



# Entry 1 School Information

Last updated: 06/27/2017

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer (**as of June 30, 2017**) or you may not be assigned the correct tasks.

**a. SCHOOL NAME AND BEDS#** ICAHN CS 3 (SUNY Trustees)

(Select name from the drop down menu)

**b. CHARTER AUTHORIZER** SUNY Authorized Charter School

(For technical reasons, please re select authorizer name from the drop down menu).

**c. DISTRICT / CSD OF LOCATION** NYC CSD 11

## d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	1500 Pelham Parkway South Bronx, NY 10461	[REDACTED]		[REDACTED]

## d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Richard Santiago
Title	Dep. Sup. of Finance and Operations
Emergency Phone Number (### ### ####)	[REDACTED]

**e. SCHOOL WEB ADDRESS (URL)** [icahncharterschool3.org](http://icahncharterschool3.org)

**f. DATE OF INITIAL CHARTER** 03/2008

**g. DATE FIRST OPENED FOR INSTRUCTION** 09/2008

**h1. APPROVED SCHOOL MISSION (Regents, NYCDOE, and Buffalo BOE authorized schools only)**

MISSION STATEMENT

**h2. KEY DESIGN ELEMENTS (Regents, NYCDOE, and Buffalo BOE authorized schools only)**

KEY DESIGN ELEMENTS (Brief description of Key design elements are those general aspects of the school that are innovative or unique to the school’s mission and goals, are core to the school’s overall design, and are critical to its success. The design elements may include a specific content area focus; unique student populations to be served; specific educational programs or pedagogical approaches; unique calendar, schedule, or configurations of students and staff; and/or innovative organizational structures and systems.

Variable 1	(No response)
Variable 2	(No response)
Variable 3	(No response)
Variable 4	(No response)
Variable 5	(No response)
Variable 6	(No response)
Variable 7	(No response)
Variable 8	(No response)
Variable 9	(No response)
Variable 10	(No response)

**i. TOTAL ENROLLMENT ON JUNE 30, 2017** 313

**j. GRADES SERVED IN SCHOOL YEAR 2016-17**

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5, 6, 7, 8
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**k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?** No

**l1. FACILITIES**

Does the school maintain or operate multiple sites?

	No, just one site.
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**l2. SCHOOL SITES**

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	1500 Pelham Parkway South Bronx, NY 10461	[REDACTED]	CSD 11	KG 8	Yes	Rent/Lease
Site 2						
Site 3						

**l2a. Please provide the contact information for Site 1.**

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Marcy Glattstein	[REDACTED]		[REDACTED]
Operational Leader	Richard Santiago	[REDACTED]		[REDACTED]
Compliance Contact	Jeffrey Litt	[REDACTED]		[REDACTED]
Complaint Contact	Jeffrey Litt	[REDACTED]		[REDACTED]

**m1. Is the school or are the school sites co-located?** No

**n1. Were there any revisions to the school's charter during the 2016-17 school year? (Please include approved or pending material and non-material charter revisions).** No

**o. Name and Position of Individual(s) Who Completed the 2016-17 Annual Report.** Richard Santiago, Dep Sup of Finance and Operations

**p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES** if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

Yes

**Signature, Head of Charter School**

.

**Signature, President of the Board of Trustees**

.

**Date** (No response)

**Thank you.**



# Entry 2 NYS School Report Card Link

Last updated: 06/27/2017

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## 1. NEW YORK STATE REPORT CARD

<https://data.nysed.gov/profile.php?instid=800000061091>

**Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).**

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).



# Entry 4 Expenditures per Child

Last updated: 07/25/2017

## Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

### 1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2016-17 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

**Note:** The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	5560009
Line 2: Year End FTE student enrollment	316
Line 3: Divide Line 1 by Line 2	17595

## 2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2016 17 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

### Notes:

**The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:**

**<http://www.p12.nysed.gov/psc/AuditGuide.html>.**

**Employee benefit costs or expenditures should not be reported in the above calculations.**

Line 1: Relevant Personnel Services Cost (Row)	692888
Line 2: Management and General Cost (Column)	104868
Line 3: Sum of Line 1 and Line 2	797756
Line 5: Divide Line 3 by the Year End FTE student enrollment	2524

**Thank you.**



**GENERAL INSTRUCTIONS FOR  
ANNUAL BUDGET/QUARTERLY REPORT**

**TEMPLATE TABS**

**1- GRAY tab contains the Instructions**




<a href="#">Instructions</a>	Provides description of tabs and input requirements.
<a href="#">Funding by District</a>	Charter School Tuition Rates

**2- BLUE tabs require input of information**

<a href="#">1.) Name of School</a>	>Select school name from list. >Enter contact information.
<a href="#">2.) Enrollment</a>	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
<a href="#">3.) Staffing Plan</a>	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
<a href="#">4.) Yearly Budget</a>	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.
<a href="#">5.) Balance Sheet</a>	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

<a href="#">6.) Quarterly Report</a>	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
<a href="#">7.) Annual Report Requirement</a>	Complete when submitting Actual Quarter 4.

**CELL COLORS & GUIDANCE COMMENTS**

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE containe guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

**Charter Funding Alphabetical By NYS School District**  
**\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



## ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

### Icahn Charter School 3

#### SCHOOL

<b>Name:</b>	Icahn Charter School 3
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#### CONTACT INFORMATION

<b>Contact Name:</b>	Richard Santiago
<b>Contact Title:</b>	Deputy Superintendent of Finance and Operations
<b>Contact Email:</b>	[REDACTED]
<b>Contact Phone:</b>	[REDACTED]

#### REPORT PERIOD

<b>Current Academic Year:</b>	2017-18
<b>Prior Academic Year:</b>	2016-17









**PLAN - FULL TIME EQUIVALENT**

**STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")**

**\*NOTE:** Enter the number of FTE positions in the "blue" cells.

**\*NOTE:** Enter the number of FTE positions in the "blue" cells.

**\*NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.

ADMINISTRATIVE PERSONNEL FTE	ADMINISTRATIVE PERSONNEL FTE	PRIOR YEAR
		2016-17
		ACTUAL
Executive Management	Executive Management	
Instructional Management	Instructional Management	
Deans, Directors & Coordinators	Deans, Directors & Coordinators	
CFO / Director of Finance	CFO / Director of Finance	
Operation / Business Manager	Operation / Business Manager	
Administrative Staff	Administrative Staff	
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>TOTAL ADMINISTRATIVE STAFF</b>	0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
0.3		0.3		0.3		0.3	
1.0		1.0		1.0		1.0	
1.6		1.6		1.6		1.6	
0.1		0.1		0.1		0.1	
0.9		0.9		0.9		0.9	
3.1		3.1		3.1		3.1	
7.1	0.0	7.1	0.0	7.1	0.0	7.1	0.0

INSTRUCTIONAL PERSONNEL FTE	INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR
		2016-17
		ACTUAL
Teachers - Regular	Teachers - Regular	
Teachers - SPED	Teachers - SPED	
Substitute Teachers	Substitute Teachers	
Teaching Assistants	Teaching Assistants	
Specialty Teachers	Specialty Teachers	
Aides	Aides	
Therapists & Counselors	Therapists & Counselors	
Other	Other	
<b>TOTAL INSTRUCTIONAL</b>	<b>TOTAL INSTRUCTIONAL</b>	0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
26.5		26.5		26.5		26.5	
0.2		0.2		0.2		0.2	
2.8		2.8		2.8		2.8	
3.3		3.3		3.3		3.3	
1.0		1.0		1.0		1.0	
33.8	0.0	33.8	0.0	33.8	0.0	33.8	0.0

NON-INSTRUCTIONAL PERSONNEL FTE	NON-INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR
		2016-17
		ACTUAL
Nurse	Nurse	
Librarian	Librarian	
Custodian	Custodian	
Security	Security	
Other	Other	
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>TOTAL NON-INSTRUCTIONAL</b>	0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
0.3		0.3		0.3		0.3	
2.3		2.3		2.3		2.3	
1.3		1.3		1.3		1.3	
6.0		6.0		6.0		6.0	
10.0	0.0	10.0	0.0	10.0	0.0	10.0	0.0

<b>TOTAL PERSONNEL SERVICE FTE</b>	<b>TOTAL PERSONNEL SERVICE FTE</b>	0.0
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50.9	0.0	50.9	0.0	50.9	0.0	50.9	0.0
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**ICAHN CHARTER SCHOOL 3  
2017-18**

**PLAN - FULL TIME EQUIVALENT**

**\*NOTE:** Enter the number of FTE positions in the "blue" cells. *Should be input.*

**\*NOTE:** State the assumptions that are being made for personnel FTE levels.

ADMINISTRATIVE PERSONNEL FTE	Q4 Actual
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
<b>TOTAL ADMINISTRATIVE STAFF</b>	0.0

Description of Assumptions

INSTRUCTIONAL PERSONNEL FTE	Q4 Actual
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
<b>TOTAL INSTRUCTIONAL</b>	0.0

Description of Assumptions

NON-INSTRUCTIONAL PERSONNEL FTE	Q4 Actual
Nurse	
Librarian	
Custodian	
Security	
Other	
<b>TOTAL NON-INSTRUCTIONAL</b>	0.0

Description of Assumptions

<b>TOTAL PERSONNEL SERVICE FTE</b>	0.0
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**ICAHN CHARTER SCHOOL 3  
Budget / Operating Plan  
2017-18**

<b>Total Revenue</b>	-	1,244,728	-	-	1,523,780	-	-	1,504,545
<b>Total Expenses</b>	-	1,213,483	-	-	1,607,233	-	-	1,496,019
<b>Net Income</b>	-	31,245	-	-	(83,453)	-	-	8,526
<b>Actual Student Enrollment</b>	-	324	-	-	324	-	-	324

	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	2016-17 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget

**REVENUE**

**REVENUES FROM STATE SOURCES**

	2017-18 Per Pupil Rate	*NOTE: If there are NO budget revisions at the time of quarterly submittal leave If budget revisions ARE made, the entire "REVISED" budget columns for the affected quarter(s) will be zeroed out.							
		Allocate Per Pupil Revenue by Quarter	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
		PPR %/Qtr->	25.0%	25.0%	25.0%	25.0%	25.0%	25.0%	
NYC CHANCELLOR'S OFFICE	14,527		1,173,055	-	-	1,173,055	-	-	1,173,055
YONKERS CITY SD	15,023		3,756	-	-	3,756	-	-	3,756
-	-		-	-	-	-	-	-	
-	-		-	-	-	-	-	-	
-	-		-	-	-	-	-	-	
-	-		-	-	-	-	-	-	
-	-		-	-	-	-	-	-	
-	-		-	-	-	-	-	-	
-	-		-	-	-	-	-	-	
-	-		-	-	-	-	-	-	
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-	-		-	-	-	-	-	-	
-	-		-	-	-	-	-	-	
-	-		-	-	-	-	-	-	
-	-		-	-	-	-	-	-	
-	-		-	-	-	-	-	-	
ALL OTHER School Districts: ( Weighted Avg )	-		-	-	-	-	-	-	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,529		1,176,811	-	-	1,176,811	-	-	1,176,811
Special Education Revenue			5,514			16,543			16,543
Grants									
Stimulus									
DYCD (Department of Youth and Community Development)									
Other			(163,379)			50,018			50,018
NYC DoE Rental Assistance									
Other									
<b>TOTAL REVENUE FROM STATE SOURCES</b>		-	1,018,946	-	-	1,243,372	-	-	1,243,372

**REVENUE FROM FEDERAL FUNDING**

IDEA Special Needs		500		-	1,499		-	1,499
Title I		17,347		-	63,820		-	42,232
Title Funding - Other		725		-	2,174		-	2,174
School Food Service (Free Lunch)				-			-	
Grants				-			-	

		ICAHN CHARTER SCHOOL 3 Budget / Operating Plan 2017-18						
<b>Total Revenue</b>	-	<b>1,244,728</b>	-	-	<b>1,523,780</b>	-	-	<b>1,504,545</b>
<b>Total Expenses</b>	-	<b>1,213,483</b>	-	-	<b>1,607,233</b>	-	-	<b>1,496,019</b>
<b>Net Income</b>	-	<b>31,245</b>	-	-	<b>(83,453)</b>	-	-	<b>8,526</b>
<b>Actual Student Enrollment</b>	-	<b>324</b>	-	-	<b>324</b>	-	-	<b>324</b>
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Q</b>
	<b>2016-17</b>	<b>Original</b>	<b>Revised</b>		<b>Original</b>	<b>Revised</b>		<b>Original</b>
	<b>Revenue Per</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>
	<b>Pupil</b>							
Charter School Program (CSP) Planning & Implementation				-			-	
Other				-			-	
Other				-			-	
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	-	18,572	-	-	67,493	-	-	45,904
<b>LOCAL and OTHER REVENUE</b>								
Contributions and Donations		197,152		-	197,152		-	197,152
Fundraising				-			-	
Erate Reimbursement		4,706		-	4,706		-	7,060
Earnings on Investments				-			-	
Interest Income		2,500		-	2,500		-	2,500
Food Service (Income from meals)				-			-	
Text Book		2,852		-	8,557		-	8,557
OTHER				-			-	
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	-	207,211	-	-	212,916	-	-	215,269
<b>TOTAL REVENUE</b>	-	<b>1,244,728</b>	-	-	<b>1,523,780</b>	-	-	<b>1,504,545</b>

**ICAHN CHARTER SCHOOL 3  
Budget / Operating Plan  
2017-18**

<b>Total Revenue</b>	-	1,244,728	-	-	1,523,780	-	-	1,504,545
<b>Total Expenses</b>	-	1,213,483	-	-	1,607,233	-	-	1,496,019
<b>Net Income</b>	-	31,245	-	-	(83,453)	-	-	8,526
<b>Actual Student Enrollment</b>	-	324	-	-	324	-	-	324
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Q</b>
	<b>2016-17</b>	<b>Original</b>	<b>Revised</b>		<b>Original</b>	<b>Revised</b>		<b>Original</b>
	<b>Revenue Per Pupil</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

Avg. No.  
of Positions

Executive Management	0.30	17,556		-	29,454		-	26,157
Instructional Management	1.00	30,791		-	52,129		-	47,836
Deans, Directors & Coordinators	1.60	21,838		-	46,569		-	41,158
CFO / Director of Finance	0.15	7,136		-	12,086		-	10,742
Operation / Business Manager	0.90	10,890		-	19,473		-	17,116
Administrative Staff	3.15	22,089		-	37,486		-	34,040
<b>TOTAL ADMINISTRATIVE STAFF</b>	7.10	110,300	-	-	197,198	-	-	177,050

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	26.50	228,897		-	514,830		-	467,041
Teachers - SPED	0.16	11,819		-	20,029		-	17,683
Substitute Teachers	-			-			-	
Teaching Assistants	-			-			-	
Specialty Teachers	2.83	19,987		-	49,708		-	43,842
Aides	3.33	12,459		-	27,360		-	24,222
Therapists & Counselors	1.00	10,324		-	22,762		-	20,075
Other	-			-			-	
<b>TOTAL INSTRUCTIONAL</b>	33.82	283,485	-	-	634,690	-	-	572,863

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-			-			-	
Librarian	0.33	3,666		-	8,125		-	7,161
Custodian	2.31	9,060		-	16,946		-	14,543
Security	1.32	12,473		-	16,316		-	15,960
Other	6.00	5,201		-	12,191		-	10,668
<b>TOTAL NON-INSTRUCTIONAL</b>	9.96	30,401	-	-	53,578	-	-	48,333

**SUBTOTAL PERSONNEL SERVICE COSTS**

	50.88	424,186	-	-	885,466	-	-	798,245
<b>PAYROLL TAXES AND BENEFITS</b>								
Payroll Taxes		37,507		-	78,247		-	70,545
Fringe / Employee Benefits		82,446		-	81,868		-	81,868

		ICAHN CHARTER SCHOOL 3 Budget / Operating Plan 2017-18							
<b>Total Revenue</b>		-	1,244,728	-	-	1,523,780	-	-	1,504,545
<b>Total Expenses</b>		-	1,213,483	-	-	1,607,233	-	-	1,496,019
<b>Net Income</b>		-	31,245	-	-	(83,453)	-	-	8,526
<b>Actual Student Enrollment</b>		-	324	-	-	324	-	-	324
		<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Q</b>
		<b>2016-17 Revenue Per Pupil</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>
Retirement / Pension			11,868		-	24,793		-	22,351
TOTAL PAYROLL TAXES AND BENEFITS		-	131,821	-	-	184,908	-	-	174,764
<b>TOTAL PERSONNEL SERVICE COSTS</b>			556,007	-	-	1,070,374	-	-	973,009
<b>CONTRACTED SERVICES</b>									
Accounting / Audit			720		-	24,500		-	2,148
Legal			400		-	1,200		-	1,200
Management Company Fee					-			-	
Nurse Services					-			-	
Food Service / School Lunch					-			-	
Payroll Services			2,209		-	2,209		-	2,209
Special Ed Services			5,514		-	16,543		-	16,543
Titlement Services (i.e. Title I)			7,030		-	21,090		-	21,090
Other Purchased / Professional / Consulting			26,156		-	33,741		-	37,311
<b>TOTAL CONTRACTED SERVICES</b>		-	42,029	-	-	99,283	-	-	80,501

50.88

**ICAHN CHARTER SCHOOL 3  
Budget / Operating Plan  
2017-18**

<b>Total Revenue</b>	-	1,244,728	-	-	1,523,780	-	-	1,504,545
<b>Total Expenses</b>	-	1,213,483	-	-	1,607,233	-	-	1,496,019
<b>Net Income</b>	-	31,245	-	-	(83,453)	-	-	8,526
<b>Actual Student Enrollment</b>	-	324	-	-	324	-	-	324
	<b>Prior Year Actual 2016-17 Revenue Per Pupil</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Q</b>
		<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>
<b>SCHOOL OPERATIONS</b>								
Board Expenses				-			-	
Classroom / Teaching Supplies & Materials		46,167		-	43,167		-	37,167
Special Ed Supplies & Materials		300		-	720		-	600
Textbooks / Workbooks		2,500		-	-		-	2,500
Supplies & Materials other				-			-	
Equipment / Furniture		4,500		-	-		-	2,500
Telephone		1,449		-	1,449		-	1,449
Technology		32,865		-	29,745		-	29,745
Student Testing & Assessment		33,264		-	13,355		-	17,239
Field Trips		6,250		-	10,150		-	11,000
Transportation (student)		39,600		-	-		-	-
Student Services - other				-			-	
Office Expense		16,050		-	16,050		-	16,050
Staff Development				-			-	
Staff Recruitment				-			-	
Student Recruitment / Marketing		600		-	700		-	2,196
School Meals / Lunch		840		-	1,260		-	1,260
Travel (Staff)				-			-	
Fundraising				-			-	
Other		23,161		-	5,156		-	8,014
<b>TOTAL SCHOOL OPERATIONS</b>	-	207,546	-	-	121,751	-	-	129,720
<b>FACILITY OPERATION &amp; MAINTENANCE</b>								
Insurance		78,324		-	-		-	-
Janitorial		6,000		-	6,000		-	6,000
Building and Land Rent / Lease / Facility Finance Interest		197,151.99		-	197,152		-	197,152
Repairs & Maintenance		34,238		-	22,793		-	22,793
Equipment / Furniture		1,331		-	1,331		-	1,331
Security		4,670		-	4,670		-	4,670
Utilities		28,500		-	28,500		-	28,500
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	350,214	-	-	260,446	-	-	260,446
<b>DEPRECIATION &amp; AMORTIZATION</b>		57,688		-	55,379		-	52,343
<b>RESERVES / CONTINGENCY</b>				-			-	

**ICAHN CHARTER SCHOOL 3  
Budget / Operating Plan  
2017-18**

<b>Total Revenue</b>	-	1,244,728	-	-	1,523,780	-	-	1,504,545
<b>Total Expenses</b>	-	1,213,483	-	-	1,607,233	-	-	1,496,019
<b>Net Income</b>	-	31,245	-	-	(83,453)	-	-	8,526
<b>Actual Student Enrollment</b>	-	324	-	-	324	-	-	324
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd C</b>
	<b>2016-17 Revenue Per Pupil</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>
<b>TOTAL EXPENSES</b>	-	1,213,483	-	-	1,607,233	-	-	1,496,019
<b>NET INCOME</b>	-	31,245	-	-	(83,453)	-	-	8,526

		2017-18 ICAHN CHARTER SCHOOL 3 Budget / Operating Plan 2017-18						
Total Revenue	-	1,244,728	-	-	1,523,780	-	-	1,504,545
Total Expenses	-	1,213,483	-	-	1,607,233	-	-	1,496,019
Net Income	-	31,245	-	-	(83,453)	-	-	8,526
Actual Student Enrollment	-	324	-	-	324	-	-	324
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2016-17	Original	Revised		Original	Revised		Original
	Revenue Per Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>								
Number of Districts:	-	2	-	-	2	-	-	2
NYC CHANCELLOR'S OFFICE	-	323	-	-	323	-	-	323
YONKERS CITY SD	-	1	-	-	1	-	-	1
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	-	<b>324</b>	-	-	<b>324</b>	-	-	<b>324</b>
<b>REVENUE PER PUPIL</b>	-	<b>3,842</b>	-	-	<b>4,703</b>	-	-	<b>4,644</b>
<b>EXPENSES PER PUPIL</b>	-	<b>3,745</b>	-	-	<b>4,961</b>	-	-	<b>4,617</b>

<b>Total Revenue</b>		-	-	<b>1,505,920</b>	-	-
<b>Total Expenses</b>		-	-	<b>1,598,713</b>	-	-
<b>Net Income</b>		-	-	<b>(92,793)</b>	-	-
<b>Actual Student Enrollment</b>		-	-	<b>324</b>	-	-
		<b>3rd Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
		<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<p>the 'REVISED' Column(s) COMPLETELY BLANK.          Selected quarter(s) must be completed on tabs 2, 3 and 4.</p>						
<b>REVENUE</b>						
<b>REVENUES FROM STATE SOURCES</b>						
		2017-18				
<b>Per Pupil Revenue</b>	<b>Per Pupil Rate</b>	<b>25.0%</b>	<b>25.0%</b>	<b>25.0%</b>		
NYC CHANCELLOR'S OFFICE	14,527	-	-	1,173,055	-	-
YONKERS CITY SD	15,023	-	-	3,756	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,529	-	-	1,176,811	-	-
Special Education Revenue			-	16,543		-
Grants						
Stimulus			-			-
DYCD (Department of Youth and Community Development)			-			-
Other			-	50,657		-
NYC DoE Rental Assistance						
Other			-			-
TOTAL REVENUE FROM STATE SOURCES		-	-	1,244,011	-	-
<b>REVENUE FROM FEDERAL FUNDING</b>						
IDEA Special Needs			-	1,499		-
Title I			-	45,820		-
Title Funding - Other			-	2,174		-
School Food Service (Free Lunch)			-			-
Grants						

<b>Total Revenue</b>	-	-	<b>1,505,920</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,598,713</b>	-	-
<b>Net Income</b>	-	-	<b>(92,793)</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>324</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
Charter School Program (CSP) Planning & Implementation		-			-
Other		-			-
Other		=			=
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	-	-	49,493	-	-
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations		-	197,152		-
Fundraising		-			-
Erate Reimbursement		-	7,060		-
Earnings on Investments		-			-
Interest Income		-	2,500		-
Food Service (Income from meals)		-			-
Text Book		-	5,705		-
OTHER		=			=
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	-	-	212,416	-	-
<b>TOTAL REVENUE</b>	-	-	<b>1,505,920</b>	-	-

<b>Total Revenue</b>		-	-	<b>1,505,920</b>	-
<b>Total Expenses</b>		-	-	<b>1,598,713</b>	-
<b>Net Income</b>		-	-	<b>(92,793)</b>	-
<b>Actual Student Enrollment</b>		-	-	<b>324</b>	-
		<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>	
		<b>Revised</b>		<b>Original</b>	<b>Revised</b>
		<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>
					<b>Variance</b>
<b>EXPENSES</b>					
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>		Avg. No. of Positions			
Executive Management	0.30		-	29,454	-
Instructional Management	1.00		-	52,804	-
Deans, Directors & Coordinators	1.60		-	46,569	-
CFO / Director of Finance	0.15		-	12,086	-
Operation / Business Manager	0.90		-	19,473	-
Administrative Staff	3.15		-	37,756	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>7.10</b>	-	-	<b>198,143</b>	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>					
Teachers - Regular	26.50		-	519,030	-
Teachers - SPED	0.16		-	20,029	-
Substitute Teachers	-		-		-
Teaching Assistants	-		-		-
Specialty Teachers	2.83		-	49,708	-
Aides	3.33		-	27,360	-
Therapists & Counselors	1.00		-	22,762	-
Other	-		-		-
<b>TOTAL INSTRUCTIONAL</b>	<b>33.82</b>	-	-	<b>638,890</b>	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>					
Nurse	-		-		-
Librarian	0.33		-	8,125	-
Custodian	2.31		-	16,946	-
Security	1.32		-	17,809	-
Other	6.00		-	12,191	-
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>9.96</b>	-	-	<b>55,070</b>	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>					
	50.88	-	-	892,103	-
<b>PAYROLL TAXES AND BENEFITS</b>					
Payroll Taxes			-	78,833	-
Fringe / Employee Benefits			-	81,868	-

<b>Total Revenue</b>		-	-	<b>1,505,920</b>	-	-
<b>Total Expenses</b>		-	-	<b>1,598,713</b>	-	-
<b>Net Income</b>		-	-	<b>(92,793)</b>	-	-
<b>Actual Student Enrollment</b>		-	-	<b>324</b>	-	-
		<b>Quarter - 1/1 - 3/31</b>			<b>4th Quarter - 4/1 - 6/30</b>	
		<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
Retirement / Pension			-	<u>24,979</u>		-
TOTAL PAYROLL TAXES AND BENEFITS		-	-	185,680	-	-
<b>TOTAL PERSONNEL SERVICE COSTS</b>						
	50.88	-	-	1,077,783	-	-
<b>CONTRACTED SERVICES</b>						
Accounting / Audit			-	1,500		-
Legal			-	1,200		-
Management Company Fee			-			-
Nurse Services			-			-
Food Service / School Lunch			-			-
Payroll Services			-	2,209		-
Special Ed Services			-	16,543		-
Titlement Services (i.e. Title I)			-	21,090		-
Other Purchased / Professional / Consulting			-	<u>28,741</u>		-
<b>TOTAL CONTRACTED SERVICES</b>		-	-	71,283	-	-

<b>Total Revenue</b>	-	-	<b>1,505,920</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,598,713</b>	-	-
<b>Net Income</b>	-	-	<b>(92,793)</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>324</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>SCHOOL OPERATIONS</b>					
Board Expenses		-			-
Classroom / Teaching Supplies & Materials		-	36,627		-
Special Ed Supplies & Materials		-	589		-
Textbooks / Workbooks		-	-		-
Supplies & Materials other		-			-
Equipment / Furniture		-	-		-
Telephone		-	1,449		-
Technology		-	29,745		-
Student Testing & Assessment		-	-		-
Field Trips		-	39,499		-
Transportation (student)		-	9,600		-
Student Services - other		-			-
Office Expense		-	16,050		-
Staff Development		-			-
Staff Recruitment		-			-
Student Recruitment / Marketing		-	-		-
School Meals / Lunch		-	1,260		-
Travel (Staff)		-			-
Fundraising		-			-
Other		-	6,356		-
<b>TOTAL SCHOOL OPERATIONS</b>	-	-	<b>141,175</b>	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance		-	-		-
Janitorial		-	6,000		-
Building and Land Rent / Lease / Facility Finance Interest		-	197,152		-
Repairs & Maintenance		-	22,793		-
Equipment / Furniture		-	1,331		-
Security		-	4,670		-
Utilities		-	28,500		-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	-	<b>260,446</b>	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>		-	48,026		-
<b>RESERVES / CONTINGENCY</b>		-			-

<b>Total Revenue</b>	-	-	<b>1,505,920</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,598,713</b>	-	-
<b>Net Income</b>	-	-	<b>(92,793)</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>324</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised</b>		<b>Original</b>	<b>Revised</b>	
	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>
<b>TOTAL EXPENSES</b>	-	-	<b>1,598,713</b>	-	-
<b>NET INCOME</b>	-	-	<b>(92,793)</b>	-	-

<b>Total Revenue</b>	-	-	<b>1,505,920</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,598,713</b>	-	-
<b>Net Income</b>	Quarter - 1/1 - 3/31		<b>(92,793)</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>324</b>	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	<b>Revised</b>		<b>Original</b>	<b>Revised</b>	
	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>					
<b>Number of Districts:</b>	-	-	<b>2</b>	-	-
NYC CHANCELLOR'S OFFICE	-	-	<b>323</b>	-	-
YONKERS CITY SD	-	-	<b>1</b>	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	=	=	<b>324</b>	=	=
<b>REVENUE PER PUPIL</b>	=	=	<b>4,648</b>	=	=
<b>EXPENSES PER PUPIL</b>	-	-	<b>4,934</b>	-	-

**ICAHN CHARTER SCHOOL 3**  
**Budget / Operating Plan**  
**2017-18**

<b>Total Revenue</b>	<b>5,778,973</b>	<b>5,778,973</b>	<b>-</b>	<b>5,778,973</b>	<b>5,778,973</b>
<b>Total Expenses</b>	<b>5,915,448</b>	<b>5,915,448</b>	<b>-</b>	<b>(5,915,448)</b>	<b>(5,915,448)</b>
<b>Net Income</b>	<b>(136,475)</b>	<b>(136,475)</b>	<b>-</b>	<b>(136,475)</b>	<b>(136,475)</b>
<b>Actual Student Enrollment</b>					

Total Year			VARIANCE	
Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

**DESCRIPTION OF ASSUMPTIONS**

**REVENUE**

**REVENUES FROM STATE SOURCES**

2017-18

**Per Pupil Revenue**

Per Pupil Rate

NYC CHANCELLOR'S OFFICE	14,527	4,692,221	4,692,221	-	4,692,221	4,692,221
YONKERS CITY SD	15,023	15,023	15,023	-	15,023	15,023
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,529	4,707,244	4,707,244	-	4,707,244	4,707,244
Special Education Revenue		55,143	55,143	-	55,143	55,143
Grants						
Stimulus		-	-	-	-	-
DYCD (Department of Youth and Community Development)		-	-	-	-	-
Other		(12,687)	(12,687)	-	(12,687)	(12,687)
NYC DoE Rental Assistance		-	-	-	-	-
Other		-	-	-	-	-
<b>TOTAL REVENUE FROM STATE SOURCES</b>		<b>4,749,700</b>	<b>4,749,700</b>	<b>-</b>	<b>4,749,700</b>	<b>4,749,700</b>
<b>REVENUE FROM FEDERAL FUNDING</b>						
IDEA Special Needs		4,995	4,995	-	4,995	4,995
Title I		169,219	169,219	-	169,219	169,219
Title Funding - Other		7,247	7,247	-	7,247	7,247
School Food Service (Free Lunch)		-	-	-	-	-
Grants						

		ICAHN CHARTER SCHOOL 3					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan			2017-18		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
<b>Total Revenue</b>		5,778,973	5,778,973	-	5,778,973	5,778,973	
<b>Total Expenses</b>		5,915,448	5,915,448	-	(5,915,448)	(5,915,448)	
<b>Net Income</b>		(136,475)	(136,475)	-	(136,475)	(136,475)	
<b>Actual Student Enrollment</b>							
		<b>Total Year</b>			<b>VARIANCE</b>		
		<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>	
Charter School Program (CSP) Planning & Implementation		-	-	-	-	-	
Other		-	-	-	-	-	
Other		-	-	-	-	-	
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>		181,461	181,461	-	181,461	181,461	
<b>LOCAL and OTHER REVENUE</b>							
Contributions and Donations		788,608	788,608	-	788,608	788,608	
Fundraising		-	-	-	-	-	
Erate Reimbursement		23,532	23,532	-	23,532	23,532	
Earnings on Investments		-	-	-	-	-	
Interest Income		10,000	10,000	-	10,000	10,000	
Food Service (Income from meals)		-	-	-	-	-	
Text Book		25,672	25,672	-	25,672	25,672	
OTHER		-	-	-	-	-	
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>		847,812	847,812	-	847,812	847,812	
<b>TOTAL REVENUE</b>		<b>5,778,973</b>	<b>5,778,973</b>	<b>-</b>	<b>5,778,973</b>	<b>5,778,973</b>	

		ICAHN CHARTER SCHOOL 3					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan			2017-18		
		5,778,973	5,778,973	-	5,778,973	5,778,973	
		5,915,448	5,915,448	-	(5,915,448)	(5,915,448)	
Total Revenue							
Total Expenses							
Net Income							
Actual Student Enrollment							
		Total Year			VARIANCE		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
<b>EXPENSES</b>							
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>							
	Avg. No. of Positions						
Executive Management	0.30	102,620	102,620	-	(102,620)	(102,620)	
Instructional Management	1.00	183,560	183,560	-	(183,560)	(183,560)	
Deans, Directors & Coordinators	1.60	156,134	156,134	-	(156,134)	(156,134)	
CFO / Director of Finance	0.15	42,051	42,051	-	(42,051)	(42,051)	
Operation / Business Manager	0.90	66,952	66,952	-	(66,952)	(66,952)	
Administrative Staff	3.15	131,372	131,372	-	(131,372)	(131,372)	
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>7.10</b>	<b>682,690</b>	<b>682,690</b>	<b>-</b>	<b>(682,690)</b>	<b>(682,690)</b>	
<b>INSTRUCTIONAL PERSONNEL COSTS</b>							
Teachers - Regular	26.50	1,729,797	1,729,797	-	(1,729,797)	(1,729,797)	
Teachers - SPED	0.16	69,561	69,561	-	(69,561)	(69,561)	
Substitute Teachers	-	-	-	-	-	-	
Teaching Assistants	-	-	-	-	-	-	
Specialty Teachers	2.83	163,245	163,245	-	(163,245)	(163,245)	
Aides	3.33	91,401	91,401	-	(91,401)	(91,401)	
Therapists & Counselors	1.00	75,924	75,924	-	(75,924)	(75,924)	
Other	-	-	-	-	-	-	
<b>TOTAL INSTRUCTIONAL</b>	<b>33.82</b>	<b>2,129,929</b>	<b>2,129,929</b>	<b>-</b>	<b>(2,129,929)</b>	<b>(2,129,929)</b>	
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>							
Nurse	-	-	-	-	-	-	
Librarian	0.33	27,077	27,077	-	(27,077)	(27,077)	
Custodian	2.31	57,495	57,495	-	(57,495)	(57,495)	
Security	1.32	62,559	62,559	-	(62,559)	(62,559)	
Other	6.00	40,252	40,252	-	(40,252)	(40,252)	
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>9.96</b>	<b>187,382</b>	<b>187,382</b>	<b>-</b>	<b>(187,382)</b>	<b>(187,382)</b>	
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>							
	50.88	3,000,001	3,000,001	-	(3,000,001)	(3,000,001)	
<b>PAYROLL TAXES AND BENEFITS</b>							
Payroll Taxes		265,131	265,131	-	(265,131)	(265,131)	
Fringe / Employee Benefits		328,049	328,049	-	(328,049)	(328,049)	

		ICAHN CHARTER SCHOOL 3					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan			2017-18		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
<b>Total Revenue</b>		5,778,973	5,778,973	-	5,778,973	5,778,973	
<b>Total Expenses</b>		5,915,448	5,915,448	-	(5,915,448)	(5,915,448)	
<b>Net Income</b>		(136,475)	(136,475)	-	(136,475)	(136,475)	
<b>Actual Student Enrollment</b>							
		<b>Total Year</b>			<b>VARIANCE</b>		
		<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>	
Retirement / Pension		83,991	83,991	-	(83,991)	(83,991)	
TOTAL PAYROLL TAXES AND BENEFITS		677,172	677,172	-	(677,172)	(677,172)	
<b>TOTAL PERSONNEL SERVICE COSTS</b>		3,677,172	3,677,172	-	(3,677,172)	(3,677,172)	
<b>CONTRACTED SERVICES</b>							
Accounting / Audit		28,868	28,868	-	(28,868)	(28,868)	
Legal		4,000	4,000	-	(4,000)	(4,000)	
Management Company Fee		-	-	-	-	-	
Nurse Services		-	-	-	-	-	
Food Service / School Lunch		-	-	-	-	-	
Payroll Services		8,836	8,836	-	(8,836)	(8,836)	
Special Ed Services		55,144	55,144	-	(55,144)	(55,144)	
Titlement Services (i.e. Title I)		70,300	70,300	-	(70,300)	(70,300)	
Other Purchased / Professional / Consulting		125,949	125,949	-	(125,949)	(125,949)	
<b>TOTAL CONTRACTED SERVICES</b>		293,097	293,097	-	(293,097)	(293,097)	

50.88

		ICAHN CHARTER SCHOOL 3				
		Budget / Operating Plan			2017-18	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
<b>Total Revenue</b>		5,778,973	5,778,973	-	5,778,973	5,778,973
<b>Total Expenses</b>		5,915,448	5,915,448	-	(5,915,448)	(5,915,448)
<b>Net Income</b>		(136,475)	(136,475)	-	(136,475)	(136,475)
<b>Actual Student Enrollment</b>						
<b>SCHOOL OPERATIONS</b>						
Board Expenses		-	-	-	-	-
Classroom / Teaching Supplies & Materials		163,128	163,128	-	(163,128)	(163,128)
Special Ed Supplies & Materials		2,209	2,209	-	(2,209)	(2,209)
Textbooks / Workbooks		5,000	5,000	-	(5,000)	(5,000)
Supplies & Materials other		-	-	-	-	-
Equipment / Furniture		7,000	7,000	-	(7,000)	(7,000)
Telephone		5,796	5,796	-	(5,796)	(5,796)
Technology		122,099	122,099	-	(122,099)	(122,099)
Student Testing & Assessment		63,858	63,858	-	(63,858)	(63,858)
Field Trips		66,899	66,899	-	(66,899)	(66,899)
Transportation (student)		49,200	49,200	-	(49,200)	(49,200)
Student Services - other		-	-	-	-	-
Office Expense		64,200	64,200	-	(64,200)	(64,200)
Staff Development		-	-	-	-	-
Staff Recruitment		-	-	-	-	-
Student Recruitment / Marketing		3,496	3,496	-	(3,496)	(3,496)
School Meals / Lunch		4,620	4,620	-	(4,620)	(4,620)
Travel (Staff)		-	-	-	-	-
Fundraising		-	-	-	-	-
Other		42,686	42,686	-	(42,686)	(42,686)
<b>TOTAL SCHOOL OPERATIONS</b>		600,192	600,192	-	(600,192)	(600,192)
<b>FACILITY OPERATION &amp; MAINTENANCE</b>						
Insurance		78,324	78,324	-	(78,324)	(78,324)
Janitorial		24,000	24,000	-	(24,000)	(24,000)
Building and Land Rent / Lease / Facility Finance Interest		788,608	788,608	-	(788,608)	(788,608)
Repairs & Maintenance		102,617	102,617	-	(102,617)	(102,617)
Equipment / Furniture		5,325	5,325	-	(5,325)	(5,325)
Security		18,678	18,678	-	(18,678)	(18,678)
Utilities		114,000	114,000	-	(114,000)	(114,000)
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>		1,131,551	1,131,551	-	(1,131,551)	(1,131,551)
<b>DEPRECIATION &amp; AMORTIZATION</b>		213,436	213,436	-	(213,436)	(213,436)
<b>RESERVES / CONTINGENCY</b>		-	-	-	-	-

**DESCRIPTION OF ASSUMPTIONS**

		<b>ICAHN CHARTER SCHOOL 3</b>				
		<b>Budget / Operating Plan</b>			<b>2017-18</b>	
<b>Total Revenue</b>		<b>5,778,973</b>	<b>5,778,973</b>	<b>-</b>	<b>5,778,973</b>	<b>5,778,973</b>
<b>Total Expenses</b>		<b>5,915,448</b>	<b>5,915,448</b>	<b>-</b>	<b>(5,915,448)</b>	<b>(5,915,448)</b>
<b>Net Income</b>		<b>(136,475)</b>	<b>(136,475)</b>	<b>-</b>	<b>(136,475)</b>	<b>(136,475)</b>
<b>Actual Student Enrollment</b>						
		<b>Total Year</b>			<b>VARIANCE</b>	
		<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
<b>TOTAL EXPENSES</b>		<b>5,915,448</b>	<b>5,915,448</b>	<b>-</b>	<b>(5,915,448)</b>	<b>(5,915,448)</b>
<b>NET INCOME</b>		<b>(136,475)</b>	<b>(136,475)</b>	<b>-</b>	<b>(136,475)</b>	<b>(136,475)</b>

**DESCRIPTION OF ASSUMPTIONS**



**ICAHN CHARTER SCHOOL 3  
BALANCE SHEET  
2017-18**

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>2016-17</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<b><u>ASSETS</u></b>					
<b><u>CURRENT ASSETS</u></b>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
<b>TOTAL CURRENT ASSETS</b>	-	-	-	-	-
<b><u>PROPERTY, BUILDING AND EQUIPMENT, net</u></b>	-	-	-	-	-
<b><u>OTHER ASSETS</u></b>	-	-	-	-	-
<b>TOTAL ASSETS</b>	-	-	-	-	-
<b><u>LIABILITIES AND NET ASSETS</u></b>					
<b><u>CURRENT LIABILITIES</u></b>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
<b>TOTAL CURRENT LIABILITIES</b>	-	-	-	-	-
<b><u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u></b>	-	-	-	-	-
<b>TOTAL LIABILITIES</b>	-	-	-	-	-
<b><u>NET ASSETS</u></b>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
<b>TOTAL NET ASSETS</b>	-	-	-	-	-
<b>TOTAL LIABILITIES AND NET ASSETS</b>	-	-	-	-	-



**ICAHN CHARTER SCHOOLS**  
**Budget / Operating Plan**

**2017-18**

<b>Total Revenue</b>	-	1,244,728	-	-	1,523,780	-	-
<b>Total Expenses</b>	-	1,213,483	-	-	1,607,233	-	-
<b>Net Income</b>	-	31,245	-	-	(83,453)	-	-
<b>Actual Student Enrollment</b>	-	324	-	-	324	-	-

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>						
Other	-	-	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	-	18,572	-	-	67,493	-	-
<b>LOCAL and OTHER REVENUE</b>							
Contributions and Donations		197,152	-		197,152	-	
Fundraising		-	-		-	-	
Erate Reimbursement		4,706	-		4,706	-	
Earnings on Investments		-	-		-	-	
Interest Income		2,500	-		2,500	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		2,852	-		8,557	-	
OTHER		-	-		-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	207,211	-	-	212,916	-	-
<b>TOTAL REVENUE</b>	-	<b>1,244,728</b>	-	-	<b>1,523,780</b>	-	-

**ICAHN CHARTER SCHOOLS**  
**Budget / Operating Plan**

**2017-18**

<b>Total Revenue</b>	-	1,244,728	-	-	1,523,780	-	-
<b>Total Expenses</b>	-	1,213,483	-	-	1,607,233	-	-
<b>Net Income</b>	-	31,245	-	-	(83,453)	-	-
<b>Actual Student Enrollment</b>	-	324	-	-	324	-	-

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>

<b>EXPENSES</b>	Quarter 0 No. of Positions							
		Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>								
Executive Management	-		17,556	-		29,454	-	
Instructional Management	-		30,791	-		52,129	-	
Deans, Directors & Coordinators	-		21,838	-		46,569	-	
CFO / Director of Finance	-		7,136	-		12,086	-	
Operation / Business Manager	-		10,890	-		19,473	-	
Administrative Staff	-		22,089	-		37,486	-	
<b>TOTAL ADMINISTRATIVE STAFF</b>	-		110,300	-		197,198	-	
<b>INSTRUCTIONAL PERSONNEL COSTS</b>								
Teachers - Regular	-		228,897	-		514,830	-	
Teachers - SPED	-		11,819	-		20,029	-	
Substitute Teachers	-		-	-		-	-	
Teaching Assistants	-		-	-		-	-	
Specialty Teachers	-		19,987	-		49,708	-	
Aides	-		12,459	-		27,360	-	
Therapists & Counselors	-		10,324	-		22,762	-	
Other	-		-	-		-	-	
<b>TOTAL INSTRUCTIONAL</b>	-		283,485	-		634,690	-	
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>								
Nurse	-		-	-		-	-	
Librarian	-		3,666	-		8,125	-	
Custodian	-		9,060	-		16,946	-	
Security	-		12,473	-		16,316	-	
Other	-		5,201	-		12,191	-	
<b>TOTAL NON-INSTRUCTIONAL</b>	-		30,401	-		53,578	-	
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	-		424,186	-		885,466	-	
<b>PAYROLL TAXES AND BENEFITS</b>								
Payroll Taxes			37,507	-		78,247	-	
Fringe / Employee Benefits			82,446	-		81,868	-	
Retirement / Pension			11,868	-		24,793	-	
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>			131,821	-		184,908	-	
<b>TOTAL PERSONNEL SERVICE COSTS</b>			556,007	-		1,070,374	-	

2017-18

<b>Total Revenue</b>	-	1,244,728	-	-	1,523,780	-	-
<b>Total Expenses</b>	-	1,213,483	-	-	1,607,233	-	-
<b>Net Income</b>	-	31,245	-	-	(83,453)	-	-
<b>Actual Student Enrollment</b>	-	324	-	-	324	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	<b>CONTRACTED SERVICES</b>						
Accounting / Audit		720	-		24,500	-	
Legal		400	-		1,200	-	
Management Company Fee		-	-		-	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		-	-		-	-	
Payroll Services		2,209	-		2,209	-	
Special Ed Services		5,514	-		16,543	-	
Titlement Services (i.e. Title I)		7,030	-		21,090	-	
Other Purchased / Professional / Consulting		26,156	-		33,741	-	
<b>TOTAL CONTRACTED SERVICES</b>	-	42,029	-	-	99,283	-	-

**ICAHN CHARTER SCHOOLS**  
**Budget / Operating Plan**

**2017-18**

<b>Total Revenue</b>	-	1,244,728	-	-	1,523,780	-	-
<b>Total Expenses</b>	-	1,213,483	-	-	1,607,233	-	-
<b>Net Income</b>	-	31,245	-	-	(83,453)	-	-
<b>Actual Student Enrollment</b>	-	324	-	-	324	-	-

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	<b>SCHOOL OPERATIONS</b>						
Board Expenses	-	-	-	-	-	-	-
Classroom / Teaching Supplies & Materials	46,167	-	-	43,167	-	-	-
Special Ed Supplies & Materials	300	-	-	720	-	-	-
Textbooks / Workbooks	2,500	-	-	-	-	-	-
Supplies & Materials other	-	-	-	-	-	-	-
Equipment / Furniture	4,500	-	-	-	-	-	-
Telephone	1,449	-	-	1,449	-	-	-
Technology	32,865	-	-	29,745	-	-	-
Student Testing & Assessment	33,264	-	-	13,355	-	-	-
Field Trips	6,250	-	-	10,150	-	-	-
Transportation (student)	39,600	-	-	-	-	-	-
Student Services - other	-	-	-	-	-	-	-
Office Expense	16,050	-	-	16,050	-	-	-
Staff Development	-	-	-	-	-	-	-
Staff Recruitment	-	-	-	-	-	-	-
Student Recruitment / Marketing	600	-	-	700	-	-	-
School Meals / Lunch	840	-	-	1,260	-	-	-
Travel (Staff)	-	-	-	-	-	-	-
Fundraising	-	-	-	-	-	-	-
Other	<u>23,161</u>	-	-	<u>5,156</u>	-	-	-
<b>TOTAL SCHOOL OPERATIONS</b>	-	207,546	-	-	121,751	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>							
Insurance	78,324	-	-	-	-	-	-
Janitorial	6,000	-	-	6,000	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	197,152	-	-	197,152	-	-	-
Repairs & Maintenance	34,238	-	-	22,793	-	-	-
Equipment / Furniture	1,331	-	-	1,331	-	-	-
Security	4,670	-	-	4,670	-	-	-
Utilities	<u>28,500</u>	-	-	<u>28,500</u>	-	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	350,214	-	-	260,446	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>	-	57,688	-	-	55,379	-	-
<b>RESERVES / CONTINGENCY</b>	-	-	-	-	-	-	-
<b>TOTAL EXPENSES</b>	-	<u>1,213,483</u>	-	-	<u>1,607,233</u>	-	-

2017-18

Total Revenue	-	1,244,728	-	-	1,523,780	-	-
Total Expenses	-	1,213,483	-	-	1,607,233	-	-
Net Income	-	31,245	-	-	(83,453)	-	-
Actual Student Enrollment	-	324	-	-	324	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
NET INCOME	-	31,245	-	-	(83,453)	-	-

<b>Total Revenue</b>	-	1,244,728	-	-	1,523,780	-	-
<b>Total Expenses</b>	-	1,213,483	-	-	1,607,233	-	-
<b>Net Income</b>	-	31,245	-	-	(83,453)	-	-
<b>Actual Student Enrollment</b>	-	324	-	-	324	-	-

3rd C

1st Quarter - 7/1 - 9/30

2nd Quarter - 10/1 - 12/31

3rd C

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>							
NYC CHANCELLOR'S OFFICE	-	323	-	-	323	-	-
YONKERS CITY SD	-	1	-	-	1	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
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-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	-	<b>324</b>	-	-	<b>324</b>	-	-
<b>REVENUE PER PUPIL</b>	-	<b>3,842</b>	-	-	<b>4,703</b>	-	-
<b>EXPENSES PER PUPIL</b>	-	<b>3,745</b>	-	-	<b>4,961</b>	-	-

DL 3  
n

<b>Total Revenue</b>	<b>1,504,545</b>	-	-	<b>1,505,920</b>	-
<b>Total Expenses</b>	<b>1,496,019</b>	-	-	<b>1,598,713</b>	-
<b>Net Income</b>	<b>8,526</b>	-	-	<b>(92,793)</b>	-
<b>Actual Student Enrollment</b>	<b>324</b>	-	-	<b>324</b>	-

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

**REVENUE**

**REVENUES FROM STATE SOURCES**

Per Pupil Revenue

CY Per Pupil Rate

NYC CHANCELLOR'S OFFICE

14,527

1,173,055

-

1,173,055

-

YONKERS CITY SD

15,023

3,756

-

3,756

-

-

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ALL OTHER School Districts: ( Count = 0 )

-

-

-

-

-

TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)

14,529

1,176,811

-

1,176,811

-

Special Education Revenue

16,543

-

16,543

-

Grants

Stimulus

-

-

-

-

DYCD (Department of Youth and Community Development)

-

-

-

-

Other

50,018

-

50,657

-

NYC DoE Rental Assistance

-

-

-

-

Other

-

-

-

-

**TOTAL REVENUE FROM STATE SOURCES**

1,243,372

-

1,244,011

-

**REVENUE FROM FEDERAL FUNDING**

IDEA Special Needs

1,499

-

1,499

-

Title I

42,232

-

45,820

-

Title Funding - Other

2,174

-

2,174

-

School Food Service (Free Lunch)

-

-

-

-

Grants

Charter School Program (CSP) Planning & Implementation

-

-

-

-

Other

-

-

-

-

DL 3  
n

<b>Total Revenue</b>	<b>1,504,545</b>	-	-	<b>1,505,920</b>	-
<b>Total Expenses</b>	<b>1,496,019</b>	-	-	<b>1,598,713</b>	-
<b>Net Income</b>	<b>8,526</b>	-	-	<b>(92,793)</b>	-
<b>Actual Student Enrollment</b>	<b>324</b>	-	-	<b>324</b>	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>
Other	=	=		=	=
TOTAL REVENUE FROM FEDERAL SOURCES	45,904	-	-	49,493	-
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations	197,152	-		197,152	-
Fundraising	-	-		-	-
Erate Reimbursement	7,060	-		7,060	-
Earnings on Investments	-	-		-	-
Interest Income	2,500	-		2,500	-
Food Service (Income from meals)	-	-		-	-
Text Book	8,557	-		5,705	-
OTHER	=	=		=	=
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	215,269	-	-	212,416	-
<b>TOTAL REVENUE</b>	<b>1,504,545</b>	-	-	<b>1,505,920</b>	-

DL 3  
n

<b>Total Revenue</b>	<b>1,504,545</b>	-	-	<b>1,505,920</b>	-
<b>Total Expenses</b>	<b>1,496,019</b>	-	-	<b>1,598,713</b>	-
<b>Net Income</b>	<b>8,526</b>	-	-	<b>(92,793)</b>	-
<b>Actual Student Enrollment</b>	<b>324</b>	-	-	<b>324</b>	-

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>

<b>EXPENSES</b>	<b>Quarter 0</b>					
	<b>No. of Positions</b>					
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>						
Executive Management	-	26,157	-		29,454	-
Instructional Management	-	47,836	-		52,804	-
Deans, Directors & Coordinators	-	41,158	-		46,569	-
CFO / Director of Finance	-	10,742	-		12,086	-
Operation / Business Manager	-	17,116	-		19,473	-
Administrative Staff	-	<u>34,040</u>	-		<u>37,756</u>	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	<b>177,050</b>	-	-	<b>198,143</b>	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>						
Teachers - Regular	-	467,041	-		519,030	-
Teachers - SPED	-	17,683	-		20,029	-
Substitute Teachers	-	-	-		-	-
Teaching Assistants	-	-	-		-	-
Specialty Teachers	-	43,842	-		49,708	-
Aides	-	24,222	-		27,360	-
Therapists & Counselors	-	20,075	-		22,762	-
Other	-	-	-		-	-
<b>TOTAL INSTRUCTIONAL</b>	-	<b>572,863</b>	-	-	<b>638,890</b>	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>						
Nurse	-	-	-		-	-
Librarian	-	7,161	-		8,125	-
Custodian	-	14,543	-		16,946	-
Security	-	15,960	-		17,809	-
Other	-	<u>10,668</u>	-		<u>12,191</u>	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	<b>48,333</b>	-	-	<b>55,070</b>	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>						
	-	<b>798,245</b>	-	-	<b>892,103</b>	-
<b>PAYROLL TAXES AND BENEFITS</b>						
Payroll Taxes		70,545	-		78,833	-
Fringe / Employee Benefits		81,868	-		81,868	-
Retirement / Pension		<u>22,351</u>	-		<u>24,979</u>	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		<b>174,764</b>	-	-	<b>185,680</b>	-
<b>TOTAL PERSONNEL SERVICE COSTS</b>	-	<b>973,009</b>	-	-	<b>1,077,783</b>	-

DL 3  
n

<b>Total Revenue</b>	1,504,545	-	-	1,505,920	-
<b>Total Expenses</b>	1,496,019	-	-	1,598,713	-
<b>Net Income</b>	8,526	-	-	(92,793)	-
<b>Actual Student Enrollment</b>	324	-	-	324	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30		
	DL 3 n					
	Current Budget	Variance		Actual	Current Budget	Variance
<b>CONTRACTED SERVICES</b>						
Accounting / Audit	2,148	-			1,500	-
Legal	1,200	-			1,200	-
Management Company Fee	-	-			-	-
Nurse Services	-	-			-	-
Food Service / School Lunch	-	-			-	-
Payroll Services	2,209	-			2,209	-
Special Ed Services	16,543	-			16,543	-
Titlement Services (i.e. Title I)	21,090	-			21,090	-
Other Purchased / Professional / Consulting	<u>37,311</u>	-			<u>28,741</u>	-
<b>TOTAL CONTRACTED SERVICES</b>	<u>80,501</u>	-		-	71,283	-

DL 3  
n

<b>Total Revenue</b>	<b>1,504,545</b>	-	-	<b>1,505,920</b>	-
<b>Total Expenses</b>	<b>1,496,019</b>	-	-	<b>1,598,713</b>	-
<b>Net Income</b>	<b>8,526</b>	-	-	<b>(92,793)</b>	-
<b>Actual Student Enrollment</b>	<b>324</b>	-	-	<b>324</b>	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance
<b>SCHOOL OPERATIONS</b>					
Board Expenses	-	-	-	-	-
Classroom / Teaching Supplies & Materials	37,167	-	-	36,627	-
Special Ed Supplies & Materials	600	-	-	589	-
Textbooks / Workbooks	2,500	-	-	-	-
Supplies & Materials other	-	-	-	-	-
Equipment / Furniture	2,500	-	-	-	-
Telephone	1,449	-	-	1,449	-
Technology	29,745	-	-	29,745	-
Student Testing & Assessment	17,239	-	-	-	-
Field Trips	11,000	-	-	39,499	-
Transportation (student)	-	-	-	9,600	-
Student Services - other	-	-	-	-	-
Office Expense	16,050	-	-	16,050	-
Staff Development	-	-	-	-	-
Staff Recruitment	-	-	-	-	-
Student Recruitment / Marketing	2,196	-	-	-	-
School Meals / Lunch	1,260	-	-	1,260	-
Travel (Staff)	-	-	-	-	-
Fundraising	-	-	-	-	-
Other	<u>8,014</u>	-	-	<u>6,356</u>	-
<b>TOTAL SCHOOL OPERATIONS</b>	<b>129,720</b>	-	-	<b>141,175</b>	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance	-	-	-	-	-
Janitorial	6,000	-	-	6,000	-
Building and Land Rent / Lease / Facility Finance Interest	197,152	-	-	197,152	-
Repairs & Maintenance	22,793	-	-	22,793	-
Equipment / Furniture	1,331	-	-	1,331	-
Security	4,670	-	-	4,670	-
Utilities	<u>28,500</u>	-	-	<u>28,500</u>	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>260,446</b>	-	-	<b>260,446</b>	-
<b>DEPRECIATION &amp; AMORTIZATION</b>	<b>52,343</b>	-	-	<b>48,026</b>	-
<b>RESERVES / CONTINGENCY</b>	<b>-</b>	-	-	<b>-</b>	-
<b>TOTAL EXPENSES</b>	<b><u>1,496,019</u></b>	-	-	<b><u>1,598,713</u></b>	-

		DL 3		PL 3	
		n			
Total Revenue		1,504,545	-	-	1,505,920
Total Expenses		1,496,019	-	-	1,598,713
Net Income		8,526	-	-	(92,793)
Actual Student Enrollment		324	-	-	324
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Quarter - 1/1 - 3/31			
		Current Budget	Variance	Actual	Current Budget
NET INCOME		8,526	-	-	(92,793)

**3  
n**

<b>Total Revenue</b>	1,504,545	-	-	1,505,920	-
<b>Total Expenses</b>	1,496,019	-	-	1,598,713	-
<b>Net Income</b>	8,526	-	-	(92,793)	-
<b>Actual Student Enrollment</b>	324	-	-	324	-

Quarter - 1/1 - 3/31

Quarter - 1/1 - 3/31

4th Quarter - 4/1 - 6/30

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget	Variance	Actual	Current Budget	Variance
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**ENROLLMENT - \*School Districts Are Linked To Above Entries\***

NYC CHANCELLOR'S OFFICE	323	-	-	323	-
YONKERS CITY SD	1	-	-	1	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
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-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	<b>324</b>	-	-	<b>324</b>	-
<b>REVENUE PER PUPIL</b>	<b>4,644</b>	-	-	<b>4,648</b>	-
<b>EXPENSES PER PUPIL</b>	<b>4,617</b>	-	-	<b>4,934</b>	-

**ICAHN CHARTER SCHOOL 3**  
**Budget / Operating Plan**

**2017-18**

<b>Total Revenue</b>	-	-	-	5,778,973	(5,778,973)	-	-	5,778,973
<b>Total Expenses</b>	-	-	-	5,915,448	5,915,448	-	-	5,915,448
<b>Net Income</b>	-	-	-	(136,475)	136,475	-	-	(136,475)
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY
<b>REVENUE</b>								
<b>REVENUES FROM STATE SOURCES</b>								
Per Pupil Revenue								
<b>CY Per Pupil Rate</b>								
NYC CHANCELLOR'S OFFICE		14,527		4,692,221	(4,692,221)			4,692,221
YONKERS CITY SD		15,023		15,023	(15,023)			15,023
-		-		-	-			-
-		-		-	-			-
-		-		-	-			-
-		-		-	-			-
-		-		-	-			-
-		-		-	-			-
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-		-		-	-			-
-		-		-	-			-
-		-		-	-			-
-		-		-	-			-
ALL OTHER School Districts: ( Count = 0 )		-		-	-			-
<b>TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)</b>		14,529		4,707,244	(4,707,244)			4,707,244
Special Education Revenue				55,143	(55,143)			55,143
Grants								
Stimulus								
DYCD (Department of Youth and Community Development)								
Other				(12,687)	12,687			(12,687)
NYC DoE Rental Assistance								
Other								
<b>TOTAL REVENUE FROM STATE SOURCES</b>				4,749,700	(4,749,700)			4,749,700
<b>REVENUE FROM FEDERAL FUNDING</b>								
IDEA Special Needs				4,995	(4,995)			4,995
Title I				169,219	(169,219)			169,219
Title Funding - Other				7,247	(7,247)			7,247
School Food Service (Free Lunch)								
Grants								
Charter School Program (CSP) Planning & Implementation								
Other								

**ICAHN CHARTER SCHOOL 3  
Budget / Operating Plan**

**2017-18**

<b>Total Revenue</b>	-	-	-	<b>5,778,973</b>	<b>(5,778,973)</b>	-	-	<b>5,778,973</b>
<b>Total Expenses</b>	-	-	-	<b>5,915,448</b>	<b>5,915,448</b>	-	-	<b>5,915,448</b>
<b>Net Income</b>	-	-	-	<b>(136,475)</b>	<b>136,475</b>	-	-	<b>(136,475)</b>
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

	<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
Other	-	-	-	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	-	181,461	(181,461)	-	-	181,461
<b>LOCAL and OTHER REVENUE</b>								
Contributions and Donations	-	-	-	788,608	(788,608)	-	-	788,608
Fundraising	-	-	-	-	-	-	-	-
Erate Reimbursement	-	-	-	23,532	(23,532)	-	-	23,532
Earnings on Investments	-	-	-	-	-	-	-	-
Interest Income	-	-	-	10,000	(10,000)	-	-	10,000
Food Service (Income from meals)	-	-	-	-	-	-	-	-
Text Book	-	-	-	25,672	(25,672)	-	-	25,672
OTHER	-	-	-	-	-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	847,812	(847,812)	-	-	847,812
<b>TOTAL REVENUE</b>	-	-	-	<b>5,778,973</b>	<b>(5,778,973)</b>	-	-	<b>5,778,973</b>

**ICAHN CHARTER SCHOOL 3**  
**Budget / Operating Plan**

**2017-18**

<b>Total Revenue</b>	-	-	-	<b>5,778,973</b>	<b>(5,778,973)</b>	-	-	<b>5,778,973</b>
<b>Total Expenses</b>	-	-	-	<b>5,915,448</b>	<b>5,915,448</b>	-	-	<b>5,915,448</b>
<b>Net Income</b>	-	-	-	<b>(136,475)</b>	<b>136,475</b>	-	-	<b>(136,475)</b>
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

				<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget - TY</b>
<b>EXPENSES</b>										
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>	Quarter 0	No. of Positions								
Executive Management		-	-	102,620	-	102,620	-	-	-	102,620
Instructional Management		-	-	183,560	-	183,560	-	-	-	183,560
Deans, Directors & Coordinators		-	-	156,134	-	156,134	-	-	-	156,134
CFO / Director of Finance		-	-	42,051	-	42,051	-	-	-	42,051
Operation / Business Manager		-	-	66,952	-	66,952	-	-	-	66,952
Administrative Staff		-	-	<u>131,372</u>	-	<u>131,372</u>	-	-	-	<u>131,372</u>
<b>TOTAL ADMINISTRATIVE STAFF</b>		-	-	<b>682,690</b>	-	<b>682,690</b>	-	-	-	<b>682,690</b>
<b>INSTRUCTIONAL PERSONNEL COSTS</b>										
Teachers - Regular		-	-	1,729,797	-	1,729,797	-	-	-	1,729,797
Teachers - SPED		-	-	69,561	-	69,561	-	-	-	69,561
Substitute Teachers		-	-	-	-	-	-	-	-	-
Teaching Assistants		-	-	-	-	-	-	-	-	-
Specialty Teachers		-	-	163,245	-	163,245	-	-	-	163,245
Aides		-	-	91,401	-	91,401	-	-	-	91,401
Therapists & Counselors		-	-	75,924	-	75,924	-	-	-	75,924
Other		-	-	-	-	-	-	-	-	-
<b>TOTAL INSTRUCTIONAL</b>		-	-	<b>2,129,929</b>	-	<b>2,129,929</b>	-	-	-	<b>2,129,929</b>
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>										
Nurse		-	-	-	-	-	-	-	-	-
Librarian		-	-	27,077	-	27,077	-	-	-	27,077
Custodian		-	-	57,495	-	57,495	-	-	-	57,495
Security		-	-	62,559	-	62,559	-	-	-	62,559
Other		-	-	<u>40,252</u>	-	<u>40,252</u>	-	-	-	<u>40,252</u>
<b>TOTAL NON-INSTRUCTIONAL</b>		-	-	<b>187,382</b>	-	<b>187,382</b>	-	-	-	<b>187,382</b>
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>		-	-	<b>3,000,001</b>	-	<b>3,000,001</b>	-	-	-	<b>3,000,001</b>
<b>PAYROLL TAXES AND BENEFITS</b>										
Payroll Taxes		-	-	265,131	-	265,131	-	-	-	265,131
Fringe / Employee Benefits		-	-	328,049	-	328,049	-	-	-	328,049
Retirement / Pension		-	-	<u>83,991</u>	-	<u>83,991</u>	-	-	-	<u>83,991</u>
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		-	-	<b>677,172</b>	-	<b>677,172</b>	-	-	-	<b>677,172</b>
<b>TOTAL PERSONNEL SERVICE COSTS</b>		-	-	<b>3,677,172</b>	-	<b>3,677,172</b>	-	-	-	<b>3,677,172</b>

**ICAHN CHARTER SCHOOL 3  
Budget / Operating Plan**

**2017-18**

<b>Total Revenue</b>	-	-	-	5,778,973	(5,778,973)	-	-	5,778,973
<b>Total Expenses</b>	-	-	-	5,915,448	5,915,448	-	-	5,915,448
<b>Net Income</b>	-	-	-	(136,475)	136,475	-	-	(136,475)
<b>Actual Student Enrollment</b>	-	-	-	-	-	-	-	-

**TOTALS AND VARIANCE ANALYSIS**

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
<b>CONTRACTED SERVICES</b>								
Accounting / Audit	-	-	-	28,868	28,868	-	-	28,868
Legal	-	-	-	4,000	4,000	-	-	4,000
Management Company Fee	-	-	-	-	-	-	-	-
Nurse Services	-	-	-	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-	-	-	-
Payroll Services	-	-	-	8,836	8,836	-	-	8,836
Special Ed Services	-	-	-	55,144	55,144	-	-	55,144
Titlement Services (i.e. Title I)	-	-	-	70,300	70,300	-	-	70,300
Other Purchased / Professional / Consulting	-	-	-	125,949	125,949	-	-	125,949
<b>TOTAL CONTRACTED SERVICES</b>	-	-	-	293,097	293,097	-	-	293,097

**ICAHN CHARTER SCHOOL 3**  
**Budget / Operating Plan**

**2017-18**

<b>Total Revenue</b>	-	-	-	<b>5,778,973</b>	<b>(5,778,973)</b>	-	-	<b>5,778,973</b>
<b>Total Expenses</b>	-	-	-	<b>5,915,448</b>	<b>5,915,448</b>	-	-	<b>5,915,448</b>
<b>Net Income</b>	-	-	-	<b>(136,475)</b>	<b>136,475</b>	-	-	<b>(136,475)</b>
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

	<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
<b>SCHOOL OPERATIONS</b>								
Board Expenses	-	-	-	-	-	-	-	-
Classroom / Teaching Supplies & Materials	-	-	-	163,128	163,128	-	-	163,128
Special Ed Supplies & Materials	-	-	-	2,209	2,209	-	-	2,209
Textbooks / Workbooks	-	-	-	5,000	5,000	-	-	5,000
Supplies & Materials other	-	-	-	-	-	-	-	-
Equipment / Furniture	-	-	-	7,000	7,000	-	-	7,000
Telephone	-	-	-	5,796	5,796	-	-	5,796
Technology	-	-	-	122,099	122,099	-	-	122,099
Student Testing & Assessment	-	-	-	63,858	63,858	-	-	63,858
Field Trips	-	-	-	66,899	66,899	-	-	66,899
Transportation (student)	-	-	-	49,200	49,200	-	-	49,200
Student Services - other	-	-	-	-	-	-	-	-
Office Expense	-	-	-	64,200	64,200	-	-	64,200
Staff Development	-	-	-	-	-	-	-	-
Staff Recruitment	-	-	-	-	-	-	-	-
Student Recruitment / Marketing	-	-	-	3,496	3,496	-	-	3,496
School Meals / Lunch	-	-	-	4,620	4,620	-	-	4,620
Travel (Staff)	-	-	-	-	-	-	-	-
Fundraising	-	-	-	-	-	-	-	-
Other	-	-	-	42,686	42,686	-	-	42,686
<b>TOTAL SCHOOL OPERATIONS</b>	-	-	-	<b>600,192</b>	<b>600,192</b>	-	-	<b>600,192</b>
<b>FACILITY OPERATION &amp; MAINTENANCE</b>								
Insurance	-	-	-	78,324	78,324	-	-	78,324
Janitorial	-	-	-	24,000	24,000	-	-	24,000
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	788,608	788,608	-	-	788,608
Repairs & Maintenance	-	-	-	102,617	102,617	-	-	102,617
Equipment / Furniture	-	-	-	5,325	5,325	-	-	5,325
Security	-	-	-	18,678	18,678	-	-	18,678
Utilities	-	-	-	114,000	114,000	-	-	114,000
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	-	-	<b>1,131,551</b>	<b>1,131,551</b>	-	-	<b>1,131,551</b>
<b>DEPRECIATION &amp; AMORTIZATION</b>	-	-	-	<b>213,436</b>	<b>213,436</b>	-	-	<b>213,436</b>
<b>RESERVES / CONTINGENCY</b>	-	-	-	-	-	-	-	-
<b>TOTAL EXPENSES</b>	-	-	-	<b>5,915,448</b>	<b>5,915,448</b>	-	-	<b>5,915,448</b>

**ICAHN CHARTER SCHOOL 3  
Budget / Operating Plan**

**2017-18**

<b>Total Revenue</b>	-	-	-	5,778,973	(5,778,973)	-	-	5,778,973
<b>Total Expenses</b>	-	-	-	5,915,448	5,915,448	-	-	5,915,448
<b>Net Income</b>	-	-	-	(136,475)	136,475	-	-	(136,475)
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**TOTALS AND VARIANCE ANALYSIS**

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>		<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>		<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
	<b>Actual</b>								
<b>NET INCOME</b>	-	-	-	(136,475)	136,475	-	-	(136,475)	

**ICAHN CHARTER SCHOOL 3**  
**Budget / Operating Plan**  
**2017-18**

<b>Total Revenue</b>	-	-	-	5,778,973	(5,778,973)	-	-	5,778,973
<b>Total Expenses</b>	-	-	-	5,915,448	5,915,448	-	-	5,915,448
<b>Net Income</b>	-	-	-	(136,475)	136,475	-	-	(136,475)
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**TOTALS AND VARIANCE ANALYSIS**

**TOTALS AND VARIANCE ANALYSIS**

\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
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**ENROLLMENT - \*School Districts Are Linked To Above Entries\***

**\* Enrollment Data Based on Last Actual Quarter Completed**

NYC CHANCELLOR'S OFFICE	-	-	-		-	-	
YONKERS CITY SD	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
ALL OTHER School Districts: ( Count = 0 )	-	-	-		-	-	
<b>TOTAL ENROLLMENT</b>	-	-	-		-	-	
<b>REVENUE PER PUPIL</b>	-	-	-		-	-	
<b>EXPENSES PER PUPIL</b>	-	-	-		-	-	

<b>Total Revenue</b>		<b>(5,778,973)</b>	-	-
<b>Total Expenses</b>		<b>5,915,448</b>	-	-
<b>Net Income</b>		<b>136,475</b>	-	-
<b>Actual Student Enrollment</b>			-	-
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>		<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>REVENUE</b>				
<b>REVENUES FROM STATE SOURCES</b>				
Per Pupil Revenue	<b>CY Per Pupil Rate</b>			
NYC CHANCELLOR'S OFFICE	14,527	(4,692,221)	-	-
YONKERS CITY SD	15,023	(15,023)	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,529	(4,707,244)	-	-
Special Education Revenue		(55,143)	-	-
Grants				
Stimulus		-	-	-
DYCD (Department of Youth and Community Development)		-	-	-
Other		12,687	-	-
NYC DoE Rental Assistance		-	-	-
Other		-	-	-
<b>TOTAL REVENUE FROM STATE SOURCES</b>		<b>(4,749,700)</b>	-	-
<b>REVENUE FROM FEDERAL FUNDING</b>				
IDEA Special Needs		(4,995)	-	-
Title I		(169,219)	-	-
Title Funding - Other		(7,247)	-	-
School Food Service (Free Lunch)		-	-	-
Grants				
Charter School Program (CSP) Planning & Implementation		-	-	-
Other		-	-	-



<b>Total Revenue</b>	<b>(5,778,973)</b>	-	-
<b>Total Expenses</b>	<b>5,915,448</b>	-	-
<b>Net Income</b>	<b>136,475</b>	-	-
<b>Actual Student Enrollment</b>		-	-
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(181,461)	-	-
<b>LOCAL and OTHER REVENUE</b>			
Contributions and Donations	(788,608)	-	-
Fundraising	-	-	-
Erate Reimbursement	(23,532)	-	-
Earnings on Investments	-	-	-
Interest Income	(10,000)	-	-
Food Service (Income from meals)	-	-	-
Text Book	(25,672)	-	-
OTHER	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(847,812)	-	-
<b>TOTAL REVENUE</b>	<b>(5,778,973)</b>	-	-

<b>Total Revenue</b>	<b>(5,778,973)</b>	-	-
<b>Total Expenses</b>	<b>5,915,448</b>	-	-
<b>Net Income</b>	<b>136,475</b>	-	-
<b>Actual Student Enrollment</b>		-	-

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
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<b>EXPENSES</b>	<b>Quarter 0 No. of Positions</b>			
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>				
Executive Management	-	102,620	-	-
Instructional Management	-	183,560	-	-
Deans, Directors & Coordinators	-	156,134	-	-
CFO / Director of Finance	-	42,051	-	-
Operation / Business Manager	-	66,952	-	-
Administrative Staff	-	131,372	-	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	<b>682,690</b>	-	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>				
Teachers - Regular	-	1,729,797	-	-
Teachers - SPED	-	69,561	-	-
Substitute Teachers	-	-	-	-
Teaching Assistants	-	-	-	-
Specialty Teachers	-	163,245	-	-
Aides	-	91,401	-	-
Therapists & Counselors	-	75,924	-	-
Other	-	-	-	-
<b>TOTAL INSTRUCTIONAL</b>	-	<b>2,129,929</b>	-	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>				
Nurse	-	-	-	-
Librarian	-	27,077	-	-
Custodian	-	57,495	-	-
Security	-	62,559	-	-
Other	-	40,252	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	<b>187,382</b>	-	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	-	<b>3,000,001</b>	-	-
<b>PAYROLL TAXES AND BENEFITS</b>				
Payroll Taxes		265,131	-	-
Fringe / Employee Benefits		328,049	-	-
Retirement / Pension		83,991	-	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		<b>677,172</b>	-	-
<b>TOTAL PERSONNEL SERVICE COSTS</b>	-	<b>3,677,172</b>	-	-



<b>Total Revenue</b>	<b>(5,778,973)</b>	-	-
<b>Total Expenses</b>	<b>5,915,448</b>	-	-
<b>Net Income</b>	<b>136,475</b>	-	-
<b>Actual Student Enrollment</b>		-	-
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>CONTRACTED SERVICES</b>			
Accounting / Audit	28,868	-	-
Legal	4,000	-	-
Management Company Fee	-	-	-
Nurse Services	-	-	-
Food Service / School Lunch	-	-	-
Payroll Services	8,836	-	-
Special Ed Services	55,144	-	-
Titlement Services (i.e. Title I)	70,300	-	-
Other Purchased / Professional / Consulting	125,949	-	-
<b>TOTAL CONTRACTED SERVICES</b>	<b>293,097</b>	-	-

<b>Total Revenue</b>	<b>(5,778,973)</b>	-	-
<b>Total Expenses</b>	<b>5,915,448</b>	-	-
<b>Net Income</b>	<b>136,475</b>	-	-
<b>Actual Student Enrollment</b>		-	-
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>SCHOOL OPERATIONS</b>			
Board Expenses	-	-	-
Classroom / Teaching Supplies & Materials	163,128	-	-
Special Ed Supplies & Materials	2,209	-	-
Textbooks / Workbooks	5,000	-	-
Supplies & Materials other	-	-	-
Equipment / Furniture	7,000	-	-
Telephone	5,796	-	-
Technology	122,099	-	-
Student Testing & Assessment	63,858	-	-
Field Trips	66,899	-	-
Transportation (student)	49,200	-	-
Student Services - other	-	-	-
Office Expense	64,200	-	-
Staff Development	-	-	-
Staff Recruitment	-	-	-
Student Recruitment / Marketing	3,496	-	-
School Meals / Lunch	4,620	-	-
Travel (Staff)	-	-	-
Fundraising	-	-	-
Other	42,686	-	-
<b>TOTAL SCHOOL OPERATIONS</b>	<b>600,192</b>	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>			
Insurance	78,324	-	-
Janitorial	24,000	-	-
Building and Land Rent / Lease / Facility Finance Interest	788,608	-	-
Repairs & Maintenance	102,617	-	-
Equipment / Furniture	5,325	-	-
Security	18,678	-	-
Utilities	114,000	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>1,131,551</b>	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>	<b>213,436</b>	-	-
<b>RESERVES / CONTINGENCY</b>	<b>-</b>	-	-
<b>TOTAL EXPENSES</b>	<b>5,915,448</b>	-	-

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<b>Total Revenue</b>	<b>(5,778,973)</b>	-	-
<b>Total Expenses</b>	<b>5,915,448</b>	-	-
<b>Net Income</b>	<b>136,475</b>	-	-
<b>Actual Student Enrollment</b>		-	
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>NET INCOME</b>	<b>136,475</b>	-	-

-			
<b>Total Revenue</b>	<b>(5,778,973)</b>	-	-
<b>Total Expenses</b>	<b>5,915,448</b>	-	-
<b>Net Income</b>	<b>136,475</b>	-	-
<b>Actual Student Enrollment</b>		-	-
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>			
NYC CHANCELLOR'S OFFICE		-	-
YONKERS CITY SD		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
ALL OTHER School Districts: ( Count = 0 )		-	-
<b>TOTAL ENROLLMENT</b>		-	-
<b>REVENUE PER PUPIL</b>		-	-
<b>EXPENSES PER PUPIL</b>		-	-



**Annual Report Requirement**  
*for SUNY Authorized Charter Schools*  
**ICAHN CHARTER SCHOOL 3**  
**2017-18**

Administrative  
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

**\*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**  
Erica Jackson

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Icahn Charter School 3

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Parent Rep

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

I am a secretary in the main office.

3. Is the trustee an employee or agent of the management company or Institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
NONE	NONE	NONE	NONE	NONE

*Eva Gator*  
Signature

07/12/17  
Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

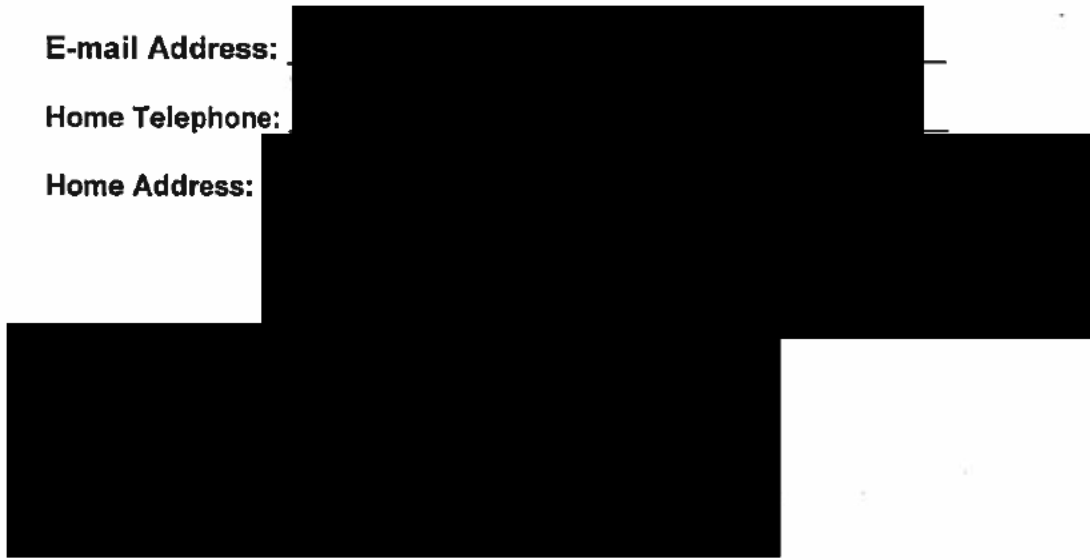
**Business Telephone:** \_\_\_\_\_

**Business Address:** *9#* \_\_\_\_\_

**E-mail Address:** \_\_\_\_\_

**Home Telephone:** \_\_\_\_\_

**Home Address:** \_\_\_\_\_



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

    Gail Golden    

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

    Icahn Charter Schools 1, 2, 3, 4, 5, 6, 7    

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Chair and President

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

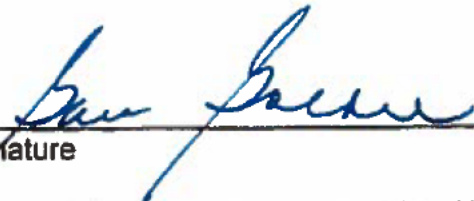
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>Please write "None" if applicable. Do not leave this space blank.</i>			

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

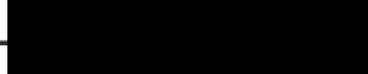
Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><u>ICAHN CS1</u> Foundation for a Greater Opportunity</p> <p><u>ICAHN CS2</u> Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 3, 4, 5</u> Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 6, 7</u> NA</p>	<p><u>ICAHN CS1</u> The Foundation: (i) owns an elementary building (1525 Brook Ave) and (ii) is the lessee of a middle school building (1520 Brook Ave) from DOE</p> <p><u>ICAHN CS2</u> The Foundation: contributed \$490,000 to Civic Builders towards the construction of the building at 1740 Bronxdale Ave, Bronx for Icahn Charter School 2, for which the Foundation sublets the charter school facility from</p>	<p><u>ICAHN CS1</u> The Charter School leases both buildings from the Foundation on the following terms : (i) a net lease with \$50,000 annual rent (substantially below market rate) on the elementary building; and (ii) a sublease with \$1/year plus \$.25/sf annual rent for the middle school building</p> <p><u>ICAHN CS2</u> The Charter School leases the facility from the Foundation on the following terms : (i) a sublease with \$1/year plus</p>	<p><u>ICAHN CS 1</u> Gail Golden, FGO VP, Treasurer</p> <p>Carl Icahn, husband, board member FGO</p> <p><u>ICAHN CS 2</u> Gail Golden, FGO VP, Treasurer</p> <p>Carl Icahn, husband, board member FGO</p> <p><u>ICAHN CS 3, 4, 5</u> Gail Golden, FGO VP, Treasurer</p> <p>Carl Icahn, husband, board member FGO</p> <p><u>ICAHN CS 6, 7</u> NA</p>	<p><u>ICAHN CS 1</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 2</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 3, 4, 5</u> Any suspected conflict would be brought to the attention of the Board</p>

	<p>Civic Builders (who leases it from SCA) for a 15 year lease</p> <p><u>ICAHN CS 3, 4, 5</u> The Foundation, through a subsidiary, is funding \$51 million in acquisition and construction costs (of which \$22 million will be reimbursed by the NYC School Construction Authority) for the facility at 1500 Pelham Parkway for Icahn Charter Schools 3, 4 and 5. Upon completion, the building will be conveyed to NYC and the Foundation will be given a 99 year lease.</p> <p><u>ICAHN CS 6, 7</u> None</p>	<p>\$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 3, 4, 5</u> The Charter Schools lease facility from the Foundation via a triple net sublease with \$1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 6, 7</u> None</p>		<p><u>ICAHN CS 6.</u> Z NA</p>
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5/22/17  
 \_\_\_\_\_  
 Signature Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

Business Telephone:  \_\_\_\_\_

Business Address:  \_\_\_\_\_

**E-mail Address:**

**Home Telephone:**

**Home Address:**



**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

**Trustee Name:**

Julie Goodyear

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Icahn Charter School 1, 2, 3, 4, 5, 6, and 7

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Secretary

2. Is the trustee an employee of any school operated by the Education Corporation?  Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

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1. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the charter school *and* in which such entity, during the preceding school year, you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, you need not list every transaction between such entity and the school that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the charter school. If there was no financial interest, please write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><u>ICAHN CS1</u> Foundation for a Greater Opportunity</p> <p><u>ICAHN CS2</u> Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 3, 4, 5</u> Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 6, 7</u> NA</p>	<p><u>ICAHN CS1</u> The Foundation: (i) owns an elementary building (1525 Brook Ave) and (ii) is the lessee of a middle school building (1520 Brook Ave) from DOE</p> <p><u>ICAHN CS2</u> The Foundation: contributed \$490,000 to Civic Builders towards the construction of the building at 1740 Bronxdale Ave, Bronx for Icahn Charter School 2. for which the</p>	<p><u>ICAHN CS1</u> The Charter School leases both buildings from the Foundation on the following terms : (i) a net lease with \$50,000 annual rent (substantially below market rate) on the elementary building; and (ii) a sublease with \$1/year plus \$.25/sf annual rent for the middle school building</p> <p><u>ICAHN CS2</u> The Charter School leases the facility from the Foundation on the following</p>	<p><u>ICAHN CS 1</u> Julie Goodyear, Executive Director, Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 2</u> Julie Goodyear, Executive Director, Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 3, 4, 5</u> Julie Goodyear, Executive Director, Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 6, 7</u> NA</p>	<p><u>ICAHN CS 1</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 2</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 3, 4, 5</u> Any suspected conflict would be</p>

	<p>Foundation sublets the charter school facility from Civic Builders (who leases it from SCA) for a 15 year lease</p> <p><u>ICAHN CS 3, 4, 5</u></p> <p>The Foundation, through a subsidiary, is funding \$51 million in acquisition and construction costs (of which \$22 million will be reimbursed by the NYC School Construction Authority) for the facility at 1500 Pelham Parkway for Icahn Charter Schools 3, 4 and 5. Upon completion, the building will be conveyed to NYC and the Foundation will be given a 99 year lease.</p> <p><u>ICAHN CS 6,</u> Z None</p>	<p>terms : (i) a sublease with \$1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 3, 4, 5</u></p> <p>The Charter Schools lease facility from the Foundation via a triple net sublease with \$1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 6, 7</u> None</p>		<p>brought to the attention of the Board</p> <p><u>ICAHN CS 6,</u> Z NA</p>
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Julie Goodyear  
Signature

6/22/17  
Date

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**Business Telephone:** \_\_\_\_\_

**Business Address:** \_\_\_\_\_

**E-mail Address:** \_\_\_\_\_

**Home Telephone:** \_\_\_\_\_

**Home Address:** \_\_\_\_\_

**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

Trustee Name:

Edward Shanahan

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Icahn Charter Schools 1, 2, 3, 4, 5, 6, 7

- List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
- Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>Please write "None" if applicable. Do not leave this space blank.</i>			

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><u>ICAHN CSI</u> Foundation for a Greater Opportunity</p> <p><u>ICAHN CS2</u> Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 3, 4, 5</u> Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 6, 7</u> NA</p>	<p><u>ICAHN CSI</u> The Foundation: (i) owns an elementary building (1525 Brook Ave) and (ii) is the lessee of a middle school building (1520 Brook Ave) from DOE</p> <p><u>ICAHN CS2</u> The Foundation: contributed \$490,000 to Civic Builders towards the construction of the building at 1740 Bronxdale Ave, Bronx for Icahn Charter School 2, for which the Foundation sublets the charter school facility from</p>	<p><u>ICAHN CSI</u> The Charter School leases both buildings from the Foundation on the following terms : (i) a net lease with \$50,000 annual rent (substantially below market rate) on the elementary building; and (ii) a sublease with \$1/year plus \$.25/sf annual rent for the middle school building</p> <p><u>ICAHN CS2</u> The Charter School leases the facility from the Foundation on the following terms : (i) a sublease with \$1/year plus</p>	<p><u>ICAHN CS 1</u> Edward J. Shanahan, Chairman, Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 2</u> Edward J. Shanahan, Chairman, , Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 3, 4, 5</u> Edward J. Shanahan, Chairman, , Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 6, 7</u> NA</p>	<p><u>ICAHN CS 1</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 2</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 3, 4, 5</u> Any suspected conflict would be brought to the attention of the Board</p>

	<p>Civic Builders (who leases it from SCA) for a 15 year lease</p> <p><u>ICAHN CS 3, 4, 5</u> The Foundation, through a subsidiary, is funding \$51 million in acquisition and construction costs (of which \$22 million will be reimbursed by the NYC School Construction Authority) for the facility at 1500 Pelham Parkway for Icahn Charter Schools 3, 4 and 5. Upon completion, the building will be conveyed to NYC and the Foundation will be given a 99 year lease.</p> <p><u>ICAHN CS 6, 7</u> None</p>	<p>\$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 3, 4, 5</u> The Charter Schools lease facility from the Foundation via a triple net sublease with \$1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 6, 7</u> None</p>		<p><u>ICAHN CS 6, 7</u> NA</p>
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Signature Ernie J. Schul Date 7/1/17

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: NA

Business Address: NA

E-mail Address: [REDACTED]

**Home Telephone:**

**Home Address:**



**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

**Trustee Name:**

Robert Sancho

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Icahn Charter School 1, 2, 3, 4, 5, 6, and 7

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

\_\_\_\_\_

2. Is the trustee an employee of any school operated by the Education Corporation?  Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.


4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

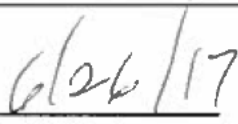
Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

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1. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the charter school *and* in which such entity, during the preceding school year, you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, you need not list every transaction between such entity and the school that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the charter school. If there was no financial interest, please write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
NONE	NONE	NONE	NONE	

  
 \_\_\_\_\_  
**Signature**

  
 \_\_\_\_\_  
**Date**

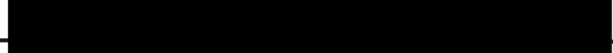
*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

**Business Telephone:** \_\_\_\_\_ 

**Business Address:** \_\_\_\_\_   


**E-mail Address:** \_\_\_\_\_  \_\_\_\_\_

**Home Telephone:** \_\_\_\_\_  \_\_\_\_\_

**Home Address:** \_\_\_\_\_  \_\_\_\_\_

**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

Trustee Name:

Seymour Fliegel

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Icahn Charter Schools 1, 2, 3, 4, 5, 6, 7

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
  
2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

**NONE**

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>Please write "None" if applicable. Do not leave this space blank.</i>			

None

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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><u>ICAHN CS1</u> Foundation for a Greater Opportunity</p> <p><u>ICAHN CS2</u> Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 3, 4, 5</u> Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 6, 7</u> NA</p>	<p><u>ICAHN CS1</u> The Foundation: (i) owns an elementary building (1525 Brook Ave) and (ii) is the lessee of a middle school building (1520 Brook Ave) from DOE</p> <p><u>ICAHN CS2</u> The Foundation: contributed \$490,000 to Civic Builders towards the construction of the building at 1740 Bronxdale Ave, Bronx for Icahn Charter School 2, for which the Foundation sublets the charter school facility from</p>	<p><u>ICAHN CS1</u> The Charter School leases both buildings from the Foundation on the following terms : (i) a net lease with \$50,000 annual rent (substantially below market rate) on the elementary building; and (ii) a sublease with \$1/year plus \$.25/sf annual rent for the middle school building</p> <p><u>ICAHN CS2</u> The Charter School leases the facility from the Foundation on the following terms : (i) a sublease with \$1/year plus</p>	<p><u>ICAHN CS 1</u> Seymour Fliegel, Board member, Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 2</u> Seymour Fliegel, Board member, Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 3, 4, 5</u> Seymour Fliegel, Board member, Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 6, 7</u> NA</p>	<p><u>ICAHN CS 1</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 2</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 3, 4, 5,</u> Any suspected conflict would be brought to the attention of the Board</p>

	<p>Civic Builders (who leases it from SCA) for a 15 year lease</p> <p><u>ICAHN CS 3, 4, 5</u> The Foundation, through a subsidiary, is funding \$51 million in acquisition and construction costs (of which \$22 million will be reimbursed by the NYC School Construction Authority) for the facility at 1500 Pelham Parkway for Icahn Charter Schools 3, 4 and 5. Upon completion, the building will be conveyed to NYC and the Foundation will be given a 99 year lease.</p> <p><u>ICAHN CS 6, 7</u> None</p>	<p>\$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 3, 4, 5</u> The Charter Schools lease facility from the Foundation via a triple net sublease with \$1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 6, 7</u> None</p>		<p><u>ICAHN CS 6, 7</u> NA</p>
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Signature *Seymour Feigel*

Date *06/26/2017*

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

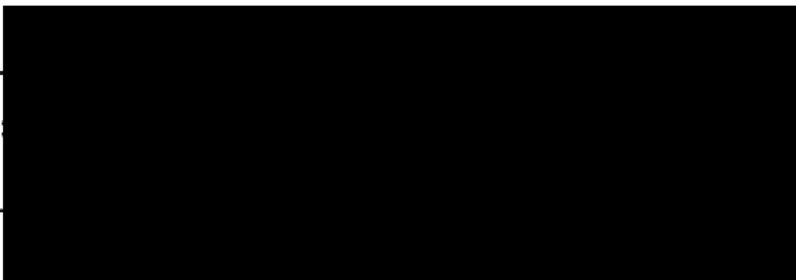
**Business Telephone:** 

**Business Address:** 

**E-mail Address:**

**Home Telephone:**

**Home Address:**



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**  
Karen Mandelbaum

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**  
Leah Charter School 1, 2, 3, 4, 5, 6, and 7

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative)  
 \_\_\_\_\_

2. Is the trustee an employee of any school operated by the Education Corporation?  Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

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1. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the charter school *and* in which such entity, during the preceding school year, you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, you need not list every transaction between such entity and the school that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the charter school. If there was no financial interest, please write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
NONE	NONE	NONE	NONE	

*James Mandersbeck*  
Signature

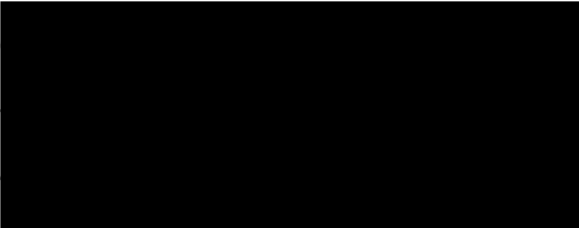
7/10/2017  
Date

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Business Telephone: \_\_\_\_\_ NY \_\_\_\_\_

Business Address: \_\_\_\_\_ NA \_\_\_\_\_

E-mail Address:  \_\_\_\_\_

Home Telephone: \_\_\_\_\_

Home Address: \_\_\_\_\_



# Entry 9 BOT Table

Last updated: 06/27/2017

(tab across or use scroll bar at bottom of table)

## 1. Current Board Member Information

	Trustee Name	Email Addresses	Position on the Board	Committee Affiliations	Voting Member Per By Laws? (Y/N)	Area of Expertise, and/or Additional Role at School (parent, staff member, etc.)	Number of Terms Served and Length of Each (Include election date and term expiration)	Number of Board Mtgs Attended during 2016-17?
1	Gail Golden		Chair/Board President		Yes	Education	10 terms of 1 year	
2	Julie Clark Goodyear		Secretary		Yes	Education	10 terms of 1 year	
3	Edward J. Shahan		Trustee/Member		No	Education	10 terms of 1 year	
4	Seymour Fliegel		Trustee/Member		Yes	Education	10 terms of 1 year	
5	Karen Mandelbaum		Trustee/Member	Finance	Yes	Education	10 terms of 1 year	
6	Robert Sanch		Trustee/Mem	Finance	Yes	Education/Fin	10 terms	

	o		ber	e		ance	of 1 year	
7	Joan Rivera		Parent Repres entativ e		Yes	Parent		
8								
9								
10								
11								
12								
13								
14								
15								
16								
17								
18								
19								
20								

**2. Total Number of Members on June 30, 2016** 7

**3. Total Number of Members Joining the Board 2016-17 School Year** 0

**4. Total Number of Members Departing the Board during the 2016-17 School Year** 0

**5. Number of Voting Members 2016-17, as set by the by-laws, resolution or minutes** 7

**6. Number of Board Meetings**            9  
**Conducted in the 2016-17 School  
Year**

**7. Number of Board Meetings**            9  
**Scheduled for the [2017-18](#)  
School Year**

**Thank you.**



# Entry 11 Enrollment and Retention of Special Populations

Last updated: 06/27/2017

## Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2016 2017 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school’s plans for meeting or making progress toward meeting its enrollment and retention targets in 2017 2018.

## Recruitment/Attraction Efforts Toward Meeting Targets

	Describe Efforts Toward Meeting Recruitment Targets 2016 17)	Describe Plans Toward Meeting Recruitment Targets 2017 18)
	<p>I. Enrollment and Retention Targets</p> <p>ICAHN 1 7 has undertaken efforts throughout the charter period to attract and retain students with disabilities and English language learners. During the student application process, school literature in both English and Spanish is distributed throughout CSD 9 for Icahn 1, CSD 11 for Icahn 2 5, CSD 9 and 12 for Icahn 6 and CSD 8 for Icahn 7. Specific community outreach efforts and interactions with local schools serving significant relevant student populations are carried out.</p> <p>Provisions for the attraction and retention of students with disabilities and English language learners are contained in the ICAHN 1 7 Student Enrollment and Retention Plan, which was designed to facilitate the meeting or exceeding of enrollment and retention target student populations established by the SUNY Trustees for:</p> <ul style="list-style-type: none"> <li>• Students with disabilities,</li> <li>• Students who are English language learners</li> <li>• Students who are eligible to participate in the federal free and reduced price lunch program.</li> </ul>	<p>I. Enrollment and Retention Targets</p> <p>ICAHN 1 7 has undertaken efforts throughout the charter period to attract and retain students with disabilities and English language learners. During the student application process, school literature in both English and Spanish is distributed throughout CSD 9 for Icahn 1, CSD 11 for Icahn 2 5, CSD 9 and 12 for Icahn 6 and CSD 8 for Icahn 7. Specific community outreach efforts and interactions with local schools serving significant relevant student populations are carried out.</p> <p>Provisions for the attraction and retention of students with disabilities and English language learners are contained in the ICAHN 1 7 Student Enrollment and Retention Plan, which was designed to facilitate the meeting or exceeding of enrollment and retention target student populations established by the SUNY Trustees for:</p> <ul style="list-style-type: none"> <li>• Students with disabilities,</li> <li>• Students who are English language learners</li> <li>• Students who are eligible to participate in the federal free and reduced price lunch program.</li> </ul>

Economically Disadvantaged

**Recruitment** Formal recruitment of prospective students with disabilities and those who are English language learners (ELLs) begins each year on February 1st. ICAHN 1 7 advertises an open registration process in the English and Spanish languages. If they choose, families of these students can meet with ICAHN 1 7 staff members and review the expectations of the school. ICAHN 1 7 maintains a policy of equitable admissions access to all students in every phase of its admissions process. ICAHN 1 7 shall not discriminate against any student based on race, ethnicity, national origin, gender, or disability or for any other basis that would be unlawful for a public school. Icahn 1 7 shall be open to any child who is eligible under the laws of New York State for admission to a public school, and ICAHN 1 7 shall ensure compliance with all applicable anti discrimination laws governing public schools, including Title VI of the Civil Rights Act and Paragraph 2854 (2) of the New York Education Law, governing admission to a charter school. New students will be admitted each year without regard to prior measures of achievement or aptitude, athletic ability, disability, handicapped condition, ethnicity, race, creed, gender, national origin, religion, or ancestry. Interested families will submit applications during the period between February 1st and April 1st, at which point students will be accepted. If the number of applicants to ICAHN 1 7 exceeds capacity, a lottery or a random selection process will be conducted. The lottery will be held within the first week of April.

**Outreach** ICAHN 1 7 will undertake the measures below, among others, to recruit student applicants, including students with disabilities and English language learners (and will provide translation services, if necessary, for all promotional materials and any person to person interaction requiring an English translation):

(1) Posting flyers and placing notices in local Spanish language newspapers, supermarkets, churches, community centers, apartment complexes, and local daycare centers

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- (2) Conducting open houses at after school programs and youth centers;
- (3) Visiting local organizations in surrounding neighborhoods, speaking at community meetings and distributing information packets; and
- (4) Canvassing neighborhoods to further reach interested families.

Specific measures will be designed and implemented to reach parents for/of:

- Whom English is not their primary language
- Students with disabilities
- Students who would qualify for free or reduced price lunch

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#### I. Enrollment and Retention Targets

ICAHN 1 7 has undertaken efforts throughout the charter period to attract and retain students with disabilities and English language learners. During the student application process, school literature in both English and Spanish is distributed throughout CSD 9 for Icahn 1, CSD 11 for Icahn 2 5, CSD 9 and 12 for Icahn 6 and CSD 8 for Icahn 7. Specific community outreach efforts and interactions with local schools serving significant relevant student populations are carried out.

Provisions for the attraction and retention of students with disabilities and English language learners are contained in the ICAHN 1 7 Student Enrollment and Retention Plan, which was designed to facilitate the meeting or exceeding of enrollment and retention target student populations established by the SUNY Trustees for:

- Students with disabilities,
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meetings and distributing information packets; and  
(4) Canvassing neighborhoods to further reach interested families.

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- Students who would qualify for free or reduced price lunch

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Students with Disabilities

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## Retention Efforts Toward Meeting Targets

Describe Efforts Toward Meeting Retention Targets 2016 17)

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Describe Plans Toward Meeting Retention Targets 2017 18)

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Economically Disadvantaged

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ICAHN 1 7 has undertaken efforts throughout the charter period to attract and retain students with disabilities and English language learners. During the student application process, school literature in both English and Spanish is distributed throughout CSD 9 for Icahn 1, CSD 11 for Icahn 2 5, CSD 9 and 12 for Icahn 6 and CSD 8 for Icahn 7. Specific community outreach efforts and interactions with local schools serving significant relevant student populations are carried out.

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Recruitment Formal recruitment of prospective students with disabilities and those who are English language learners (ELLs) begins each year on February 1st. ICAHN 1 7 advertises an open registration process in the English and Spanish languages. If they choose, families of these students can meet with ICAHN 1 7 staff members and review the expectations of the school. ICAHN 1 7 maintains a policy of equitable admissions access to all students

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# Entry 12 Classroom Teacher and Administrator Attrition

Last updated: 07/12/2017

Report changes in teacher and administrator staffing.

## Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the two tables named 2016-2017 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing in 2016-2017. Please provide the full time equivalent (FTE) of staff on June 30, 2016; the FTE for any departed staff from July 1, 2016 through June 30, 2017; the FTE for added staff from July 1, 2016 through June 30, 2017; and the FTE of staff added in newly created positions from July 1, 2016 through June 30, 2017 using the two tables provided.

### Classroom Teacher Attrition Table

FTE Classroom Teachers on June 30, 2016	FTE Classroom Teachers Departed 7/1/16 6/30/17	FTE Classroom Teachers Filling Vacant Positions 7/1/16 6/30/17	FTE Classroom Teachers Added in New Positions 7/1/16 6/30/17	FTE of Classroom Teachers on June 30, 2017
26	10	10	0	27

### Administrator Position Attrition Table

FTE Administrative Positions on June 30, 2016	FTE Administrators Departed 7/1/16 6/30/17	FTE Administrators Filling Vacant Positions 7/1/16 6/30/17	FTE Administrators Added in New Positions 7/1/16 6/30/17	FTE Administrative Positions on June 30, 2017
2	0	0	0	2

Thank you



**Icahn Charter Schools**  
 1500 Pelham Parkway South Bronx, New York 10461  
 Telephone [redacted] – Fax [redacted]  
[www.ica hncharterschools.org](http://www.ica hncharterschools.org)

*Icahn I 1525/1506 Brook Avenue, Bx. NY 10457*  
*Icahn III 1500 Pelham Parkway South, Bx., NY 10461*  
*Icahn V 1500 Pelham Parkway South, Bx., NY 10461*

*Icahn II 1640 Bronxdale Avenue, Bx. NY 10462*  
*Icahn IV 1500 Pelham Parkway South, Bx., NY 10461*  
*Icahn VI 1701 Fulton Avenue, Bx., NY 10457*  
*Icahn VII 1535 Story Avenue, Bronx, New York 10473*

Jeffrey Litt, Superintendent  
 Migdalia Cano, Executive Assistant

Daniel Garcia, Deputy Superintendent  
 Richard Santiago, Deputy Superintendent

## 2017-2018 School Calendar



Tuesday through Friday	September 5, 6, 7 & 8	All Staff Report for Professional Development <b>There will be no classes.</b>
Monday	September 11	All students and staff report (12:00 pm dismissal for Kindergarten students only)
Thursday –Friday	September 21 & 22	Rosh Hashanah (Schools Closed)
Monday	October 9	Columbus Day (Schools Closed)
Tuesday	November 7	Election Day (No Classes) <b>All staff report for Professional Development</b>
Friday	November 10	Veteran’s Day Observed (Schools Closed)
Thursday - Friday	November 23 & 24	Thanksgiving Recess (Schools Closed)
Monday through the following Monday	December 25 – January 1	Winter Recess including Christmas and New Years <b>All staff and students return on Tuesday, January 2<sup>nd</sup></b>
Monday	January 15	Dr. Martin Luther King Jr. Day (Schools Closed).
Friday -Friday	February 16- 23	Lunar New Year & Midwinter Recess (including Washington’s Birthday & Lincoln’s Birthday (Schools Closed) <b>All staff &amp; students return Monday, Feb. 26<sup>th</sup></b>
Friday – Friday	March 30- April 6	Spring Recess (including Passover & Good Friday) (Schools Closed) <b>Staff &amp; Students return April 9<sup>th</sup></b>
Monday	May 28	Memorial Day (Schools closed)
Friday	June 15	Eid al-Fitr (Schools Closed)
Wednesday	July 4	Independence Day (schools Closed)
Friday	July 6	Last Day for Students and Staff (12:00 p.m. Dismissal)



Icahn Charter Schools are chartered by the New York State Board of Regents and the State University of New York Charter Schools Institute and are a result of the collaborative efforts of the Foundation for A Greater Opportunity and the Center for Educational Innovation–Public Education Association. The Icahn Charter Schools are public schools open to all children on a space available basis, by lottery.