Entry 1 School Information

Created: 07/05/2016
Last updated: 07/30/2016

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer or you may not be assigned the correct tasks.

Page 1

a. SCHOOL NAME AND BEDS#

(Select name from the drop down menu)

HARLEM PREP CS (SUNY TRUSTEES) 310400860840

b. CHARTER AUTHORIZER

(For technical reasons, please re-select authorizer name from the drop down menu).

SUNY-Authorized Charter School

c. DISTRICT / CSD OF LOCATION

NYC CSD 4

d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	240 East 123rd Street New York, NY 10035	212-876-9953	212-876-9926	[redacted]

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Benjamin Feit

Title	Chief of Staff
Emergency Phone Number (###-###-####)	[redacted]

e. SCHOOL WEB ADDRESS (URL)

http://hpms.democracyprep.org

f. DATE OF INITIAL CHARTER

05/2001

g. DATE FIRST OPENED FOR INSTRUCTION

07/2001

i. TOTAL ENROLLMENT ON JUNE 30, 2016

693

j. GRADES SERVED IN SCHOOL YEAR 2015-16

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5, 6, 7, 8

k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

Yes

k2. NAME OF CMO/EMO AND ADDRESS

NAME OF CMO/EMO	Democracy Prep Public Schools
PHYSICAL STREET ADDRESS	1767 Park Avenue 3rd Floor
CITY	New York

STATE	NY
ZIP CODE	10035
EMAIL ADDRESS	[redacted]

Page 2

I1. FACILITIES

Does the school maintain or operate multiple sites?

	Yes, 2 sites

I2. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	240 East 123rd Street New York, NY 10035	212-876-9953	CSD 4	K-5,9	Yes	Rent/Lease
Site 2	232 East 103rd Street New York, NY 10028	212-876-9953	CSD 4	6-8	Yes	DOE space
Site 3						

I2a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Steve Cunning	[redacted]		
Operational Leader	Amanda Torres			
Compliance Contact	Alysa Campbell			

Complaint Contact	Benjamin Feit	[redacted]		

l3. Please provide the contact information for Site 2.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Steve Cunning	[redacted]		
Operational Leader	Michelle Herrera			
Compliance Contact	Alysa Campbell			
Complaint Contact	Benjamin Feit			

Page 3

n1. Were there any revisions to the school's charter during the 2015-16 school year? (Please include approved or pending material and non-material charter revisions).

Yes

n2. Summary of Charter Revisions

	Category (Select Best Description)	Specific Revision (150 word limit)	Date Approved by BOT (if applicable)	Date Approved by Authorizer (if applicable)
1	Change in design or educational program	Revision to the charter allowing HPCS scholars to participate in an innovative new special education program – Democracy Prep Pathways. Pathways is an addition to Democracy Prep's special education program and will add a facility to the	4/14/15	

		charter.		
2	Change in Grade Level Configuration	Harlem Prep received authorization to expand its charter to serve grades 9-12 beginning in 2016, the first year of its renewal term.	1/13/15	
3				
4				
5				

o. Name and Position of Individual(s) Who Completed the 2015-16 Annual Report.

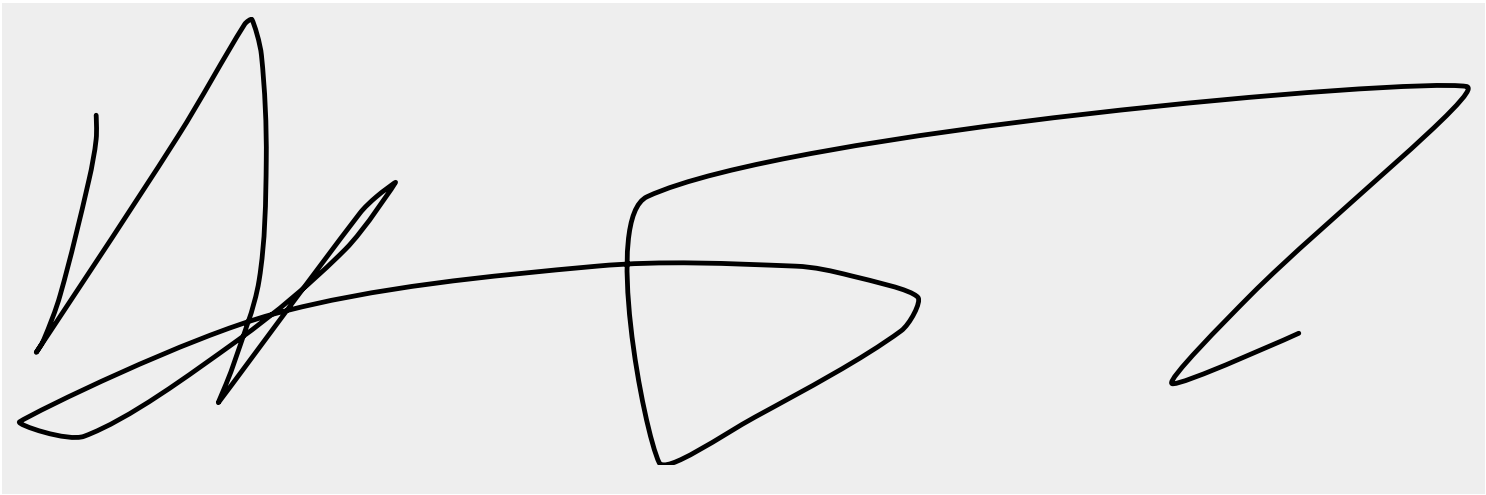
Alysa Campbell, Policy Analyst (Democracy Prep Public Schools)

p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES** if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).

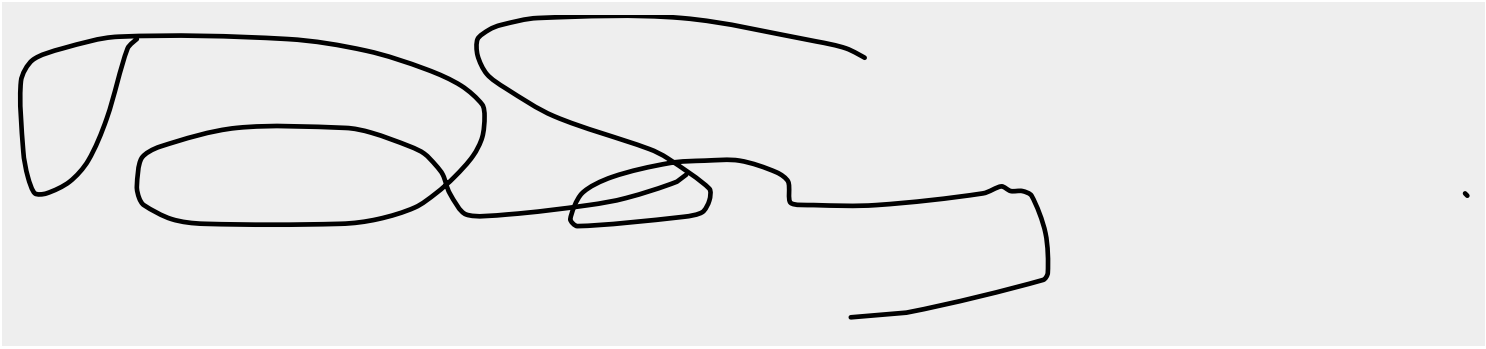
Responses Selected:

Yes

Signature, Head of Charter School



Signature, President of the Board of Trustees



Date

2016/07/29

Thank you.

Entry 2 Link

Created: 07/12/2016
Last updated: 07/19/2016

Page 1

1. NEW YORK STATE REPORT CARD

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See https://reportcards.nysed.gov/).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

http://data.nysed.gov/reportcard.php?year=2015&instid=800000034143

Entry 4 Expenditures per Child

Created: 07/07/2016
Last updated: 07/29/2016

Page 1

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate **'Total Expenditures per Child'** take total expenditures (from the unaudited 2015-16 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: The information on the Schedule of Functional Expenses on pages 41–43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html

Line 1: Total Expenditures	10314804
Line 2: Year End FTE student enrollment	684
Line 3: Divide Line 1 by Line 2	15087

2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2015-16 Schedule of Functional Expenses)

2. Any contracted administrative/management fee paid to other organizations or corporations

3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that

must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:
The information on the Schedule of Functional Expenses on pages 41–43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html.
Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	857847
Line 2: Management and General Cost (Column)	533135
Line 3: Sum of Line 1 and Line 2	1390982
Line 5: Divide Line 3 by the Year End FTE student enrollment	2034

Thank you.

Charter Schools Institute
The State University of New York

GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

TEMPLATE TABS

1- GRAY tab contains the Instructions

Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates

2- BLUE tabs require input of information

1.) Name of School	>Select school name from list. >Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
4.) Yearly Budget	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and *approved* by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.
6.) Quarterly Report	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

CELL COLORS & GUIDANCE COMMENTS

= Enter information into the light BLUE shaded cells.

= Cells labeled in ORANGE containe guidance regarding the input of information.

= Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Ver. 20160603

Charter Funding Alphabetical By NYS School District
* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)

District Code	School District Name	Final 2015-16 Basic Tuition*	Final 2016-17 Basic Tuition*

ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Harlem Prep Charter School

SCHOOL

Name:	Harlem Prep Charter School

CONTACT INFORMATION

Contact Name:	Greg Spreeman
Contact Title:	Chief Financial Officer
Contact Email:	[redacted]
Contact Phone:	[redacted]

REPORT PERIOD

Current Academic Year:	2016-17
Prior Academic Year:	Err:508

HARLEM PREP CHARTER SCHOO
2016-17

ENROLLMENT BY GRADES

GRADES	K	1	2	3	4	5	6	7
INITIAL BUDGETED ENROLLMENT	54	54	54	78	78	60	108	108

TOTAL ENROLLMENT = 810

ENROLLMENT BY DISTRICT

	PRIOR YEAR ACTUAL	ANNUAL BUDGET TOTAL DISTRICTS/ENROLLMENT BY QUARTER						
		QUARTER 1		QUARTER 2		QUARTER 3		QUAR
		Original	***Revised***	Original	***Revised***	Original	***Revised***	Original
NUMBER OF SCHOOL DISTRICTS ENROLLED:	1	1	0	1	0	1	0	1
NUMBER OF STUDENTS ENROLLED:	683	810	0	810	0	810	0	810

***NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns affected quarter(s) must be completed on tabs 2, 3 and 4.*

		PRIOR YEAR Err:508	ENROLLMENT BY QUARTER						
			QUARTER 1		QUARTER 2		QUARTER 3		QUAR
	PRIMARY/OTHER / DISTRICT NAME(S)	Actual Enrollment	Original Budgeted Enrollment	***Revised*** Budgeted Enrollment	Original Budgeted Enrollment	***Revised*** Budgeted Enrollment	Original Budgeted Enrollment	***Revised*** Budgeted Enrollment	Original Budgeted Enrollment
1	PRIMARY District — NYC CHANCELLOR'S OFFICE	683	810		810		810		810
2	SECONDARY District — (Select from drop-down list) →								
	Other District 3 — (Select from drop-down list) →								
	Other District 4 — (Select from drop-down list) →								
	Other District 5 — (Select from drop-down list) →								
	Other District 6 — (Select from drop-down list) →								
	Other District 7 — (Select from drop-down list) →								
	Other District 8 — (Select from drop-down list) →								
	Other District 9 — (Select from drop-down list) →								
	Other District 10 — (Select from drop-down list) →								
	Other District 11 — (Select from drop-down list) →								
	Other District 12 — (Select from drop-down list) →								
	Other District 13 — (Select from drop-down list) →								
	Other District 14 — (Select from drop-down list) →								
	Other District 15 — (Select from drop-down list) →								
	Other District 16 — (Select from drop-down list) →								
	Other District 17 — (Select from drop-down list) →								
	Other District 18 — (Select from drop-down list) →								
	Other District 19 — (Select from drop-down list) →								
	Other District 20 — (Select from drop-down list) →								
	Other District 21 — (Select from drop-down list) →								
	Other District 22 — (Select from drop-down list) →								
	Other District 23 — (Select from drop-down list) →								
	Other District 24 — (Select from drop-down list) →								
	Other District 25 — (Select from drop-down list) →								
	Other District 26 — (Select from drop-down list) →								
	Other District 27 — (Select from drop-down list) →								
	Other District 28 — (Select from drop-down list) →								
	Other District 29 — (Select from drop-down list) →								
	Other District 30 — (Select from drop-down list) →								
	Other District 31 — (Select from drop-down list) →								
	Other District 32 — (Select from drop-down list) →								
	Other District 33 — (Select from drop-down list) →								
	Other District 34 — (Select from drop-down list) →								
	Other District 35 — (Select from drop-down list) →								
	Other District 36 — (Select from drop-down list) →								
	Other District 37 — (Select from drop-down list) →								
	Other District 38 — (Select from drop-down list) →								
	Other District 39 — (Select from drop-down list) →								
	Other District 40 — (Select from drop-down list) →								
	Other District 41 — (Select from drop-down list) →								
	Other District 42 — (Select from drop-down list) →								
	Other District 43 — (Select from drop-down list) →								
	Other District 44 — (Select from drop-down list) →								
	Other District 45 — (Select from drop-down list) →								
	Other District 46 — (Select from drop-down list) →								
	Other District 47 — (Select from drop-down list) →								
	Other District 48 — (Select from drop-down list) →								
	Other District 49 — (Select from drop-down list) →								
	Other District 50 — (Select from drop-down list) →								

L

8	9	10	11	12
108	108			

	ACTUAL QUARTERLY TOTAL DISTRICTS/ENROLLMENT			
TER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
Revised	Actual	Actual	Actual	Actual
0	0	0	0	0
0	0	0	0	0

' Column(s) for the

	ACTUAL ENROLLMENT BY QUARTER			
TER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
Revised Budgeted Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment

STAFFING PLAN - F

***NOTE:** Enter the number of FTE positions in the "blue" cells.*

***NOTE:** If there are NO budget revisions at the time of quarterly submittal leave th If budget revisions ARE made, the entire "REVISED" budget columns for the affec*

ADMINISTRATIVE PERSONNEL FTE	PRIOR YEAR	ANNUAL BUDGETED FTE				
	Err:508	Q1		Q2		Q
	ACTUAL	Original	Revised	Original	Revised	Original
Executive Management	1.0	1.0		1.0		1.0
Instructional Management	3.0	3.0		3.0		3.0
Deans, Directors & Coordinators	3.0	3.0		3.0		3.0
CFO / Director of Finance				0.0		0.0
Operation / Business Manager	2.0	3.0		3.0		3.0
Administrative Staff	9.0	9.0		9.0		9.0
TOTAL ADMINISTRATIVE STAFF	18.0	19.0	0.0	19.0	0.0	19.0

INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR	ANNUAL BUDGETED FTE				
	Err:508	Q1		Q2		Q
	ACTUAL	Original	Revised	Original	Revised	Original
Teachers - Regular	48.0	52.0		52.0		52.0
Teachers - SPED	9.0	9.0		9.0		9.0
Substitute Teachers						
Teaching Assistants		3.0		3.0		3.0
Specialty Teachers	7.0	6.0		6.0		6.0
Aides						
Therapists & Counselors	5.0	5.0		5.0		5.0
Other						
TOTAL INSTRUCTIONAL	69.0	75.0	0.0	75.0	0.0	75.0

NON-INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR	ANNUAL BUDGETED FTE				
	Err:508	Q1		Q2		Q
	ACTUAL	Original	Revised	Original	Revised	Original
Nurse						
Librarian						
Custodian	1.0	1.0		1.0		1.0
Security						
Other						
TOTAL NON-INSTRUCTIONAL	1.0	1.0	0.0	1.0	0.0	1.0

TOTAL PERSONNEL SERVICE FTE	88.0	95.0	0.0	95.0	0.0	95.0

ʀEP CHARTER SCHOOL
2016-17

ꜞULL TIME EQUIVALENT ("FTE")

***NOTE:** Enter the number of FTE positions in the "blue" cells.* | *he 'REVISED' Column(s) COMPLETELY BLANK. ted quarter(s) must be completed on tabs 2, 3*

***NOTE:** Each quarter, the actual FTE should be input.*

ADMINISTRATIVE PERSONNEL FTE				ACTUAL QUARTERLY FTE			
	3	Q4		Q1	Q2	Q3	Q4
	Revised	Original	Revised	Actual	Actual	Actual	Actual
Executive Management		1.0					
Instructional Management		3.0					
Deans, Directors & Coordinators		3.0					
CFO / Director of Finance		0.0					
Operation / Business Manager		3.0					
Administrative Staff		9.0					
TOTAL ADMINISTRATIVE STAFF	0.0	19.0	0.0	0.0	0.0	0.0	0.0

INSTRUCTIONAL PERSONNEL FTE				ACTUAL QUARTERLY FTE			
	3	Q4		Q1	Q2	Q3	Q4
	Revised	Original	Revised	Actual	Actual	Actual	Actual
Teachers - Regular		52.0					
Teachers - SPED		9.0					
Substitute Teachers							
Teaching Assistants		3.0					
Specialty Teachers		6.0					
Aides							
Therapists & Counselors		5.0					
Other							
TOTAL INSTRUCTIONAL	0.0	75.0	0.0	0.0	0.0	0.0	0.0

NON-INSTRUCTIONAL PERSONNEL FTE				ACTUAL QUARTERLY FTE			
	3	Q4		Q1	Q2	Q3	Q4
	Revised	Original	Revised	Actual	Actual	Actual	Actual
Nurse							
Librarian							
Custodian		1.0					
Security							
Other							
TOTAL NON-INSTRUCTIONAL	0.0	1.0	0.0	0.0	0.0	0.0	0.0

TOTAL PERSONNEL SERVICE FTE	0.0	95.0	0.0	0.0	0.0	0.0	0.0

***NOTE:** Enter the number of FTE positions in the "blue" cells.*	***NOTE:** State the assumptions that are being made for personnel FTE levels.*

ADMINISTRATIVE PERSONNEL FTE	Description of Assumptions
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	

INSTRUCTIONAL PERSONNEL FTE	Description of Assumptions
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
TOTAL INSTRUCTIONAL	

NON-INSTRUCTIONAL PERSONNEL FTE	Description of Assumptions
Nurse	
Librarian	
Custodian	
Security	
Other	
TOTAL NON-INSTRUCTIONAL	

TOTAL PERSONNEL SERVICE FTE	

HARLEM PREP CHARTER SCHOOL
Budget / Operating Plan
2016-17

Total Revenue	**10,474,299**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Total Expenses	**10,302,901**	**3,412,321**	**#NAME?**	**#NAME?**	**3,412,321**	**#NAME?**	**#NAME?**	**3,412,321**
Net Income	**171,398**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Actual Student Enrollment	**683**	**810**	**-**	**-**	**810**	**-**	**-**	**810**

		Prior Year Actual	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
		Err:508	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**
REVENUE		Allocate Per Pupil Revenue by Quarter	***NOTE:** If there are NO budget revisions at the time of quarterly submittal leave If budget revisions ARE made, the entire "REVISED" budget columns for the affe*						
REVENUES FROM STATE SOURCES	2016-17								
Per Pupil Revenue	Per Pupil Rate	PPR %/Qtr->	25.0%	25.0%		25.0%	25.0%		25.0%
NYC CHANCELLOR'S OFFICE	#NAME?	9,487,358	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
-	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
ALL OTHER School Districts: (Weighted Avg)	#N/A		#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?	#N/A
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	9,487,358	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue		570,462	219,060		#NAME?	219,060		#NAME?	219,060
Grants									
Stimulus					#NAME?			#NAME?	
DYCD (Department of Youth and Community Development)					#NAME?			#NAME?	
Other					#NAME?	-		#NAME?	-
Other			196413		#NAME?	196,413		#NAME?	196,413
TOTAL REVENUE FROM STATE SOURCES		10,057,820	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING									
IDEA Special Needs			17,936		#NAME?	17,936		#NAME?	17,936
Title I		313,595	86,231		#NAME?	86,231		#NAME?	86,231
Title Funding - Other		14,060			#NAME?			#NAME?	
School Food Service (Free Lunch)			2,266		#NAME?	2,266		#NAME?	2,266
Grants									
Charter School Program (CSP) Planning & Implementation					#NAME?			#NAME?	
Other					#NAME?	-		#NAME?	-
Other					#NAME?			#NAME?	
TOTAL REVENUE FROM FEDERAL SOURCES		327,655	106,433	-	#NAME?	106,433	-	#NAME?	106,433
LOCAL and OTHER REVENUE									
Contributions and Donations		1,750			#NAME?			#NAME?	
Fundraising					#NAME?			#NAME?	
Erate Reimbursement		87,048	66,378		#NAME?	66,378		#NAME?	66,378
Earnings on Investments					#NAME?			#NAME?	
Interest Income		26	701		#NAME?	701		#NAME?	701
Food Service (Income from meals)					#NAME?			#NAME?	-
Text Book			11,927		#NAME?	11,927		#NAME?	11,927
OTHER			4,347		#NAME?	4,347		#NAME?	4,347
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		88,824	83,353	-	#NAME?	83,353	-	#NAME?	83,353
TOTAL REVENUE		**10,474,299**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**

HARLEM PREP CHARTER SCHOOL
Budget / Operating Plan
2016-17

Total Revenue	**10,474,299**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Total Expenses	**10,302,901**	**3,412,321**	**#NAME?**	**#NAME?**	**3,412,321**	**#NAME?**	**#NAME?**	**3,412,321**
Net Income	**171,398**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Actual Student Enrollment	**683**	**810**	**-**	**-**	**810**	**-**	**-**	**810**

		Prior Year Actual	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
		Err:508	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**
EXPENSES									
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions								
Executive Management	1.00	111,800	29,068		#NAME?	29,068		#NAME?	29,068
Instructional Management	3.00	277,920	121,200		#NAME?	121,200		#NAME?	121,200
Deans, Directors & Coordinators	3.00	149,567	40,326		#NAME?	40,326		#NAME?	40,326
CFO / Director of Finance	-				#NAME?	-		#NAME?	-
Operation / Business Manager	3.00	131,580	48,743		#NAME?	48,743		#NAME?	48,743
Administrative Staff	9.00	189,967	90,442		#NAME?	90,442		#NAME?	90,442
TOTAL ADMINISTRATIVE STAFF	19.00	860,834	329,779	-	#NAME?	329,779	-	#NAME?	329,779
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	52.00	2,811,037	922,488		#NAME?	922,488		#NAME?	922,488
Teachers - SPED	9.00	448,934	153,939		#NAME?	153,939		#NAME?	153,939
Substitute Teachers	-				#NAME?	-		#NAME?	-
Teaching Assistants	3.00		45,875		#NAME?	45,875		#NAME?	45,875
Specialty Teachers	6.00	457,389	107,582		#NAME?	107,582		#NAME?	107,582
Aides	-				#NAME?	-		#NAME?	-
Therapists & Counselors	5.00	310,055	88,835		#NAME?	88,835		#NAME?	88,835
Other	-	26,250	65,213		#NAME?	65,213		#NAME?	65,213
TOTAL INSTRUCTIONAL	75.00	4,053,665	1,383,932	-	#NAME?	1,383,932	-	#NAME?	1,383,932
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	-				#NAME?			#NAME?	
Librarian	-	2,016			#NAME?			#NAME?	
Custodian	1.00	72,290	2,919		#NAME?	2,919		#NAME?	2,919
Security	-				#NAME?			#NAME?	
Other	-	192,115			#NAME?			#NAME?	
TOTAL NON-INSTRUCTIONAL	1.00	266,421	2,919	-	#NAME?	2,919	-	#NAME?	2,919
SUBTOTAL PERSONNEL SERVICE COSTS	95.00	5,180,920	1,716,629	-	#NAME?	1,716,629	-	#NAME?	1,716,629
PAYROLL TAXES AND BENEFITS									
Payroll Taxes		142,334	151,033		#NAME?	151,033		#NAME?	151,033
Fringe / Employee Benefits		1,201,821	126,218		#NAME?	126,218		#NAME?	126,218
Retirement / Pension		54,685	17,689		#NAME?	17,689		#NAME?	17,689
TOTAL PAYROLL TAXES AND BENEFITS		1,398,839	294,940	-	#NAME?	294,940	-	#NAME?	294,940
TOTAL PERSONNEL SERVICE COSTS	95.00	6,579,759	2,011,569	-	#NAME?	2,011,569	-	#NAME?	2,011,569
CONTRACTED SERVICES									
Accounting / Audit		24,300	5,200		#NAME?	5,200		#NAME?	5,200
Legal					#NAME?			#NAME?	
Management Company Fee		1,355,836	427,048		#NAME?	427,048		#NAME?	427,048
Nurse Services					#NAME?			#NAME?	
Food Service / School Lunch			17,856		#NAME?	17,856		#NAME?	17,856
Payroll Services		20,131	6,170		#NAME?	6,170		#NAME?	6,170
Special Ed Services					#NAME?			#NAME?	
Titlement Services (i.e. Title I)					#NAME?			#NAME?	
Other Purchased / Professional / Consulting		6,171	4056		#NAME?	4,056		#NAME?	4,056
TOTAL CONTRACTED SERVICES		1,406,438	460,330	-	#NAME?	460,330	-	#NAME?	460,330

HARLEM PREP CHARTER SCHOOL
Budget / Operating Plan
2016-17

Total Revenue	**10,474,299**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Total Expenses	**10,302,901**	**3,412,321**	**#NAME?**	**#NAME?**	**3,412,321**	**#NAME?**	**#NAME?**	**3,412,321**
Net Income	**171,398**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Actual Student Enrollment	**683**	**810**	**-**	**-**	**810**	**-**	**-**	**810**

	Prior Year Actual	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
	Err:508	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**
SCHOOL OPERATIONS								
Board Expenses	11,160	975		#NAME?	975		#NAME?	975
Classroom / Teaching Supplies & Materials	76,901	90,540		#NAME?	90,540		#NAME?	90,540
Special Ed Supplies & Materials	46,380	-		#NAME?	-		#NAME?	-
Textbooks / Workbooks	11,715	32,458		#NAME?	32,458		#NAME?	32,458
Supplies & Materials other		19,716		#NAME?	19,716		#NAME?	19,716
Equipment / Furniture		15,833		#NAME?	15,833		#NAME?	15,833
Telephone	62,303	27,497		#NAME?	27,497		#NAME?	27,497
Technology	129,848	148,578		#NAME?	148,578		#NAME?	148,578
Student Testing & Assessment	36,058	13,810		#NAME?	13,810		#NAME?	13,810
Field Trips	43,221	29,323		#NAME?	29,323		#NAME?	29,323
Transportation (student)				#NAME?	-		#NAME?	-
Student Services - other	227,175	21,605		#NAME?	21,605		#NAME?	21,605
Office Expense	257,901	14,735		#NAME?	14,735		#NAME?	14,735
Staff Development	134,466	50,097		#NAME?	50,097		#NAME?	50,097
Staff Recruitment	25,525	3900		#NAME?	3,900		#NAME?	3,900
Student Recruitment / Marketing	22,288	7800		#NAME?	7,800		#NAME?	7,800
School Meals / Lunch	3,056	3894		#NAME?	3,894		#NAME?	3,894
Travel (Staff)	7,789	324		#NAME?	324		#NAME?	324
Fundraising				#NAME?	-		#NAME?	-
Other	63,531			#NAME?	-		#NAME?	-
TOTAL SCHOOL OPERATIONS	1,159,316	481,085	-	#NAME?	481,085	-	#NAME?	481,085
FACILITY OPERATION & MAINTENANCE								
Insurance	64,357	17,647		#NAME?	17,647		#NAME?	17,647
Janitorial	174,387	22,900		#NAME?	22,900		#NAME?	22,900
Building and Land Rent / Lease / Facility Finance Interest	427,377	240,454.00		#NAME?	240,454		#NAME?	240,454
Repairs & Maintenance	99,785	30,600		#NAME?	30,600		#NAME?	30,600
Equipment / Furniture	1,432	-		#NAME?	-		#NAME?	-
Security				#NAME?			#NAME?	
Utilities		-		#NAME?			#NAME?	
TOTAL FACILITY OPERATION & MAINTENANCE	767,338	311,601	-	#NAME?	311,601	-	#NAME?	311,601
DEPRECIATION & AMORTIZATION	321,907	113,965		#NAME?	113,965		#NAME?	113,965
RESERVES / CONTINGENCY	68,142	33,772		#NAME?	33,772		#NAME?	33,772
TOTAL EXPENSES	**10,302,901**	**3,412,321**	**-**	**#NAME?**	**3,412,321**	**-**	**#NAME?**	**3,412,321**
NET INCOME	**171,398**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**

HARLEM PREP CHARTER SCHOOL
Budget / Operating Plan
2016-17

Total Revenue	**10,474,299**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Total Expenses	**10,302,901**	**3,412,321**	**#NAME?**	**#NAME?**	**3,412,321**	**#NAME?**	**#NAME?**	**3,412,321**
Net Income	**171,398**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Actual Student Enrollment	**683**	**810**	**-**	**-**	**810**	**-**	**-**	**810**

	Prior Year Actual	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
	Err:508	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**
ENROLLMENT - *School Districts Are Linked To Above Entries*								
Number of Districts:	1	1	-	-	1	-	-	1
NYC CHANCELLOR'S OFFICE	683	810	-	-	810	-	-	810
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-	-	-
TOTAL ENROLLMENT	**683**	**810**	**-**	**-**	**810**	**-**	**-**	**810**
REVENUE PER PUPIL	**15,336**	**#NAME?**	**-**	**#NAME?**	**#NAME?**	**-**	**#NAME?**	**#NAME?**
EXPENSES PER PUPIL	**15,085**	**4,213**	**-**	**#NAME?**	**4,213**	**-**	**#NAME?**	**4,213**

Total Revenue		**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Total Expenses		**#NAME?**	**#NAME?**	**3,412,321**	**#NAME?**	**#NAME?**
Net Income		**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Actual Student Enrollment		**-**	**-**	**810**	**-**	**-**
		Quarter - 1/1 - 3/31		**4th Quarter - 4/1 - 6/30**		
		Revised Budget	**Variance**	**Original Budget**	**Revised Budget**	**Variance**
REVENUE		*e the 'REVISED' Column(s) COMPLETELY BLANK.*				
REVENUES FROM STATE SOURCES	2016-17	*cted quarter(s) must be completed on tabs 2, 3 and 4.*				
Per Pupil Revenue	Per Pupil Rate	25.0%		25.0%	25.0%	
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
ALL OTHER School Districts: (Weighted Avg)	#N/A	#N/A	#NAME?	#N/A	#N/A	#NAME?
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue			#NAME?	219,060		#NAME?
Grants						
Stimulus			#NAME?			#NAME?
DYCD (Department of Youth and Community Development)			#NAME?			#NAME?
Other			#NAME?	-		#NAME?
Other			#NAME?	196,413		#NAME?
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs			#NAME?	17,936		#NAME?
Title I			#NAME?	86,231		#NAME?
Title Funding - Other			#NAME?			#NAME?
School Food Service (Free Lunch)			#NAME?	2,266		#NAME?
Grants						
Charter School Program (CSP) Planning & Implementation			#NAME?			#NAME?
Other			#NAME?	-		#NAME?
Other			#NAME?			#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES		-	#NAME?	106,433	-	#NAME?
LOCAL and OTHER REVENUE						
Contributions and Donations			#NAME?			#NAME?
Fundraising			#NAME?			#NAME?
Erate Reimbursement			#NAME?	66,378		#NAME?
Earnings on Investments			#NAME?			#NAME?
Interest Income			#NAME?	701		#NAME?
Food Service (Income from meals)			#NAME?	-		#NAME?
Text Book			#NAME?	11,927		#NAME?
OTHER			#NAME?	4,347		#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		-	#NAME?	83,353	-	#NAME?
TOTAL REVENUE		**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**

Total Revenue		**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Total Expenses		**#NAME?**	**#NAME?**	**3,412,321**	**#NAME?**	**#NAME?**
Net Income		**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Actual Student Enrollment		**-**	**-**	**810**	**-**	**-**
		Quarter - 1/1 - 3/31		**4th Quarter - 4/1 - 6/30**		
		Revised Budget	**Variance**	**Original Budget**	**Revised Budget**	**Variance**
EXPENSES						
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions					
Executive Management	1.00		#NAME?	29,068		#NAME?
Instructional Management	3.00		#NAME?	121,200		#NAME?
Deans, Directors & Coordinators	3.00		#NAME?	40,326		#NAME?
CFO / Director of Finance	-		#NAME?	-		#NAME?
Operation / Business Manager	3.00		#NAME?	48,743		#NAME?
Administrative Staff	9.00		#NAME?	90,442		#NAME?
TOTAL ADMINISTRATIVE STAFF	19.00	-	#NAME?	329,779	-	#NAME?
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	52.00		#NAME?	922,488		#NAME?
Teachers - SPED	9.00		#NAME?	153,939		#NAME?
Substitute Teachers	-		#NAME?	-		#NAME?
Teaching Assistants	3.00		#NAME?	45,875		#NAME?
Specialty Teachers	6.00		#NAME?	107,582		#NAME?
Aides	-		#NAME?	-		#NAME?
Therapists & Counselors	5.00		#NAME?	88,835		#NAME?
Other	-		#NAME?	65,213		#NAME?
TOTAL INSTRUCTIONAL	75.00	-	#NAME?	1,383,932	-	#NAME?
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-		#NAME?			#NAME?
Librarian	-		#NAME?			#NAME?
Custodian	1.00		#NAME?	2,919		#NAME?
Security	-		#NAME?			#NAME?
Other	-		#NAME?			#NAME?
TOTAL NON-INSTRUCTIONAL	1.00	-	#NAME?	2,919	-	#NAME?
SUBTOTAL PERSONNEL SERVICE COSTS	95.00	-	#NAME?	1,716,629	-	#NAME?
PAYROLL TAXES AND BENEFITS						
Payroll Taxes			#NAME?	151,033		#NAME?
Fringe / Employee Benefits			#NAME?	126,218		#NAME?
Retirement / Pension			#NAME?	17,689		#NAME?
TOTAL PAYROLL TAXES AND BENEFITS		-	#NAME?	294,940	-	#NAME?
TOTAL PERSONNEL SERVICE COSTS	95.00	-	#NAME?	2,011,569	-	#NAME?
CONTRACTED SERVICES						
Accounting / Audit			#NAME?	5,200		#NAME?
Legal			#NAME?			#NAME?
Management Company Fee			#NAME?	427,048		#NAME?
Nurse Services			#NAME?			#NAME?
Food Service / School Lunch			#NAME?	17,856		#NAME?
Payroll Services			#NAME?	6,170		#NAME?
Special Ed Services			#NAME?			#NAME?
Titlement Services (i.e. Title I)			#NAME?			#NAME?
Other Purchased / Professional / Consulting			#NAME?	4,056		#NAME?
TOTAL CONTRACTED SERVICES		-	#NAME?	460,330	-	#NAME?

Total Revenue	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Total Expenses	**#NAME?**	**#NAME?**	**3,412,321**	**#NAME?**	**#NAME?**
Net Income	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Actual Student Enrollment	**-**	**-**	**810**	**-**	**-**
	Quarter - 1/1 - 3/31		**4th Quarter - 4/1 - 6/30**		
	Revised Budget	**Variance**	**Original Budget**	**Revised Budget**	**Variance**
SCHOOL OPERATIONS					
Board Expenses		#NAME?	975		#NAME?
Classroom / Teaching Supplies & Materials		#NAME?	90,540		#NAME?
Special Ed Supplies & Materials		#NAME?	-		#NAME?
Textbooks / Workbooks		#NAME?	32,458		#NAME?
Supplies & Materials other		#NAME?	19,716		#NAME?
Equipment / Furniture		#NAME?	15,833		#NAME?
Telephone		#NAME?	27,497		#NAME?
Technology		#NAME?	148,578		#NAME?
Student Testing & Assessment		#NAME?	13,810		#NAME?
Field Trips		#NAME?	29,323		#NAME?
Transportation (student)		#NAME?	-		#NAME?
Student Services - other		#NAME?	21,605		#NAME?
Office Expense		#NAME?	14,735		#NAME?
Staff Development		#NAME?	50,097		#NAME?
Staff Recruitment		#NAME?	3,900		#NAME?
Student Recruitment / Marketing		#NAME?	7,800		#NAME?
School Meals / Lunch		#NAME?	3,894		#NAME?
Travel (Staff)		#NAME?	324		#NAME?
Fundraising		#NAME?	-		#NAME?
Other		#NAME?	-		#NAME?
TOTAL SCHOOL OPERATIONS	-	#NAME?	481,085	-	#NAME?
FACILITY OPERATION & MAINTENANCE					
Insurance		#NAME?	17,647		#NAME?
Janitorial		#NAME?	22,900		#NAME?
Building and Land Rent / Lease / Facility Finance Interest		#NAME?	240,454		#NAME?
Repairs & Maintenance		#NAME?	30,600		#NAME?
Equipment / Furniture		#NAME?	-		#NAME?
Security		#NAME?			#NAME?
Utilities		#NAME?			#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	-	#NAME?	311,601	-	#NAME?
DEPRECIATION & AMORTIZATION		#NAME?	113,965		#NAME?
RESERVES / CONTINGENCY		#NAME?	33,772		#NAME?
TOTAL EXPENSES	**-**	**#NAME?**	**3,412,321**	**-**	**#NAME?**
NET INCOME	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**

Total Revenue	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Total Expenses	**#NAME?**	**#NAME?**	**3,412,321**	**#NAME?**	**#NAME?**
Net Income	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Actual Student Enrollment	**-**	**-**	**810**	**-**	**-**
	Quarter - 1/1 - 3/31		**4th Quarter - 4/1 - 6/30**		
	Revised Budget	**Variance**	**Original Budget**	**Revised Budget**	**Variance**
ENROLLMENT - *School Districts Are Linked To Above Entries*					
Number of Districts:	-	-	1	-	-
NYC CHANCELLOR'S OFFICE	-	-	810	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-
TOTAL ENROLLMENT	**-**	**-**	**810**	**-**	**-**
REVENUE PER PUPIL	**-**	**#NAME?**	**#NAME?**	**-**	**#NAME?**
EXPENSES PER PUPIL	**-**	**#NAME?**	**4,213**	**-**	**#NAME?**

HARLEM PREP CHART

Budget / Operating Plan

2016-17

Total Revenue	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Total Expenses	**13,649,285**	**#NAME?**	**#NAME?**	**(3,346,384)**	**#NAME?**
Net Income	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Actual Student Enrollment					

		Total Year			VARIANCE	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
REVENUE						
REVENUES FROM STATE SOURCES	2016-17					
Per Pupil Revenue	Per Pupil Rate					
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
-	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
ALL OTHER School Districts: (Weighted Avg)	#N/A	#N/A	#NAME?	#NAME?	#N/A	#NAME?
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Education Revenue		876,240	#NAME?	#NAME?	305,778	#NAME?
Grants						
Stimulus		-	#NAME?	#NAME?	-	#NAME?
DYCD (Department of Youth and Community Development)		-	#NAME?	#NAME?	-	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
Other		785,652	#NAME?	#NAME?	785,652	#NAME?
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		71,744	#NAME?	#NAME?	71,744	#NAME?
Title I		344,924	#NAME?	#NAME?	31,329	#NAME?
Title Funding - Other		-	#NAME?	#NAME?	(14,060)	#NAME?
School Food Service (Free Lunch)		9,064	#NAME?	#NAME?	9,064	#NAME?
Grants						
Charter School Program (CSP) Planning & Implementation		-	#NAME?	#NAME?	-	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
Other		-	#NAME?	#NAME?	-	#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES		425,732	#NAME?	#NAME?	98,077	#NAME?
LOCAL and OTHER REVENUE						
Contributions and Donations		-	#NAME?	#NAME?	(1,750)	#NAME?
Fundraising		-	#NAME?	#NAME?	-	#NAME?
Erate Reimbursement		265,513	#NAME?	#NAME?	178,465	#NAME?
Earnings on Investments		-	#NAME?	#NAME?	-	#NAME?
Interest Income		2,804	#NAME?	#NAME?	2,778	#NAME?
Food Service (Income from meals)		-	#NAME?	#NAME?	-	#NAME?
Text Book		47,708	#NAME?	#NAME?	47,708	#NAME?
OTHER		17,388	#NAME?	#NAME?	17,388	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		333,413	#NAME?	#NAME?	244,589	#NAME?
TOTAL REVENUE		**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**

HARLEM PREP CHART

Budget / Operating Plan

2016-17

Total Revenue		**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Total Expenses		**13,649,285**	**#NAME?**	**#NAME?**	**(3,346,384)**	**#NAME?**
Net Income		**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Actual Student Enrollment						
		Total Year			**VARIANCE**	
		Original Budget	**Revised Budget**	**Variance**	**Original Budget vs. PY Budget**	**Revised Budget vs. PY Budget**
EXPENSES						
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions					
Executive Management	1.00	116,272	#NAME?	#NAME?	(4,472)	#NAME?
Instructional Management	3.00	484,800	#NAME?	#NAME?	(206,880)	#NAME?
Deans, Directors & Coordinators	3.00	161,304	#NAME?	#NAME?	(11,737)	#NAME?
CFO / Director of Finance	-	-	#NAME?	#NAME?	-	#NAME?
Operation / Business Manager	3.00	194,971	#NAME?	#NAME?	(63,391)	#NAME?
Administrative Staff	9.00	361,768	#NAME?	#NAME?	(171,801)	#NAME?
TOTAL ADMINISTRATIVE STAFF	19.00	1,319,115	#NAME?	#NAME?	(458,281)	#NAME?
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	52.00	3,689,952	#NAME?	#NAME?	(878,915)	#NAME?
Teachers - SPED	9.00	615,757	#NAME?	#NAME?	(166,823)	#NAME?
Substitute Teachers	-	-	#NAME?	#NAME?	-	#NAME?
Teaching Assistants	3.00	183,500	#NAME?	#NAME?	(183,500)	#NAME?
Specialty Teachers	6.00	430,328	#NAME?	#NAME?	27,061	#NAME?
Aides	-	-	#NAME?	#NAME?	-	#NAME?
Therapists & Counselors	5.00	355,340	#NAME?	#NAME?	(45,285)	#NAME?
Other	-	260,850	#NAME?	#NAME?	(234,600)	#NAME?
TOTAL INSTRUCTIONAL	75.00	5,535,727	#NAME?	#NAME?	(1,482,062)	#NAME?
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-	-	#NAME?	#NAME?	-	#NAME?
Librarian	-	-	#NAME?	#NAME?	2,016	#NAME?
Custodian	1.00	11,675	#NAME?	#NAME?	60,615	#NAME?
Security	-	-	#NAME?	#NAME?	-	#NAME?
Other	-	-	#NAME?	#NAME?	192,115	#NAME?
TOTAL NON-INSTRUCTIONAL	1.00	11,675	#NAME?	#NAME?	254,746	#NAME?
SUBTOTAL PERSONNEL SERVICE COSTS	95.00	6,866,517	#NAME?	#NAME?	(1,685,596)	#NAME?
PAYROLL TAXES AND BENEFITS						
Payroll Taxes		604,132	#NAME?	#NAME?	(461,798)	#NAME?
Fringe / Employee Benefits		504,872	#NAME?	#NAME?	696,949	#NAME?
Retirement / Pension		70,756	#NAME?	#NAME?	(16,071)	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS		1,179,760	#NAME?	#NAME?	219,079	#NAME?
TOTAL PERSONNEL SERVICE COSTS	95.00	8,046,277	#NAME?	#NAME?	(1,466,517)	#NAME?
CONTRACTED SERVICES						
Accounting / Audit		20,800	#NAME?	#NAME?	3,500	#NAME?
Legal		-	#NAME?	#NAME?	-	#NAME?
Management Company Fee		1,708,192	#NAME?	#NAME?	(352,356)	#NAME?
Nurse Services		-	#NAME?	#NAME?	-	#NAME?
Food Service / School Lunch		71,424	#NAME?	#NAME?	(71,424)	#NAME?
Payroll Services		24,680	#NAME?	#NAME?	(4,549)	#NAME?
Special Ed Services		-	#NAME?	#NAME?	-	#NAME?
Titlement Services (i.e. Title I)		-	#NAME?	#NAME?	-	#NAME?
Other Purchased / Professional / Consulting		16,224	#NAME?	#NAME?	(10,053)	#NAME?
TOTAL CONTRACTED SERVICES		1,841,320	#NAME?	#NAME?	(434,882)	#NAME?

HARLEM PREP CHART

Budget / Operating Plan

2016-17

Total Revenue	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Total Expenses	**13,649,285**	**#NAME?**	**#NAME?**	**(3,346,384)**	**#NAME?**
Net Income	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	**Revised Budget**	**Variance**	**Original Budget vs. PY Budget**	**Revised Budget vs. PY Budget**
SCHOOL OPERATIONS					
Board Expenses	3,900	#NAME?	#NAME?	7,260	#NAME?
Classroom / Teaching Supplies & Materials	362,160	#NAME?	#NAME?	(285,259)	#NAME?
Special Ed Supplies & Materials	-	#NAME?	#NAME?	46,380	#NAME?
Textbooks / Workbooks	129,832	#NAME?	#NAME?	(118,117)	#NAME?
Supplies & Materials other	78,864	#NAME?	#NAME?	(78,864)	#NAME?
Equipment / Furniture	63,330	#NAME?	#NAME?	(63,330)	#NAME?
Telephone	109,988	#NAME?	#NAME?	(47,685)	#NAME?
Technology	594,312	#NAME?	#NAME?	(464,464)	#NAME?
Student Testing & Assessment	55,240	#NAME?	#NAME?	(19,182)	#NAME?
Field Trips	117,292	#NAME?	#NAME?	(74,071)	#NAME?
Transportation (student)	-	#NAME?	#NAME?	-	#NAME?
Student Services - other	86,420	#NAME?	#NAME?	140,755	#NAME?
Office Expense	58,940	#NAME?	#NAME?	198,961	#NAME?
Staff Development	200,388	#NAME?	#NAME?	(65,922)	#NAME?
Staff Recruitment	15,600	#NAME?	#NAME?	9,925	#NAME?
Student Recruitment / Marketing	31,200	#NAME?	#NAME?	(8,912)	#NAME?
School Meals / Lunch	15,576	#NAME?	#NAME?	(12,520)	#NAME?
Travel (Staff)	1,296	#NAME?	#NAME?	6,493	#NAME?
Fundraising	-	#NAME?	#NAME?	-	#NAME?
Other	-	#NAME?	#NAME?	63,531	#NAME?
TOTAL SCHOOL OPERATIONS	1,924,338	#NAME?	#NAME?	(765,022)	#NAME?
FACILITY OPERATION & MAINTENANCE					
Insurance	70,587	#NAME?	#NAME?	(6,229)	#NAME?
Janitorial	91,600	#NAME?	#NAME?	82,787	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	961,816	#NAME?	#NAME?	(534,439)	#NAME?
Repairs & Maintenance	122,400	#NAME?	#NAME?	(22,615)	#NAME?
Equipment / Furniture	-	#NAME?	#NAME?	1,432	#NAME?
Security	-	#NAME?	#NAME?	-	#NAME?
Utilities	-	#NAME?	#NAME?	-	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	1,246,403	#NAME?	#NAME?	(479,064)	#NAME?
DEPRECIATION & AMORTIZATION	455,860	#NAME?	#NAME?	(133,953)	#NAME?
RESERVES / CONTINGENCY	135,088	#NAME?	#NAME?	(66,946)	#NAME?
TOTAL EXPENSES	**13,649,285**	**#NAME?**	**#NAME?**	**(3,346,384)**	**#NAME?**
NET INCOME	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**

	HARLEM PREP CHART Budget / Operating Plan 2016-17				
Total Revenue	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Total Expenses	**13,649,285**	**#NAME?**	**#NAME?**	**(3,346,384)**	**#NAME?**
Net Income	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**	**#NAME?**
Actual Student Enrollment					
	Total Year			**VARIANCE**	
	Original Budget	**Revised Budget**	**Variance**	**Original Budget vs. PY Budget**	**Revised Budget vs. PY Budget**
ENROLLMENT - *School Districts Are Linked To Above Entries*					
Number of Districts:					
NYC CHANCELLOR'S OFFICE					
-					
-					
-					
-					
-					
-					
-					
-					
-					
-					
-					
-					
-					
ALL OTHER School Districts: (Weighted Avg)					
TOTAL ENROLLMENT					
REVENUE PER PUPIL					
EXPENSES PER PUPIL					

ER SCHOOL

Total Revenue
Total Expenses
Net Income
Actual Student Enrollment

DESCRIPTION OF ASSUMPTIONS

REVENUE

REVENUES FROM STATE SOURCES

	2016-17 Per Pupil Rate
Per Pupil Revenue	
NYC CHANCELLOR'S OFFICE	#NAME?
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
-	#N/A
ALL OTHER School Districts: (Weighted Avg)	#N/A
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?

Special Education Revenue
Grants
- Stimulus
- DYCD (Department of Youth and Community Development)
- Other

Other
TOTAL REVENUE FROM STATE SOURCES

REVENUE FROM FEDERAL FUNDING
IDEA Special Needs
Title I
Title Funding - Other
School Food Service (Free Lunch)
Grants
- Charter School Program (CSP) Planning & Implementation
- Other

Other
TOTAL REVENUE FROM FEDERAL SOURCES

LOCAL and OTHER REVENUE
Contributions and Donations
Fundraising
Erate Reimbursement
Earnings on Investments
Interest Income
Food Service (Income from meals)
Text Book
OTHER
TOTAL REVENUE FROM LOCAL and OTHER SOURCES

TOTAL REVENUE

		ER SCHOOL
Total Revenue		
Total Expenses		
Net Income		
Actual Student Enrollment		
		DESCRIPTION OF ASSUMPTIONS
EXPENSES		
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions	
Executive Management	1.00	
Instructional Management	3.00	
Deans, Directors & Coordinators	3.00	
CFO / Director of Finance	-	
Operation / Business Manager	3.00	
Administrative Staff	9.00	
TOTAL ADMINISTRATIVE STAFF	19.00	
INSTRUCTIONAL PERSONNEL COSTS		
Teachers - Regular	52.00	
Teachers - SPED	9.00	
Substitute Teachers	-	
Teaching Assistants	3.00	
Specialty Teachers	6.00	
Aides	-	
Therapists & Counselors	5.00	
Other	-	
TOTAL INSTRUCTIONAL	75.00	
NON-INSTRUCTIONAL PERSONNEL COSTS		
Nurse	-	
Librarian	-	
Custodian	1.00	
Security	-	
Other	-	
TOTAL NON-INSTRUCTIONAL	1.00	
SUBTOTAL PERSONNEL SERVICE COSTS	95.00	
PAYROLL TAXES AND BENEFITS		
Payroll Taxes		
Fringe / Employee Benefits		
Retirement / Pension		
TOTAL PAYROLL TAXES AND BENEFITS		
TOTAL PERSONNEL SERVICE COSTS	95.00	
CONTRACTED SERVICES		
Accounting / Audit		
Legal		
Management Company Fee		
Nurse Services		
Food Service / School Lunch		
Payroll Services		
Special Ed Services		
Titlement Services (i.e. Title I)		
Other Purchased / Professional / Consulting		
TOTAL CONTRACTED SERVICES		

	ER SCHOOL
Total Revenue	
Total Expenses	
Net Income	
Actual Student Enrollment	
	DESCRIPTION OF ASSUMPTIONS
SCHOOL OPERATIONS	
Board Expenses	
Classroom / Teaching Supplies & Materials	
Special Ed Supplies & Materials	
Textbooks / Workbooks	
Supplies & Materials other	
Equipment / Furniture	
Telephone	
Technology	
Student Testing & Assessment	
Field Trips	
Transportation (student)	
Student Services - other	
Office Expense	
Staff Development	
Staff Recruitment	
Student Recruitment / Marketing	
School Meals / Lunch	
Travel (Staff)	
Fundraising	
Other	
TOTAL SCHOOL OPERATIONS	
FACILITY OPERATION & MAINTENANCE	
Insurance	
Janitorial	
Building and Land Rent / Lease / Facility Finance Interest	
Repairs & Maintenance	
Equipment / Furniture	
Security	
Utilities	
TOTAL FACILITY OPERATION & MAINTENANCE	
DEPRECIATION & AMORTIZATION	
RESERVES / CONTINGENCY	
TOTAL EXPENSES	
NET INCOME	

	ER SCHOOL
Total Revenue **Total Expenses** **Net Income** **Actual Student Enrollment**	**DESCRIPTION OF ASSUMPTIONS**
ENROLLMENT - *School Districts Are Linked To Above Entries* **Number of Districts:** NYC CHANCELLOR'S OFFICE - - - - - - - - - - - - - - ALL OTHER School Districts: (Weighted Avg) **TOTAL ENROLLMENT** **REVENUE PER PUPIL** **EXPENSES PER PUPIL**	

HARLEM PREP CHARTER SCHOOL
BALANCE SHEET
2016-17

	Prior Year	Q1	Q2	Q3	Q4
	Err:508	As of 9/30	As of 12/31	As of 3/31	As of 6/30
ASSETS					
CURRENT ASSETS					
Cash and cash equivalents	5,142,689	-	-	-	-
Grants and contracts receivable	494,605	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	49,863	-	-	-	-
Contributions and other receivables	-	-	-	-	-
TOTAL CURRENT ASSETS	5,687,158	-	-	-	-
PROPERTY, BUILDING AND EQUIPMENT, net	1,903,259	-	-	-	-
OTHER ASSETS	-	-	-	-	-
TOTAL ASSETS	**7,590,417**	**-**	**-**	**-**	**-**
LIABILITIES AND NET ASSETS					
CURRENT LIABILITIES					
Accounts payable and accrued expenses	641,205	-	-	-	-
Accrued payroll and benefits	57,979	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
TOTAL CURRENT LIABILITIES	699,184	-	-	-	-
LONG-TERM DEBT and NOTES PAYABLE, net current maturities	300,267	-	-	-	-
TOTAL LIABILITIES	999,452	-	-	-	-
NET ASSETS					
Unrestricted	6,270,423	-	-	-	-
Temporarily restricted	320,543	-	-	-	-
TOTAL NET ASSETS	6,590,966	-	-	-	-
TOTAL LIABILITIES AND NET ASSETS	**7,590,417**	**-**	**-**	**-**	**-**

Total Revenue	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**
Total Expenses	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**
Net Income	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**
Actual Student Enrollment	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
		Actual	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**	**Actual**
REVENUE								
REVENUES FROM STATE SOURCES								
Per Pupil Revenue	**CY** Per Pupil Rate							
NYC CHANCELLOR'S OFFICE	#NAME?		#NAME?	-		#NAME?	-	
-	#N/A		#NAME?	-		#NAME?	-	
-	#N/A		#NAME?	-		#NAME?	-	
-	#N/A		#NAME?	-		#NAME?	-	
-	#N/A		#NAME?	-		#NAME?	-	
-	#N/A		#NAME?	-		#NAME?	-	
-	#N/A		#NAME?	-		#NAME?	-	
-	#N/A		#NAME?	-		#NAME?	-	
-	#N/A		#NAME?	-		#NAME?	-	
-	#N/A		#NAME?	-		#NAME?	-	
-	#N/A		#NAME?	-		#NAME?	-	
-	#N/A		#NAME?	-		#NAME?	-	
-	#N/A		#NAME?	-		#NAME?	-	
-	#N/A		#NAME?	-		#NAME?	-	
-	#N/A		#NAME?	-		#NAME?	-	
ALL OTHER School Districts: (Count = 0)	#N/A		#NAME?	-		#NAME?	-	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	-	#NAME?	-	-	#NAME?	-	-
Special Education Revenue			#NAME?	-		#NAME?	-	
Grants								
Stimulus			#NAME?	-		#NAME?	-	
DYCD (Department of Youth and Community Development)			#NAME?	-		#NAME?	-	
Other			#NAME?	-		#NAME?	-	
Other			#NAME?	-		#NAME?	-	
TOTAL REVENUE FROM STATE SOURCES		-	#NAME?	-	-	#NAME?	-	-
REVENUE FROM FEDERAL FUNDING								
IDEA Special Needs			#NAME?	-		#NAME?	-	
Title I			#NAME?	-		#NAME?	-	
Title Funding - Other			#NAME?	-		#NAME?	-	
School Food Service (Free Lunch)			#NAME?	-		#NAME?	-	
Grants								
Charter School Program (CSP) Planning & Implementation			#NAME?	-		#NAME?	-	
Other			#NAME?	-		#NAME?	-	
Other			#NAME?	-		#NAME?	-	
TOTAL REVENUE FROM FEDERAL SOURCES		-	#NAME?	-	-	#NAME?	-	-
LOCAL and OTHER REVENUE								
Contributions and Donations			#NAME?	-		#NAME?	-	
Fundraising			#NAME?	-		#NAME?	-	
Erate Reimbursement			#NAME?	-		#NAME?	-	
Earnings on Investments			#NAME?	-		#NAME?	-	
Interest Income			#NAME?	-		#NAME?	-	
Food Service (Income from meals)			#NAME?	-		#NAME?	-	
Text Book			#NAME?	-		#NAME?	-	
OTHER			#NAME?	-		#NAME?	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		-	#NAME?	-	-	#NAME?	-	-
TOTAL REVENUE		**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**

HARLEM PREP CHARTER SC

Budget / Operating Pla

2016-17

Total Revenue	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**
Total Expenses	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**
Net Income	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**
Actual Student Enrollment	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

		1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Actual	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**	**Actual**
EXPENSES	Quarter 0							
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions							
Executive Management	#NAME?		#NAME?	-		#NAME?	-	
Instructional Management	#NAME?		#NAME?	-		#NAME?	-	
Deans, Directors & Coordinators	#NAME?		#NAME?	-		#NAME?	-	
CFO / Director of Finance	#NAME?		#NAME?	-		#NAME?	-	
Operation / Business Manager	#NAME?		#NAME?	-		#NAME?	-	
Administrative Staff	#NAME?		#NAME?	-		#NAME?	-	
TOTAL ADMINISTRATIVE STAFF	#NAME?	-	#NAME?	-	-	#NAME?	-	-
INSTRUCTIONAL PERSONNEL COSTS								
Teachers - Regular	#NAME?		#NAME?	-		#NAME?	-	
Teachers - SPED	#NAME?		#NAME?	-		#NAME?	-	
Substitute Teachers	#NAME?		#NAME?	-		#NAME?	-	
Teaching Assistants	#NAME?		#NAME?	-		#NAME?	-	
Specialty Teachers	#NAME?		#NAME?	-		#NAME?	-	
Aides	#NAME?		#NAME?	-		#NAME?	-	
Therapists & Counselors	#NAME?		#NAME?	-		#NAME?	-	
Other	#NAME?		#NAME?	-		#NAME?	-	
TOTAL INSTRUCTIONAL	#NAME?	-	#NAME?	-	-	#NAME?	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS								
Nurse	#NAME?		#NAME?	-		#NAME?	-	
Librarian	#NAME?		#NAME?	-		#NAME?	-	
Custodian	#NAME?		#NAME?	-		#NAME?	-	
Security	#NAME?		#NAME?	-		#NAME?	-	
Other	#NAME?		#NAME?	-		#NAME?	-	
TOTAL NON-INSTRUCTIONAL	#NAME?	-	#NAME?	-	-	#NAME?	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	-	#NAME?	-	-	#NAME?	-	-
PAYROLL TAXES AND BENEFITS								
Payroll Taxes			#NAME?	-		#NAME?	-	
Fringe / Employee Benefits			#NAME?	-		#NAME?	-	
Retirement / Pension			#NAME?	-		#NAME?	-	
TOTAL PAYROLL TAXES AND BENEFITS		-	#NAME?	-	-	#NAME?	-	-
TOTAL PERSONNEL SERVICE COSTS	#NAME?	-	#NAME?	-	-	#NAME?	-	-
CONTRACTED SERVICES								
Accounting / Audit			#NAME?	-		#NAME?	-	
Legal			#NAME?	-		#NAME?	-	
Management Company Fee			#NAME?	-		#NAME?	-	
Nurse Services			#NAME?	-		#NAME?	-	
Food Service / School Lunch			#NAME?	-		#NAME?	-	
Payroll Services			#NAME?	-		#NAME?	-	
Special Ed Services			#NAME?	-		#NAME?	-	
Titlement Services (i.e. Title I)			#NAME?	-		#NAME?	-	
Other Purchased / Professional / Consulting			#NAME?	-		#NAME?	-	
TOTAL CONTRACTED SERVICES		-	#NAME?	-	-	#NAME?	-	-

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Total Revenue	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**
Total Expenses	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**
Net Income	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**
Actual Student Enrollment	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd C**
	Actual	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**	**Actual**
SCHOOL OPERATIONS							
Board Expenses		#NAME?	-		#NAME?	-	
Classroom / Teaching Supplies & Materials		#NAME?	-		#NAME?	-	
Special Ed Supplies & Materials		#NAME?	-		#NAME?	-	
Textbooks / Workbooks		#NAME?	-		#NAME?	-	
Supplies & Materials other		#NAME?	-		#NAME?	-	
Equipment / Furniture		#NAME?	-		#NAME?	-	
Telephone		#NAME?	-		#NAME?	-	
Technology		#NAME?	-		#NAME?	-	
Student Testing & Assessment		#NAME?	-		#NAME?	-	
Field Trips		#NAME?	-		#NAME?	-	
Transportation (student)		#NAME?	-		#NAME?	-	
Student Services - other		#NAME?	-		#NAME?	-	
Office Expense		#NAME?	-		#NAME?	-	
Staff Development		#NAME?	-		#NAME?	-	
Staff Recruitment		#NAME?	-		#NAME?	-	
Student Recruitment / Marketing		#NAME?	-		#NAME?	-	
School Meals / Lunch		#NAME?	-		#NAME?	-	
Travel (Staff)		#NAME?	-		#NAME?	-	
Fundraising		#NAME?	-		#NAME?	-	
Other		#NAME?	-		#NAME?	-	
TOTAL SCHOOL OPERATIONS	-	#NAME?	-	-	#NAME?	-	-
FACILITY OPERATION & MAINTENANCE							
Insurance		#NAME?	-		#NAME?	-	
Janitorial		#NAME?	-		#NAME?	-	
Building and Land Rent / Lease / Facility Finance Interest		#NAME?	-		#NAME?	-	
Repairs & Maintenance		#NAME?	-		#NAME?	-	
Equipment / Furniture		#NAME?	-		#NAME?	-	
Security		#NAME?	-		#NAME?	-	
Utilities		#NAME?	-		#NAME?	-	
TOTAL FACILITY OPERATION & MAINTENANCE	-	#NAME?	-	-	#NAME?	-	-
DEPRECIATION & AMORTIZATION		#NAME?	-		#NAME?	-	
RESERVES / CONTINGENCY		#NAME?	-		#NAME?	-	
TOTAL EXPENSES	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**
NET INCOME	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**

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Total Revenue	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**
Total Expenses	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**
Net Income	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**
Actual Student Enrollment	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd C**
	Actual	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**	**Actual**
ENROLLMENT - *School Districts Are Linked To Above Entries*							
NYC CHANCELLOR'S OFFICE	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
-	-	#NAME?	-	-	#NAME?	-	-
ALL OTHER School Districts: (Count = 0)	-	#NAME?	-	-	#NAME?	-	-
TOTAL ENROLLMENT	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**
REVENUE PER PUPIL	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**
EXPENSES PER PUPIL	**-**	**#NAME?**	**-**	**-**	**#NAME?**	**-**	**-**

		CHOOL n				
Total Revenue		**#NAME?**	**-**	**-**	**#NAME?**	**-**
Total Expenses		**#NAME?**	**-**	**-**	**#NAME?**	**-**
Net Income		**#NAME?**	**-**	**-**	**#NAME?**	**-**
Actual Student Enrollment		**#NAME?**	**-**	**-**	**#NAME?**	**-**
		Quarter - 1/1 - 3/31			**4th Quarter - 4/1 - 6/30**	
***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**
REVENUE						
REVENUES FROM STATE SOURCES						
Per Pupil Revenue	**CY** Per Pupil Rate					
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	-		#NAME?	-
-	#N/A	#NAME?	-		#NAME?	-
-	#N/A	#NAME?	-		#NAME?	-
-	#N/A	#NAME?	-		#NAME?	-
-	#N/A	#NAME?	-		#NAME?	-
-	#N/A	#NAME?	-		#NAME?	-
-	#N/A	#NAME?	-		#NAME?	-
-	#N/A	#NAME?	-		#NAME?	-
-	#N/A	#NAME?	-		#NAME?	-
-	#N/A	#NAME?	-		#NAME?	-
-	#N/A	#NAME?	-		#NAME?	-
-	#N/A	#NAME?	-		#NAME?	-
-	#N/A	#NAME?	-		#NAME?	-
-	#N/A	#NAME?	-		#NAME?	-
-	#N/A	#NAME?	-		#NAME?	-
ALL OTHER School Districts: (Count = 0)	#N/A	#NAME?	-		#NAME?	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	-	-	#NAME?	-
Special Education Revenue		#NAME?	-		#NAME?	-
Grants						
Stimulus		#NAME?	-		#NAME?	-
DYCD (Department of Youth and Community Development)		#NAME?	-		#NAME?	-
Other		#NAME?	-		#NAME?	-
Other		#NAME?	-		#NAME?	-
TOTAL REVENUE FROM STATE SOURCES		#NAME?	-	-	#NAME?	-
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		#NAME?	-		#NAME?	-
Title I		#NAME?	-		#NAME?	-
Title Funding - Other		#NAME?	-		#NAME?	-
School Food Service (Free Lunch)		#NAME?	-		#NAME?	-
Grants						
Charter School Program (CSP) Planning & Implementation		#NAME?	-		#NAME?	-
Other		#NAME?	-		#NAME?	-
Other		#NAME?	-		#NAME?	-
TOTAL REVENUE FROM FEDERAL SOURCES		#NAME?	-	-	#NAME?	-
LOCAL and OTHER REVENUE						
Contributions and Donations		#NAME?	-		#NAME?	-
Fundraising		#NAME?	-		#NAME?	-
Erate Reimbursement		#NAME?	-		#NAME?	-
Earnings on Investments		#NAME?	-		#NAME?	-
Interest Income		#NAME?	-		#NAME?	-
Food Service (Income from meals)		#NAME?	-		#NAME?	-
Text Book		#NAME?	-		#NAME?	-
OTHER		#NAME?	-		#NAME?	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		#NAME?	-	-	#NAME?	-
TOTAL REVENUE		**#NAME?**	**-**	**-**	**#NAME?**	**-**

		CHOOL n				
Total Revenue		**#NAME?**	**-**	**-**	**#NAME?**	**-**
Total Expenses		**#NAME?**	**-**	**-**	**#NAME?**	**-**
Net Income		**#NAME?**	**-**	**-**	**#NAME?**	**-**
Actual Student Enrollment		**#NAME?**	**-**	**-**	**#NAME?**	**-**
		Quarter - 1/1 - 3/31		**4th Quarter - 4/1 - 6/30**		
***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**
EXPENSES	Quarter 0					
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions					
Executive Management	#NAME?	#NAME?	-		#NAME?	-
Instructional Management	#NAME?	#NAME?	-		#NAME?	-
Deans, Directors & Coordinators	#NAME?	#NAME?	-		#NAME?	-
CFO / Director of Finance	#NAME?	#NAME?	-		#NAME?	-
Operation / Business Manager	#NAME?	#NAME?	-		#NAME?	-
Administrative Staff	#NAME?	#NAME?	-		#NAME?	-
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?	-	-	#NAME?	-
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	#NAME?	#NAME?	-		#NAME?	-
Teachers - SPED	#NAME?	#NAME?	-		#NAME?	-
Substitute Teachers	#NAME?	#NAME?	-		#NAME?	-
Teaching Assistants	#NAME?	#NAME?	-		#NAME?	-
Specialty Teachers	#NAME?	#NAME?	-		#NAME?	-
Aides	#NAME?	#NAME?	-		#NAME?	-
Therapists & Counselors	#NAME?	#NAME?	-		#NAME?	-
Other	#NAME?	#NAME?	-		#NAME?	-
TOTAL INSTRUCTIONAL	#NAME?	#NAME?	-	-	#NAME?	-
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	#NAME?	#NAME?	-		#NAME?	-
Librarian	#NAME?	#NAME?	-		#NAME?	-
Custodian	#NAME?	#NAME?	-		#NAME?	-
Security	#NAME?	#NAME?	-		#NAME?	-
Other	#NAME?	#NAME?	-		#NAME?	-
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?	-	-	#NAME?	-
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?	-	-	#NAME?	-
PAYROLL TAXES AND BENEFITS						
Payroll Taxes		#NAME?	-		#NAME?	-
Fringe / Employee Benefits		#NAME?	-		#NAME?	-
Retirement / Pension		#NAME?	-		#NAME?	-
TOTAL PAYROLL TAXES AND BENEFITS		#NAME?	-	-	#NAME?	-
TOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?	-	-	#NAME?	-
CONTRACTED SERVICES						
Accounting / Audit		#NAME?	-		#NAME?	-
Legal		#NAME?	-		#NAME?	-
Management Company Fee		#NAME?	-		#NAME?	-
Nurse Services		#NAME?	-		#NAME?	-
Food Service / School Lunch		#NAME?	-		#NAME?	-
Payroll Services		#NAME?	-		#NAME?	-
Special Ed Services		#NAME?	-		#NAME?	-
Titlement Services (i.e. Title I)		#NAME?	-		#NAME?	-
Other Purchased / Professional / Consulting		#NAME?	-		#NAME?	-
TOTAL CONTRACTED SERVICES		#NAME?	-	-	#NAME?	-

	CHOOL n				
Total Revenue	**#NAME?**	**-**	**-**	**#NAME?**	**-**
Total Expenses	**#NAME?**	**-**	**-**	**#NAME?**	**-**
Net Income	**#NAME?**	**-**	**-**	**#NAME?**	**-**
Actual Student Enrollment	**#NAME?**	**-**	**-**	**#NAME?**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Quarter - 1/1 - 3/31**		**4th Quarter - 4/1 - 6/30**		
	Current Budget	**Variance**	**Actual**	**Current Budget**	**Variance**
SCHOOL OPERATIONS					
Board Expenses	#NAME?	-		#NAME?	-
Classroom / Teaching Supplies & Materials	#NAME?	-		#NAME?	-
Special Ed Supplies & Materials	#NAME?	-		#NAME?	-
Textbooks / Workbooks	#NAME?	-		#NAME?	-
Supplies & Materials other	#NAME?	-		#NAME?	-
Equipment / Furniture	#NAME?	-		#NAME?	-
Telephone	#NAME?	-		#NAME?	-
Technology	#NAME?	-		#NAME?	-
Student Testing & Assessment	#NAME?	-		#NAME?	-
Field Trips	#NAME?	-		#NAME?	-
Transportation (student)	#NAME?	-		#NAME?	-
Student Services - other	#NAME?	-		#NAME?	-
Office Expense	#NAME?	-		#NAME?	-
Staff Development	#NAME?	-		#NAME?	-
Staff Recruitment	#NAME?	-		#NAME?	-
Student Recruitment / Marketing	#NAME?	-		#NAME?	-
School Meals / Lunch	#NAME?	-		#NAME?	-
Travel (Staff)	#NAME?	-		#NAME?	-
Fundraising	#NAME?	-		#NAME?	-
Other	#NAME?	-		#NAME?	-
TOTAL SCHOOL OPERATIONS	#NAME?	-	-	#NAME?	-
FACILITY OPERATION & MAINTENANCE					
Insurance	#NAME?	-		#NAME?	-
Janitorial	#NAME?	-		#NAME?	-
Building and Land Rent / Lease / Facility Finance Interest	#NAME?	-		#NAME?	-
Repairs & Maintenance	#NAME?	-		#NAME?	-
Equipment / Furniture	#NAME?	-		#NAME?	-
Security	#NAME?	-		#NAME?	-
Utilities	#NAME?	-		#NAME?	-
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?	-	-	#NAME?	-
DEPRECIATION & AMORTIZATION	#NAME?	-		#NAME?	-
RESERVES / CONTINGENCY	#NAME?	-		#NAME?	-
TOTAL EXPENSES	**#NAME?**	**-**	**-**	**#NAME?**	**-**
NET INCOME	**#NAME?**	**-**	**-**	**#NAME?**	**-**

	CHOOL n				
Total Revenue	**#NAME?**	**-**	**-**	**#NAME?**	**-**
Total Expenses	**#NAME?**	**-**	**-**	**#NAME?**	**-**
Net Income	**#NAME?**	**-**	**-**	**#NAME?**	**-**
Actual Student Enrollment	**#NAME?**	**-**	**-**	**#NAME?**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Quarter - 1/1 - 3/31**		**4th Quarter - 4/1 - 6/30**		
	Current Budget	**Variance**	**Actual**	**Current Budget**	**Variance**
ENROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
ALL OTHER School Districts: (Count = 0)	#NAME?	-	-	#NAME?	-
TOTAL ENROLLMENT	**#NAME?**	**-**	**-**	**#NAME?**	**-**
REVENUE PER PUPIL	**#NAME?**	**-**	**-**	**#NAME?**	**-**
EXPENSES PER PUPIL	**#NAME?**	**-**	**-**	**#NAME?**	**-**

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Total Revenue	**-**	**-**	**-**	**#NAME?**	**#NAME?**	**-**	**-**
Total Expenses	**-**	**-**	**-**	**#NAME?**	**#NAME?**	**-**	**-**
Net Income	**-**	**-**	**-**	**#NAME?**	**#NAME?**	**-**	**-**
Actual Student Enrollment	**-**	**-**	**-**			**-**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

	CY Per Pupil Rate	**Actual**	**Current Budget (Current Quarter)**	**Actual vs. Current Budget**	**Current Budget - TY**	**Actual vs. Current Budget TY**	**Original Budget (Current Quarter)**	**Actual vs. Original Budget**
REVENUE								
REVENUES FROM STATE SOURCES								
Per Pupil Revenue								
NYC CHANCELLOR'S OFFICE	#NAME?	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
-	#N/A	-	-	-	#NAME?	#NAME?	-	-
ALL OTHER School Districts: (Count = 0)	#N/A	-	-	-	#NAME?	#NAME?	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Special Education Revenue		-	-	-	#NAME?	#NAME?	-	-
Grants								
Stimulus		-	-	-	#NAME?	#NAME?	-	-
DYCD (Department of Youth and Community Development)		-	-	-	#NAME?	#NAME?	-	-
Other		-	-	-	#NAME?	#NAME?	-	-
Other		-	-	-	#NAME?	#NAME?	-	-
TOTAL REVENUE FROM STATE SOURCES		-	-	-	#NAME?	#NAME?	-	-
REVENUE FROM FEDERAL FUNDING								
IDEA Special Needs		-	-	-	#NAME?	#NAME?	-	-
Title I		-	-	-	#NAME?	#NAME?	-	-
Title Funding - Other		-	-	-	#NAME?	#NAME?	-	-
School Food Service (Free Lunch)		-	-	-	#NAME?	#NAME?	-	-
Grants								
Charter School Program (CSP) Planning & Implementation		-	-	-	#NAME?	#NAME?	-	-
Other		-	-	-	#NAME?	#NAME?	-	-
Other		-	-	-	#NAME?	#NAME?	-	-
TOTAL REVENUE FROM FEDERAL SOURCES		-	-	-	#NAME?	#NAME?	-	-
LOCAL and OTHER REVENUE								
Contributions and Donations		-	-	-	#NAME?	#NAME?	-	-
Fundraising		-	-	-	#NAME?	#NAME?	-	-
Erate Reimbursement		-	-	-	#NAME?	#NAME?	-	-
Earnings on Investments		-	-	-	#NAME?	#NAME?	-	-
Interest Income		-	-	-	#NAME?	#NAME?	-	-
Food Service (Income from meals)		-	-	-	#NAME?	#NAME?	-	-
Text Book		-	-	-	#NAME?	#NAME?	-	-
OTHER		-	-	-	#NAME?	#NAME?	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		-	-	-	#NAME?	#NAME?	-	-
TOTAL REVENUE		**-**	**-**	**-**	**#NAME?**	**#NAME?**	**-**	**-**

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Total Revenue	**-**	**-**	**-**	**#NAME?**	**#NAME?**	**-**	**-**
Total Expenses	**-**	**-**	**-**	**#NAME?**	**#NAME?**	**-**	**-**
Net Income	**-**	**-**	**-**	**#NAME?**	**#NAME?**	**-**	**-**
Actual Student Enrollment	**-**	**-**	**-**			**-**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

	Quarter 0	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget
EXPENSES								
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions							
Executive Management	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Instructional Management	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Deans, Directors & Coordinators	#NAME?	-	-	-	#NAME?	#NAME?	-	-
CFO / Director of Finance	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Operation / Business Manager	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Administrative Staff	#NAME?	-	-	-	#NAME?	#NAME?	-	-
TOTAL ADMINISTRATIVE STAFF	#NAME?	-	-	-	#NAME?	#NAME?	-	-
INSTRUCTIONAL PERSONNEL COSTS								
Teachers - Regular	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Teachers - SPED	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Substitute Teachers	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Teaching Assistants	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Specialty Teachers	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Aides	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Therapists & Counselors	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Other	#NAME?	-	-	-	#NAME?	#NAME?	-	-
TOTAL INSTRUCTIONAL	#NAME?	-	-	-	#NAME?	#NAME?	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS								
Nurse	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Librarian	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Custodian	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Security	#NAME?	-	-	-	#NAME?	#NAME?	-	-
Other	#NAME?	-	-	-	#NAME?	#NAME?	-	-
TOTAL NON-INSTRUCTIONAL	#NAME?	-	-	-	#NAME?	#NAME?	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	-	-	-	#NAME?	#NAME?	-	-
PAYROLL TAXES AND BENEFITS								
Payroll Taxes		-	-	-	#NAME?	#NAME?	-	-
Fringe / Employee Benefits		-	-	-	#NAME?	#NAME?	-	-
Retirement / Pension		-	-	-	#NAME?	#NAME?	-	-
TOTAL PAYROLL TAXES AND BENEFITS		-	-	-	#NAME?	#NAME?	-	-
TOTAL PERSONNEL SERVICE COSTS	#NAME?	-	-	-	#NAME?	#NAME?	-	-
CONTRACTED SERVICES								
Accounting / Audit		-	-	-	#NAME?	#NAME?	-	-
Legal		-	-	-	#NAME?	#NAME?	-	-
Management Company Fee		-	-	-	#NAME?	#NAME?	-	-
Nurse Services		-	-	-	#NAME?	#NAME?	-	-
Food Service / School Lunch		-	-	-	#NAME?	#NAME?	-	-
Payroll Services		-	-	-	#NAME?	#NAME?	-	-
Special Ed Services		-	-	-	#NAME?	#NAME?	-	-
Titlement Services (i.e. Title I)		-	-	-	#NAME?	#NAME?	-	-
Other Purchased / Professional / Consulting		-	-	-	#NAME?	#NAME?	-	-
TOTAL CONTRACTED SERVICES		-	-	-	#NAME?	#NAME?	-	-

HARLEM PREP CHARTER SCHO

Budget / Operating Plan

2016-17

Total Revenue	**-**	**-**	**-**	**#NAME?**	**#NAME?**	**-**	**-**
Total Expenses	**-**	**-**	**-**	**#NAME?**	**#NAME?**	**-**	**-**
Net Income	**-**	**-**	**-**	**#NAME?**	**#NAME?**	**-**	**-**
Actual Student Enrollment	**-**	**-**	**-**			**-**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget
SCHOOL OPERATIONS							
Board Expenses	-	-	-	#NAME?	#NAME?	-	-
Classroom / Teaching Supplies & Materials	-	-	-	#NAME?	#NAME?	-	-
Special Ed Supplies & Materials	-	-	-	#NAME?	#NAME?	-	-
Textbooks / Workbooks	-	-	-	#NAME?	#NAME?	-	-
Supplies & Materials other	-	-	-	#NAME?	#NAME?	-	-
Equipment / Furniture	-	-	-	#NAME?	#NAME?	-	-
Telephone	-	-	-	#NAME?	#NAME?	-	-
Technology	-	-	-	#NAME?	#NAME?	-	-
Student Testing & Assessment	-	-	-	#NAME?	#NAME?	-	-
Field Trips	-	-	-	#NAME?	#NAME?	-	-
Transportation (student)	-	-	-	#NAME?	#NAME?	-	-
Student Services - other	-	-	-	#NAME?	#NAME?	-	-
Office Expense	-	-	-	#NAME?	#NAME?	-	-
Staff Development	-	-	-	#NAME?	#NAME?	-	-
Staff Recruitment	-	-	-	#NAME?	#NAME?	-	-
Student Recruitment / Marketing	-	-	-	#NAME?	#NAME?	-	-
School Meals / Lunch	-	-	-	#NAME?	#NAME?	-	-
Travel (Staff)	-	-	-	#NAME?	#NAME?	-	-
Fundraising	-	-	-	#NAME?	#NAME?	-	-
Other	-	-	-	#NAME?	#NAME?	-	-
TOTAL SCHOOL OPERATIONS	-	-	-	#NAME?	#NAME?	-	-
FACILITY OPERATION & MAINTENANCE							
Insurance	-	-	-	#NAME?	#NAME?	-	-
Janitorial	-	-	-	#NAME?	#NAME?	-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	#NAME?	#NAME?	-	-
Repairs & Maintenance	-	-	-	#NAME?	#NAME?	-	-
Equipment / Furniture	-	-	-	#NAME?	#NAME?	-	-
Security	-	-	-	#NAME?	#NAME?	-	-
Utilities	-	-	-	#NAME?	#NAME?	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	-	#NAME?	#NAME?	-	-
DEPRECIATION & AMORTIZATION	-	-	-	#NAME?	#NAME?	-	-
RESERVES / CONTINGENCY	-	-	-	#NAME?	#NAME?	-	-
TOTAL EXPENSES	**-**	**-**	**-**	**#NAME?**	**#NAME?**	**-**	**-**
NET INCOME	**-**	**-**	**-**	**#NAME?**	**#NAME?**	**-**	**-**

HARLEM PREP CHARTER SCHO

Budget / Operating Plan

2016-17

Total Revenue	-	-	-	#NAME?	#NAME?	-	-
Total Expenses	-	-	-	#NAME?	#NAME?	-	-
Net Income	-	-	-	#NAME?	#NAME?	-	-
Actual Student Enrollment	-	-	-			-	-

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*	*** Enrollment Data Based on Last Actual Quarter Completed**						
NYC CHANCELLOR'S OFFICE	-	-	-			-	-
-	-	-	-			-	-
-	-	-	-			-	-
-	-	-	-			-	-
-	-	-	-			-	-
-	-	-	-			-	-
-	-	-	-			-	-
-	-	-	-			-	-
-	-	-	-			-	-
-	-	-	-			-	-
-	-	-	-			-	-
-	-	-	-			-	-
-	-	-	-			-	-
-	-	-	-			-	-
-	-	-	-			-	-
ALL OTHER School Districts: (Count = 0)	-	-	-			-	-
TOTAL ENROLLMENT	-	-	-			-	-
REVENUE PER PUPIL	-	-	-			-	-
EXPENSES PER PUPIL	-	-	-			-	-

OOL

Total Revenue	**#NAME?**	**#NAME?**	**-**	**-**
Total Expenses	**13,649,285**	**13,649,285**	**-**	**-**
Net Income	**#NAME?**	**#NAME?**	**-**	**-**
Actual Student Enrollment			**-**	

S

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**Original Budget - TY**	**Actual vs. Original Budget TY**	**PY Actual (PY TY / No. of COMPLETED Actual CY Quarters**	**Actual CY vs. Actual PY**
REVENUE					
REVENUES FROM STATE SOURCES					
Per Pupil Revenue	**CY** Per Pupil Rate				
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?	-	-
-	#N/A	#N/A	#N/A	-	-
-	#N/A	#N/A	#N/A	-	-
-	#N/A	#N/A	#N/A	-	-
-	#N/A	#N/A	#N/A	-	-
-	#N/A	#N/A	#N/A	-	-
-	#N/A	#N/A	#N/A	-	-
-	#N/A	#N/A	#N/A	-	-
-	#N/A	#N/A	#N/A	-	-
-	#N/A	#N/A	#N/A	-	-
-	#N/A	#N/A	#N/A	-	-
-	#N/A	#N/A	#N/A	-	-
-	#N/A	#N/A	#N/A	-	-
-	#N/A	#N/A	#N/A	-	-
ALL OTHER School Districts: (Count = 0)	#N/A	#N/A	#N/A	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?	-	-
Special Education Revenue		876,240	(876,240)	-	-
Grants					
Stimulus		-	-	-	-
DYCD (Department of Youth and Community Development)		-	-	-	-
Other		-	-	-	-
Other		785,652	(785,652)	-	-
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?	-	-
REVENUE FROM FEDERAL FUNDING					
IDEA Special Needs		71,744	(71,744)	-	-
Title I		344,924	(344,924)	-	-
Title Funding - Other		-	-	-	-
School Food Service (Free Lunch)		9,064	(9,064)	-	-
Grants					
Charter School Program (CSP) Planning & Implementation		-	-	-	-
Other		-	-	-	-
Other		-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES		425,732	(425,732)	-	-
LOCAL and OTHER REVENUE					
Contributions and Donations		-	-	-	-
Fundraising		-	-	-	-
Erate Reimbursement		265,513	(265,513)	-	-
Earnings on Investments		-	-	-	-
Interest Income		2,804	(2,804)	-	-
Food Service (Income from meals)		-	-	-	-
Text Book		47,708	(47,708)	-	-
OTHER		17,388	(17,388)	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		333,413	(333,413)	-	-
TOTAL REVENUE		**#NAME?**	**#NAME?**	**-**	**-**

ɔOL

Total Revenue	**#NAME?**	**#NAME?**	**-**	**-**
Total Expenses	**13,649,285**	**13,649,285**	**-**	**-**
Net Income	**#NAME?**	**#NAME?**	**-**	**-**
Actual Student Enrollment			**-**	

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

		Original Budget - TY	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
EXPENSES	Quarter 0				
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions				
Executive Management	#NAME?	116,272	116,272	-	-
Instructional Management	#NAME?	484,800	484,800	-	-
Deans, Directors & Coordinators	#NAME?	161,304	161,304	-	-
CFO / Director of Finance	#NAME?	-	-	-	-
Operation / Business Manager	#NAME?	194,971	194,971	-	-
Administrative Staff	#NAME?	361,768	361,768	-	-
TOTAL ADMINISTRATIVE STAFF	#NAME?	1,319,115	1,319,115	-	-
INSTRUCTIONAL PERSONNEL COSTS					
Teachers - Regular	#NAME?	3,689,952	3,689,952	-	-
Teachers - SPED	#NAME?	615,757	615,757	-	-
Substitute Teachers	#NAME?	-	-	-	-
Teaching Assistants	#NAME?	183,500	183,500	-	-
Specialty Teachers	#NAME?	430,328	430,328	-	-
Aides	#NAME?	-	-	-	-
Therapists & Counselors	#NAME?	355,340	355,340	-	-
Other	#NAME?	260,850	260,850	-	-
TOTAL INSTRUCTIONAL	#NAME?	5,535,727	5,535,727	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS					
Nurse	#NAME?	-	-	-	-
Librarian	#NAME?	-	-	-	-
Custodian	#NAME?	11,675	11,675	-	-
Security	#NAME?	-	-	-	-
Other	#NAME?	-	-	-	-
TOTAL NON-INSTRUCTIONAL	#NAME?	11,675	11,675	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	6,866,517	6,866,517	-	-
PAYROLL TAXES AND BENEFITS					
Payroll Taxes		604,132	604,132	-	-
Fringe / Employee Benefits		504,872	504,872	-	-
Retirement / Pension		70,756	70,756	-	-
TOTAL PAYROLL TAXES AND BENEFITS		1,179,760	1,179,760	-	-
TOTAL PERSONNEL SERVICE COSTS	#NAME?	8,046,277	8,046,277	-	-
CONTRACTED SERVICES					
Accounting / Audit		20,800	20,800	-	-
Legal		-	-	-	-
Management Company Fee		1,708,192	1,708,192	-	-
Nurse Services		-	-	-	-
Food Service / School Lunch		71,424	71,424	-	-
Payroll Services		24,680	24,680	-	-
Special Ed Services		-	-	-	-
Titlement Services (i.e. Title I)		-	-	-	-
Other Purchased / Professional / Consulting		16,224	16,224	-	-
TOTAL CONTRACTED SERVICES		1,841,320	1,841,320	-	-

OOL

Total Revenue	**#NAME?**	**#NAME?**	**-**	**-**
Total Expenses	**13,649,285**	**13,649,285**	**-**	**-**
Net Income	**#NAME?**	**#NAME?**	**-**	**-**
Actual Student Enrollment			**-**	

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Original Budget - TY**	**Actual vs. Original Budget TY**	**PY Actual (PY TY / No. of COMPLETED Actual CY Quarters**	**Actual CY vs. Actual PY**
SCHOOL OPERATIONS				
Board Expenses	3,900	3,900	-	-
Classroom / Teaching Supplies & Materials	362,160	362,160	-	-
Special Ed Supplies & Materials	-	-	-	-
Textbooks / Workbooks	129,832	129,832	-	-
Supplies & Materials other	78,864	78,864	-	-
Equipment / Furniture	63,330	63,330	-	-
Telephone	109,988	109,988	-	-
Technology	594,312	594,312	-	-
Student Testing & Assessment	55,240	55,240	-	-
Field Trips	117,292	117,292	-	-
Transportation (student)	-	-	-	-
Student Services - other	86,420	86,420	-	-
Office Expense	58,940	58,940	-	-
Staff Development	200,388	200,388	-	-
Staff Recruitment	15,600	15,600	-	-
Student Recruitment / Marketing	31,200	31,200	-	-
School Meals / Lunch	15,576	15,576	-	-
Travel (Staff)	1,296	1,296	-	-
Fundraising	-	-	-	-
Other	-	-	-	-
TOTAL SCHOOL OPERATIONS	1,924,338	1,924,338	-	-
FACILITY OPERATION & MAINTENANCE				
Insurance	70,587	70,587	-	-
Janitorial	91,600	91,600	-	-
Building and Land Rent / Lease / Facility Finance Interest	961,816	961,816	-	-
Repairs & Maintenance	122,400	122,400	-	-
Equipment / Furniture	-	-	-	-
Security	-	-	-	-
Utilities	-	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	1,246,403	1,246,403	-	-
DEPRECIATION & AMORTIZATION	455,860	455,860	-	-
RESERVES / CONTINGENCY	135,088	135,088	-	-
TOTAL EXPENSES	**13,649,285**	**13,649,285**	**-**	**-**
NET INCOME	**#NAME?**	**#NAME?**	**-**	**-**

OOL

Total Revenue	**#NAME?**	**#NAME?**	**-**	**-**
Total Expenses	**13,649,285**	**13,649,285**	**-**	**-**
Net Income	**#NAME?**	**#NAME?**	**-**	**-**
Actual Student Enrollment			**-**	

S

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Original Budget - TY**	**Actual vs. Original Budget TY**	**PY Actual (PY TY / No. of COMPLETED Actual CY Quarters**	**Actual CY vs. Actual PY**
ENROLLMENT - *School Districts Are Linked To Above Entries*				
NYC CHANCELLOR'S OFFICE			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
ALL OTHER School Districts: (Count = 0)			-	-
TOTAL ENROLLMENT			-	-
REVENUE PER PUPIL			-	-
EXPENSES PER PUPIL			-	-

Annual Report Requirement

for SUNY Authorized Charter Schools

HARLEM PREP CHARTER SCHOOL

2016-17

Administrative expenditures per pupil:	$0.00
Per NYS Statute	Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

***NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Anthony L. Mosley

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Harlem Prep

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
   ____**Yes** ✓ **No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
   ____**Yes** ✓ **No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE			

Please write "None" if applicable. Do not leave this space blank.			

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank. NONE				

Signature

7-22-16
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

[redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Anthony Shropshire

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Democracy Prep

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Board member

2. Is the trustee an employee of any school operated by the Education Corporation?
   ____Yes __V__No

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
   ____Yes __V__No

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE			

NONE	Please write "None" if applicable. Do not leave this space blank.		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
NONE Please write "None" if applicable. Do not leave this space blank.				

Signature 7/28/16 Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

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Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

CHRISTOPHER JACKSON

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

HARLEM PREP

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). N/A

2. Is the trustee an employee of any school operated by the Education Corporation?
   ___Yes X No

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

   ___Yes X No

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

NONE	*Please write "None" if applicable. Do not leave this space blank.*		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
NONE *Please write "None" if applicable. Do not leave this space blank.*				

Signature

07/14/16
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted

[redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Colin Beirne

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Harlem Prep Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

   Treasurer

2. Is the trustee an employee of any school operated by the Education Corporation?
   ____**Yes** _X_**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

   ____**Yes** _X_**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.	None		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Kickboard, Inc.	technology vendor to school	~$8,000	Colin Beirne	not involved in decision

Please write "None" if applicable. Do not leave this space blank.

C. S Bei — Signature

7/16/16 — Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

[redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Derrick Bryant

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Democracy Prep Harlem Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

   Board Member - Finance Committee

2. Is the trustee an employee of any school operated by the Education Corporation?
   ____**Yes** ✓**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

   ____**Yes** ✓**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank. N	O	N	E

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank. N	O	N	E	

Signature 7/27/2016 Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

[redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:
Doug Snyder

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):
Harlem Prep Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). President

2. Is the trustee an employee of any school operated by the Education Corporation?
   ____**Yes** ✓**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
   ____**Yes** ✓**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.	None		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank.	None			

[redacted] 7-6-2016

Signature Date

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[redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Heather Northrop

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Harlem Prep

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
   ____**Yes** ✓**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
   ____**Yes** ✓**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

None	None	None	None

Please write "None" if applicable. Do not leave this space blank.

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
None	None	None	None	None

Please write "None" if applicable. Do not leave this space blank.

Peter Nakos — Signature

7/6/2016 — Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

[redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Jamal Epps

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Harlem Prep Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
   ____**Yes** X **No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

   ____**Yes** X **No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank. NONE			

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
JPMorgan Chase	Commercial Credit Card. Trustee is CFO of unit at JPMorgan	N/A	Jamal Epps	Never to hold Treasurer position.

Please write "None" if applicable. Do not leave this space blank.

Signature

7/18/16
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

[redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Kathryn Stanton

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Harlem Prep Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

   member

2. Is the trustee an employee of any school operated by the Education Corporation?
   ____**Yes** ____**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

   ✓ **Yes** ____**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

   CEO, Management, $240K, 6/1/13

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

5/1/15	Management Agreement	Recused	self

Please write "None" if applicable. Do not leave this space blank.

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
DPDS	Management	$1.2	self	Recusal

Please write "None" if applicable. Do not leave this space blank.

Signature

3/25/16
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

[redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Kellie Flesch Weir

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Harlem Prep Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
   ____**Yes** _X_**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

   ____**Yes** _X_**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank. None			

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank. None				

Signature Kellie Zoch Wei Date 7/7/16

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

[redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Preston Hensley

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Harlem Prep charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). trustee

2. Is the trustee an employee of any school operated by the Education Corporation?
   ____**Yes** ___✓**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
   ____**Yes** ___✓**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.	NONE		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank.		NONE		

Preston J Hensley 7/19/16

Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

[redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Roger E. Berg

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Harlem Prep Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Trustee

2. Is the trustee an employee of any school operated by the Education Corporation?
____Yes _X__No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

____Yes _X__No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	NONE		

Please write "None" if applicable. Do not leave this space blank.			

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	**Nature of business conducted** **NONE**	**Approximate value of the business conducted**	**Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest**	**Steps Taken to Avoid Conflict of Interest**
Please write "None" if applicable. Do not leave this space blank.				

Signature

June 30, 2016
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

[redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

THOMAS KENNEY

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

DEMOCRACY PREP

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
   ____**Yes** _X_**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

   ____**Yes** _X_**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.			

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank.				

7/20/16

Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

[redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

TREVOR GIBBONS

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

HARLEM PREP

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

   Governance Chair

2. Is the trustee an employee of any school operated by the Education Corporation?
   ____**Yes** ✓**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

   ____**Yes** ✓**No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

None	*Please write "None" if applicable. Do not leave this space blank.*		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
None				

Please write "None" if applicable. Do not leave this space blank.

[signature] 7/18/16

Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

[redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Jake Foley III

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Harlem Prep Elemntary School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Trustee, Vice Chairman of the board

2. Is the trustee an employee of any school operated by the Education Corporation?

____**Yes** ____X No**No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

____**Yes** X No**No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	**Nature of Financial Interest/Transaction**	**Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)**	**Name of person holding interest or engaging in transaction and relationship to yourself**

Please write "None" if applicable. Do not leave this space blank. None			

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank. None				

[redacted] 7/21/2016

Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

[redacted]

Entry 9 BOT Table

Created: 07/25/2016

Last updated: 07/27/2016

Page 1

1. Current Board Member Information

	Trustee Name	Email Address	Position on the Board	Committee Affiliations	Voting Member? (Y/N)	Area of Expertise, and/or Additional Role at School (parent, staff member, etc.)	Number of Terms Served and Length of Each (Include election date and term expiration)
1	Doug Snyder	[redacted]	Chair/Board President	All	Yes	finance; marketing	3 terms; 2011-2013; 2013-2015; 2015-2017
2	Colin Berne		Treasurer	Finance and Audit; Real Estate; Executive	Yes	finance	3 terms; 2011-2013; 2013-2015; 2015-2017
3	Roger Berg		Trustee/Member	Executive; Governance, Family and Community, Real Estate	Yes	legal	3 terms; 2011-2013; 2013-2015; 2015-2017
4	Jamal Epps		Trustee/Member	Governance; Finance and Audit	Yes	finance	2 terms; 2012-2014; 2014-2016
5	Jake Foley		Vice Chair/Vice President	Executive; Development; Academic	Yes	finance	3 terms; 2011-2013; 2013-2015; 2015-2017
6	Preston Henske		Trustee/Member	Development;	Yes	business consulting	2 terms; 2012-2014;

		[redacted]		Academic			2014-2016
7	Chris Jackson		Trustee/Member	Development; Family and Community	Yes	finance	3 terms; 2011-2013; 2013-2015; 2015-2017
8	Tom Kearney		Trustee/Member	Family and Community	Yes	finance	3 terms; 2011-2013; 2013-2015; 2015-2017
9	Anthony Manley		Trustee/Member	Academic	Yes	education management	3 terms; 2011-2013; 2013-2015; 2015-2017
10	Kellie Zesch		Trustee/Member	Academic; Executive; Development	Yes	finance	2 terms; 2012-2014; 2014-2016
11	Trevor Gibbons		Trustee/Member	Governance; Executive; Real Estate	Yes	finance; legal	2 terms; 2013-2015; 2015-2017
12	Heather Northrop		Trustee/Member		Yes		1 term; 2015-2017
13	Katie Duffy		Trustee/Member		Yes	DPPS	2 terms; 2013-2015; 2015-2017
14							
15							
16							
17							
18							
19							
20							

2. Total Number of Members on June 30, 2015

12

3. Total Number of Members Joining the Board 2015-16 School Year

1

4. Total Number of Members Departing the Board during the 2015-16 School Year

0

5. Number of Voting Members 2015-16, as set by the by-laws, resolution or minutes

5-15

6. Number of Board Meetings Conducted in the 2015-16 School Year

9

7. Number of Board Meetings Scheduled for the 2016-17 School Year

12

Thank you.

HARLEM PREP CHARTER SCHOOL

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Enrollment and Retention Efforts

Harlem Prep educates an appropriately high number of high-needs students. In 2015-16, 20% of Harlem Prep students qualified for Special Education (SPED) services, 6% were English Language Learners (ELL), and 97% were Black or Latino. The school operates under the Community Eligibility Program (CEP) which is offered to schools with a population of 89% or more FRPL eligible students. Harlem Prep uses various outreach efforts to attract and retain students who are at risk of academic failure and will continue to adopt and implement new measures designed to sustain its comparatively large proportion of such students in 2016- 17 and beyond. Specifically, Harlem Prep contacts SPED instructors, ELL instructors, and guidance counselors in elementary and middle schools in Community School Districts 4 and 5 in order to identify high-needs students who could naturally feed into Harlem Prep. Additionally, Harlem Prep directly mails applications to all students in Upper Manhattan and the Harlem and canvasses each housing development in Upper Manhattan in order to drop off enrollment applications at each door irrespective of whether a school-aged student resides in that apartment. Native Spanish speakers accompany each canvasser to ensure that Spanish-speaking families are not precluded from applying.

During the school year, the Academic Collaboration Team (or ACT Team), teachers, and leadership actively review the progress of IEP and ELL students to ensure scholars are supported to meet their goals. Outside of IEP evaluations, teachers meet with scholars' families at the mid- and end-points of each trimester to monitor the progress towards their IEP or language-development goals alongside the overarching promotional criteria. At the middle school level, this criteria includes reading level, math proficiency, number of classes passed, and attendance rates; at the high school, this criteria will include major courses being passed, cumulative GPA, SAT scores, and attendance rates. Armed with this awareness of the students' individualized learning plans, the ACT team, teachers, and leadership work with scholars and families to ensure they are aware of both their individual development and progress towards promotion. The upfront and transparent communication allows for a richer academic dialogue around growth to better support the retention of our highest need students.

Entry 12 Teacher and Administrator Attrition

Created: 07/27/2016

Last updated: 07/31/2016

Report changes in teacher and administrator staffing.

Page 1

Instructions for completing the Teacher and Administrator Attrition Tables

The following tables reflect formatting in the online portal required for Regents authorized charter schools. Schools should provide, for teachers and administrators only, the full time equivalent (FTE) of staff on June 30, 2015; the FTE for added staff from July 1, 2015 through June 30, 2016; and the FTE for any departed staff from July 1, 2015 through June 30, 2016 using the two tables provided.

2015-16 Teacher Attrition Table

	FTE Teachers on June 30, 2015	FTE Teachers Departed 7/1/15 – 6/30/16	FTE Teachers Filling Vacant Positions 7/1/15 – 6/30/16	FTE Teachers Added in New Positions 7/1/15-6/30/16	FTE of Teachers on June 30, 2016
	56	18	26	0	64

2015-16 Administrator Position Attrition Table

	FTE Administrative Positions on June 30, 2015	FTE Administrators Departed 7/1/15 – 6/30/16	FTE Administrators Filling Vacant Positions 7/1/15 – 6/30/16	FTE Administrators Added in New Positions 7/1/15-6/30/16	FTE Administrative Positions on June 30, 2016
	4	1	1	0	4

Thank you

2016-2017| DPP ACADEMIC CALENDAR

DEMOCRACY PREP PUBLIC SCHOOLS

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JULY|2016

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

AUGUST|2016

S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

SEPTEMBER|20

S	M	T	W	T
				1
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11	12	13	14	15
18	19	20	21	22
25	26	27	28	29

OCTOBER|2016

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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

NOVEMBER|2016

S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

DECEMBER|20

S	M	T	W	T
				1
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11	12	13	14	15
18	19	20	21	22
25	26	27	28	29

JANUARY|2017

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1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

FEBRUARY|2017

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			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28				

MARCH|2017

S	M	T	W	T
			1	2
5	6	7	8	9
12	13	14	15	16
19	20	21	22	23
26	27	28	29	30

APRIL|2017

S	M	T	W	T	F	S
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2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

MAY|2017

S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

JUNE|2017

S	M	T	W	T
				1
4	5	6	7	8
11	12	13	14	15
18	19	20	21	22
25	26	27	28	29

CALENDAR DETAILS

Jun 4: Summer Academy Director Training 12-4pm

Jun 27-Jul 1: Network School Leader PD/Ops PD

Jul 5: NY Summer Academy Starts/BR Summer PD Starts

Jul 11: NJ Summer Academy Starts

Jan 3: All Regions Staff PD Day (No School for Scholars)

Jan 4: NY Scholars Return to School

Jan 6: NY K-12 Network PD (2:30-5pm)

Jan 16: MLK Day - NO SCHOOL - ALL Regions

LE

Jul 11: NJ Summer Academy Starts

Jul 22: NJ Summer Academy Ends

Jul 25: DC Summer PD Starts

Jul 28: NY Summer Academy Ends

Aug 1: NJ Summer PD Begins

Aug 1: BR Prep Academy Begins

Aug 2: Network PD in DC (all day)

Aug 8: NY Summer PD Begins (NEW Staff Only)

Aug 9: Network PD in NJ (all day)

Aug 9: All NY NEW Staff HR Orientation (2pm-5pm)

Aug 10: NY Summer PD Begins (All RETURNING Staff)

Aug 12: BR Prep Academy Ends

Aug 15: BR First Day of School

Aug 15: DC Prep Academy Starts

Aug 16: NY Elementary PD 9-12/NY MS/HS PD 2-5pm

Aug 17: NY Elementary PD 9-12

Aug 18: NY Civic & SpEd Coord. Trainings (2pm-5pm)

Aug 19: DC Prep Academy Ends

Aug 22: DC First Day of School/NY & NJ Prep Academy Starts

Aug 23: NY MS/HS PD 2-5pm

Aug 29: NJ First Day of School

Sept 5: Labor Day NO SCHOOL

Sept 6: NY First Day of School

Sept 19-30: NY, NJ, DC Regions MAP Testing Window

Sept 23: NY K-12 Network PD (2:30-5pm)

Oct 7: Staff Doctor Day: NY, NJ, DC (Oct 5th)

Oct 10: Columbus Day (NO SCHOOL)

Oct 14: NY Civic & SpEd Coord. Trainings (2pm-5pm)

Oct 24-27: BR T1 MS Exams

Oct 28: DP YOU! No School for Scholars (ALL Regions)

Oct 28-29: DP YOU!

Oct 31: BR T1 Gradebooks Locked

Oct 31: No After School for Scholars (ALL Regions)

Nov 1: BR T2 Startsl

Nov 8: Election Day GOTV! (ALL Regions)

Jan 17-27: All regions MS MAP Testing Window

Jan 20: NY Civic & SpEd Coord. Trainings (2pm-5pm)

Feb 6-9: BR T2 MS Exams

Feb 10: BR T2 Gradebooks Locked & Staff PD Day

Feb 13: BR T3 Starts!

Feb 17: NY/NJ Staff Doctor Day, DC School CLOSED

Feb 20: President's Day (NO SCHOOL) - NY, NJ, DC

Feb 21-24: NY Mid-Winter Break

Feb 26-Mar 3: BR Mid-Winter Break

Mar 3: K-12 Network PD (2:30-5pm)

Mar 8: DC Staff Doctor Day

Mar 9-16: NJ & DC MS/(HS 3/13-3/16) Trimester Exams

Mar 17: NJ Staff PD Day (No School for Scholars)

Mar 16-23: NY MS/(HS 3/21-3/23) Trimester Exams

Mar 20: NJ & DC T3 Starts!

Mar 21: DC T2 Gradebooks Locked

Mar 23: NJ T2 Gradebooks Locked

Mar 24: NY Staff PD Day (No School for Scholars)

Mar 27: NY T3 Starts!

Mar 27-5/19: NJ PARCC Testing Window

Mar 27-31: NJ P/T Conference Window

Mar 27-31: NYS ELA Exam Window (Computer-Based)

Mar 27-Apr 14: DC *Tentative* PARCC Testing Window

Mar 28: NY T2 Gradebooks Locked!

Apr 3-7: NY P/T Conference Window

Apr 10-Apr 14: NY Spring Break

Apr 14-19: BR Spring Break

Apr 17-May 19: NYSESLAT Speaking Testing Window

Apr 17-21: DC Spring Break

Apr 21: Civic & SpEd Coord. Training (2pm-5pm)

Apr 25-May 5: BR State Testing Window

May: BR *Month of Service* (Dates TBD by

Nov 11: Veteran's Day (NO SCHOOL - NY, NJ, DC)

Nov 14-21: DC MS Trimester Exams

Nov 18: NY K-12 Network PD

Nov 23-25: Thanksgiving Break

Nov 28: DC T2 Starts!

Dec 1-Dec 8: NY & NJ MS/HS Trimester Exams

Dec 9: NY Staff PD Day (No School for Scholars)

Dec 12: NY & NJ T2 Starts!

Dec 13: NY T1 Gradebooks Locked

Dec 15: NJ T1 Gradebooks Locked

Dec 19-23: NY & NJ P/T Conference Week

Dec 23: 1pm Dismissal for Staff & Scholars

Dec 26-Jan 2: NY Winter/Holiday Vacation

May: *DP Month of Service* (Dates TBD by Campus)

May 1-5: NYS Math Exams (Computer-Based)

May 8-19: NYSESLAT L/R/W Testing Window

May 12: NY Network Town Hall (3pm-5pm)

May 15-18: BR T3 MS Exams

May 15-26: DC MAP Testing Window

May 19: BR T3 Gradebooks Locked

May 20: Korean Street Festival

May 22: BR T3 Gradebooks Locked

May 23: BR Last Day of School for Scholars

May 24: NYS Science Performance Exam (Gr. 4 & 8)

May 25-Jun 1: NJ MAP Testing Window

May 26: NY, NJ, DC Staff Doctor Day

May 29: Memorial Day (NO SCHOOL)

May 30-Jun 9: NY MAP Testing Window

May 31-Jun 7: DC MS Trimester 3 Exams

Jun 5: NYS Science Written Exam (Gr. 4 & 8)

Jun 5-12: NJ Trimester 3 Exams

Jun 12: DC T3 Gradebooks Locked!

Jun 14-21: NY MS/(HS 6/19-6/21) Trimester 3 Exams

Jun 14-22: NY Regents Exams

Jun 15: DC Last Day of School for Scholars

Jun 16: NJ T3 Gradebooks Locked

Jun 22-Jun 28: NY DREAM Trips

Jun 26: NY T3 Gradebooks Locked

June 27-28: NY High School Graduations

Jun 28: NY Last Day of School (1pm Dismissal for Scholars)

016	
F	S
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16	17
23	24
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16	
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16	17
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30	31

F	S
3	4
10	11
17	18
24	25
31	

F	S
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9	10
16	17
23	24
30	

GEND

Testing Window
Data & PD Days (No Scholars)
First Day of Trimester
Parent / Teacher Conferences
Holidays/School Closed
Required Civic Engagement
Day - Families Welcome

K-12 Network PD

JUNE 2016

Sunday	Monday	Tuesday	Wedn
			31
4	5	6	7
11 Father's Day	12	13	14
18	19	20	21
25	26 School Leader & Ops PD 8am-5pm	27 School Leader & Ops PD 8am-5pm	28 School Lead 8am-5pm

DEMOCRACY PREP PUBLIC SCHOOLS
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esday	Thursday	Friday	Saturday
	1	**2**	**3** **Summer Academy Director Training 12pm-4pm**
	8	**9**	**10**
	15	**16**	**17**
	22	**23** **NY Last Day of School** **1pm Dismissal for Scholars**	**24**
er & Ops PD	**29** **School Leader& Ops PD 8am-5pm**		

JULY 2016

Sunday	Monday	Tuesday	W
			28
2	3 4th of July HOLIDAY	4 NY Summer Academy Starts BR Summer PD Starts	5
9	10 NJ Summer Academy Starts	11	12
16	17	18	19
23	24 DC Summer PD Starts	25	26
30			

DEMOCRACY PREP PUBLIC SCHOOLS
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Wednesday	Thursday	Friday	Saturday
	29	31 School Leader & Ops PD 8pm-5pm	1
	6	7	8
	13	14	15
	20	21 NJ Summer Academy Ends	22
	27 NY Summer Academy Ends	28	29

AUGUST 2016

Sunday	Monday	Tuesday	Wednesday
	31 NJ Summer PD Begins BR Prep Academy Begins	1 Network PD for DC Region	2
6	7 NY Summer PD Begins NEW STAFF	8 Network PD for NJ Region NY HR Orientation NEW STAFF 2pm-5pm	9 NY Summer PD Begins RETURNING STAFF
13	14 BR First Day of School DC Prep Academy Begins BR MAP Window Ends 8/26	15 NY Elementary Network PD 9am-12pm NY MS/HS Network PD 2pm-5pm	16 NY Elementary Network PD 9am-12pm
20	21 DC First Day of School NY/NJ Prep Academy Begins	22 NY MS/HS Network PD 2pm-5pm	23
27	28 NJ First Day of School	29	30

DEMOCRACY PREP PUBLIC SCHOOLS

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Thursday	Friday	Saturday
3	**4**	**5**
10	**11** **BR Prep Academy Ends**	**12**
17 **NY Civic & SpEd Coordinator Training 2:30p - 5p**	**18** **DC Prep Academy Ends**	**19**
24	**25**	**26**

SEPTEMBER 201(

Sunday	Monday	Tuesday	Wed
3	4 Labor Day NO SCHOOL	5 NY First Day of School	6
10	11	12	13
17	18 NY/NJ/DC MAP Testing Window (ends 9/30) =	19	20
24	25	26	27

6

DEMOCRACY PREP PUBLIC SCHOOLS
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nesday	Thursday	Friday	Saturday
	31	1	2
	7	8	9
	14 Hispanic Heritage Month Begins 13 Ends 10/15	15	16
	21	22	23
	28	29 NY K-12 Network PD 2:30pm-5pm	

OCTOBER 2016

Sunday	Monday	Tuesday	Wedne
1	2	3	4 DC Staff Dc
8	9 Columbus Day NO SCHOOL	10	11
15	16	17	18
22	23 BR T1 MS Exams	24 BR T1 MS Exams	25 BR T1 MS

29	**30 Halloween** **No After School Activities** **ALL REGIONS** **BR T1 Gradebooks Locked!** **BR Staff PD Day**		

DEMOCRACY PREP PUBLIC SCHOOLS

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esday	Thursday	Friday	Saturday
			31
octor Day	5	6 NY/NJ Staff Doctor Day	7
	12	13 **NY Civic & SpEd Coordinator Training 2:30p - 5p**	14
	19	20	21
Exams	26 BR T1 MS Exams	27 No School for Scholars DP YOU! ALL REGIONS	28 DP YOU! ALL REGIONS

NOVEMBER 201

Sunday	Monday	Tuesday	W
		31 BR T2 Starts	1
5	6	7 Election Day - GOTV	8
12	13 DC MS T1 Exams *See NYC Exam Order	14 DC MS T1 Exams	15 DC M
19	20 DC MS T1 Exams BR Thanksgiving BREAK	21 BR Thanksgiving BREAK	22 THAN Instru
26	27 BR Staff PD Day No School for Scholars DC T2 Starts	28 DC T1 Gradebooks Locked	29

6

DEMOCRAC
PUBLIC SCH
Work Hard. Go to College. Ch

Wednesday	Thursday	Friday	Satur
	2 BR T1 Gradebooks Locked	3 BR P/T Conferences NO SCHOOL	4
	9	10 Veterans Day NO SCHOOL NY, NJ, DC only	11
MS T1 Exams	16 DC MS T1 Exams	17 DC MS T1 Exams NY K-12 Network PD 2:30pm-5pm	18
KSGIVING BREAK ctional Staff ONLY	23 THANKSGIVING BR	24 THANKSGIVING BREAK	25

Y PREP
HOOLS
ıange the World!

day

DECEMBER 2016

Sunday	Monday	Tuesday	Wedne
3	4 NY/NJ MS T1 Exams MS History Exam	5 NY/NJ MS/HS T1 Exams MS Reading Exam	6 NY/NJ MS/HS MS Math A/ NJ FPH T1 1/2 Day for
10	11 NY/NJ T2 Starts	12 NY T1 Gradebooks Locked	13
17	18 NY/NJ P/T Conference Window (ends 12/23) BR Winter Recess	19 BR Winter Recess	20 BR Winter
24 Christmas	25 HOLIDAY BREAK	26 HOLIDAY BREAK	27 HOLIDAY E

DEMOCRACY PREP PUBLIC SCHOOLS
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esday	Thursday	Friday	Saturday
	31 NY/NJ MS T1 Exams MS Writing Exam	1 NY/NJ MS T1 Exams MS Science Exam DC T1 Gradebooks Locked	2
T1 Exams Alg Exam Exams Scholars	7 NY/NJ MSHS T1 Exams MS Math B/6th Exam 1/2 Day for FPH Scholars	8 NY Staff PD Day NO SCHOOL for Scholars NJ FPH T1 Exams	9
	14 NJ T1 Gradebooks Locked	15	16
Recess	21 BR Winter Recess	22 1pm Dismissal ALL STAFF BR Winter Recess	23 Christmas Eve
BREAK	28 HOLIDAY BREAK	29 HOLIDAY BREAK	30 New York's Eve

JANUARY 2017

Sunday	Monday	Tuesday	Wedne
31	2 NO SCHOOL	2 NO SCHOOL Staff PD Day ALL REGIONS	4 Scholars F ALL REGIC
7	9	9	10
14	16 NO SCHOOL MLK Day ALL REGIONS	16 MAP Testing Window (MS only) ends 1/27	17
21	23	23	24
28	30	30	

DEMOCRACY PREP PUBLIC SCHOOLS
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esday	Thursday	Friday	Saturday
Return ONS	4	5 NY K-12 Network PD 2:30pm-5pm	6
	11	12	13
	18	19	20
	25	26 NY Civic & SpEd Coordinator Training 2:30-5pm	27

FEBRUARY 2017

Sunday	Monday	Tuesday	Wedr
			31 Black History
4	5 BR T2 MS Exams	6 BR T2 MS Exams	7 BR T2 MS
11	12 BR T3 Starts	13	14
18	19 President's Day SCHOOLS CLOSED NY, NJ, DC only	20 MID-WINTER BREAK NY SCHOOLS CLOSED	21 MID-WINT NY SCHOO
25	26 BR MidWinter Break	27 BR MidWinter Break	

DEMOCRACY PREP PUBLIC SCHOOLS
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nesday	Thursday	Friday	Saturday
' Month begins	1	2	3
S Exams	8 BR T2 MS Exams	9 BR T2 Gradebooks Locked! BR Staff PD Day	10
	15	16 NY, NJ BR P/T Conferences No School for Scholars DC SCHOOL CLOSED	17
ER BREAK LS CLOSED	22 MID-WINTER BREAK NY SCHOOLS CLOSED	23 MID-WINTER BREAK NY SCHOOLS CLOSED BR MidWinter Break	24

MARCH 2017

Sunday	Monday	Tuesday	Wedne
			31 Women's History BR MidWin
4	5	6	7 DC Staff D
11	12 NJ/DC T2 MS Exams	13 NJ/DC T2 MS Exams	14 NJ/DC T2 M NJ FPH 1/2 Day
18	19 NY MS T2 Exams NJ, DC T3 Starts MS Reading Exam	20 NY MS/HS T2 Exams NJ & DC T2 Gradebooks Locked! MS Writing Exam	21 NY MS/HS MS Scienc
25 Easter	26 NY T3 Starts NYS State ELA Exam 3-8 *Computer-Based* DC PARCC Window (3/27-4/14) FULL DAY FOR SCHOLARS	27 NY T2 Gradebooks Locked NYS State ELA Exam 3-8 *Computer-Based* FULL DAY FOR SCHOLARS	28 NYS State EL *Computer-* FULL DAY FOR

DEMOCRACY PREP PUBLIC SCHOOLS
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esday	Thursday	Friday	Saturday
Month Begins ter Break	1 BR MidWinter Break	NY K-12 Network PD 2:30pm-5pm BR MidWinter Break	3
octor Day	8 NJ/DC T2 MS Exams *See NYC Exam Order	NJ/DC T2 MS Exams	10
MS Exams for Scholars	15 NJ/DC/NY T2 MS Exams MS History Exam NJ FPH 1/2 Day for Scholars	St. Patrick's Day NJ/DC/NY T2 MS Exams MS Math B/6th Exam	17
T2 Exams e Exam	22 NY MS/HS T2 Exams MS Math A/Alg Exam	Passover | Good Friday NY STAFF PD Day NO SCHOOL for Scholars	24
A Exam 3-8 Based SCHOLARS	29 NYS State ELA Exam 3-8 *Computer-Based* FULL DAY FOR SCHOLARS	NYS State ELA Exam 3-8 *Computer-Based* FULL DAY FOR SCHOLARS	

APRIL 2017

Sunday	Monday	Tuesday	Wedne
1	2 NY/NJ P/T Conference Window Ends 4/7	3	4
8	9 NY SPRING BREAK SCHOOLS CLOSED	10 NY SPRING BREAK SCHOOLS CLOSED	11 NY SPRING SCHOOLS
15 EASTER	16 NYSESLAT Speaking Testing Window 4/17-5/19 BR Spring Break DC Spring Break	17 BR Spring Break DC Spring Break	18 BR Staff P BR Spring DC Spring
22	23	24	25
29			

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esday	Thursday	Friday	Saturday
			31
	5	6	7
G BREAK CLOSED	12 NY SPRING BREAK SCHOOLS CLOSED	13 Good Frid NY SPRING BREAK SCHOOLS CLOSED BR Spring Break	14
D Day Break Break	19 DC Spring Break	20 NY Civic & SpEd Coordinator Training 2:30-5pm DC Spring Break	21 Earth Day
	26	27	28

MAY 2016

Sunday	Monday	Tuesday	Wedne
	31 NYS 3-8 Math Exams *Computer-Based*	1 NYS 3-8 Math Exams *Computer-Based*	2 NYS 3-8 Ma *Computer-*
6	7 NYSESLAT Listening, Reading, Writing 5/8-5/19 BR MAP Testing Window Ends 5/12	8	9 NJ FPH 1/2 Day PARCC
13 Mother's Day	14 BR T3 MS Exams DC MAP Testing Window Ends 5/26	15 BR T3 MS Exams	16 BR T3 MS
20	21	22 BR Last Day of School for Scholars	23 DC Doctor
27	28 Memorial Day NO SCHOOL	29 NY MAP Testing Window 5/30-6/9	30 DC T3 MS Exa *See NYC Ex

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esday	Thursday	Friday	Saturday
th Exams *Based*	3 NYS 3-8 Math Exams *Computer-Based*	4 NYS 3-8 Math Exams *Computer-Based*	5
for Scholars	10 NJ FPH 1/2 Day for Scholars PARCC	11 NY Network Town Hall 3pm-5pm	12
Exams	17 BR T3 MS Exams	18 BR T3 Gradebooks Locked	19 KOREAN STREET FESTIVAL
Day	24 Grade 4-8 NYS Science Performance Exam 1pm Dismissal - 8th Graders NJ MAP Window Ends 6/1	25 NY, NJ Doctor Day BR Last Day of School for Teachers	26
ms Start am Order			

JUNE 2017

Sunday	Monday	Tuesday	Wedn
3	4 DC T3 MS Exams NYS Science Written Exam Grade 4 & 8	5 DC T3 MS Exams	6 NJ/DC T3 I NJ FPH 1/2 Da
10	11 DC T3 Gradebooks Locked! NJ T3 MS/HS Exams	12 NJ T3 MS/HS Exams	13 NY/NJ T3 MS NY HS Regents End 6/22 MS Writing
17 Father's Day	18 NY T3 MS/HS Exams MS Reading Exam	19 NY T3 MS/HS Exams MS Math B/6th Exam	20 NY T3 MS/ MS Scienc
24	25 NY DREAM Trips NY T3 Grade Books Locked	26 NY DREAM Trips NY High School Graduations	27 NY Last Day 1pm Dismissa NY High Schoc

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esday	Thursday	Friday	Saturday
	31 DC T3 MS Exams	1 DC T3 MS Exams	2
MS Exams y for Scholars	7 NJ T3 MS Exams NJ FPH 1/2 Day for Scholars	8 NJ T3 MS & HS Exams	9
S/HS Exams s Exams Begin g Exam	14 NY T3 MS Exams DC Last Day of School NJ T3 Gradebooks Locked MS Math A Exam	15 NY T3 MS Exams NJ Last Day of School MS History Exam	16
HS Exams ce Exam	21 NY DREAM Trips	22 NY DREAM Trips	23
/ of School l for Scholars ol Graduations	28	29	