target for ELLs retention set by the school’s authorizer was 93.1%.</p> <p>The first step in ensuring that FLACS III meets its retention targets in the future is to</p>	

English Language Learners

continue to provide rigorous academic curricula, demonstrate student academic success and provide a nurturing and inviting environment for families that will encourage parents to keep their children enrolled at FLACS III. FLACS III and the FLACS Network are committed to the following actions to ensure retention:

- Retaining sibling priority in the lottery allows parents to plan for their children to be at the same school making drop off and pickup less stressful.
- Parent Involvement in workshops and school events allows parents to be more of a part of the school community. Translators will be made available as much as possible to involve all parents.
- Engaging parents of ELLs through specific workshops and orientations to better explain how the school supports these populations of students.
- Responding to the feedback from the annual survey to parents.

Due to our success of previous year, we will continue with plans and efforts toward approaching or meeting its retention targets.

Students with Disabilities

Historically, the majority of students, including those who are in special education have chosen to stay at FLACS III once enrolled; most students that leave have moved or have other change of life events. In 2016 2017, FLACS III met its retention target. Between BEDS day 2015 and BEDS day 2016, FLACS III retained 78.3% of its special education students. The target for retention set by the school's authorizer was 93.1%.

The first step in ensuring that FLACS III meets its retention targets in the future is to continue to provide rigorous academic curricula, demonstrate student academic success and provide a nurturing and inviting environment for families that will encourage parents to keep their children enrolled at FLACS III. FLACS III and the FLACS Network are committed to the following actions to ensure retention:

- Retaining sibling priority in the lottery allows parents to plan for their children to be at the same school making drop off and pickup less stressful.
- Parent Involvement in workshops and school events allows parents to be more of a part of the school community.

Due to our success of previous year, we will continue with plans and efforts toward approaching or meeting its retention targets.

- Engaging parents of special needs students through specific workshops and orientations to better explain how the school supports these populations of students.
- Responding to the feedback from the annual survey to parents.



Entry 12 Classroom Teacher and Administrator Attrition

Created: 07/07/2017 • Last updated: 07/11/2017

Report changes in teacher and administrator staffing.

Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the two tables named 2016-2017 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing in 2016-2017. Please provide the full time equivalent (FTE) of staff on June 30, 2016; the FTE for any departed staff from July 1, 2016 through June 30, 2017; the FTE for added staff from July 1, 2016 through June 30, 2017; and the FTE of staff added in newly created positions from July 1, 2016 through June 30, 2017 using the two tables provided.

Classroom Teacher Attrition Table

	FTE Classroom Teachers on June 30, 2016	FTE Classroom Teachers Departed 7/1/16 6/30/17	FTE Classroom Teachers Filling Vacant Positions 7/1/16 6/30/17	FTE Classroom Teachers Added in New Positions 7/1/16 6/30/17	FTE of Classroom Teachers on June 30, 2017
	6	0	0	2	8

Administrator Position Attrition Table

	FTE Administrative Positions on June 30, 2016	FTE Administrators Departed 7/1/16 6/30/17	FTE Administrators Filling Vacant Positions 7/1/16 6/30/17	FTE Administrators Added in New Positions 7/1/16 6/30/17	FTE Administrative Positions on June 30, 2017
	2	0	0	0	2

Thank you



2017 – 2018 School Year Calendar

August 2017						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24 31	25	26	27	28	29	30

January 2018						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

Color Chart 2017/18

	Professional Development		Holidays- No School		Half Days for PD Dismissal at 11:30am		Half Days for PT Conference		First & Last Day of School
	Classroom Set-Up		Full Day Staff Development (No Students)		Last Day for Promotion in Doubt Letters to Parents		State Exams ELA – April 11-13 Math – May 1-3 Science - Grades 4 & 8 – June 4		Snow Day (if applicable)

***184 Instructional Days**