



Entry 1 School Information

Created: 07/26/2017 • Last updated: 07/28/2017

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer **(as of June 30, 2017)** or you may not be assigned the correct tasks.

a. SCHOOL NAME AND BEDS# SUCCESS ACADEMY CS HARLEM 3 (SUNY Trustees)

(Select name from the drop down menu)

b. CHARTER AUTHORIZER SUNY Authorized Charter School

(For technical reasons, please re select authorizer name from the drop down menu).

c. DISTRICT / CSD OF LOCATION NYC CSD 4

d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	141 E. 111th St., 3rd Floor	[REDACTED]	[REDACTED]	[REDACTED]

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	April Beakley
Title	Director of Operations
Emergency Phone Number (### ### ####)	[REDACTED]

e. SCHOOL WEB ADDRESS (URL) www.successacademies.org

f. DATE OF INITIAL CHARTER 01/2008

g. DATE FIRST OPENED FOR INSTRUCTION 08/2008

i. TOTAL ENROLLMENT ON JUNE 30, 2017 822

j. GRADES SERVED IN SCHOOL YEAR 2016-17

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5, 6, 7, 8
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k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION? Yes

k2. NAME OF CMO/EMO AND ADDRESS

NAME OF CMO/EMO	Success Academy Charter Schools
PHYSICAL STREET ADDRESS	95 Pine Street, Floor 6
CITY	New York
STATE	NY
ZIP CODE	10005
EMAIL ADDRESS	

l1. FACILITIES

Does the school maintain or operate multiple sites?

	Yes, 2 sites
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12. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	410 East 100th Street, 3rd Floor, New York, NY 10029	[REDACTED]	CSD 4	K 3	Yes	DOE space
Site 2	141 East 111th Street New York, NY 10029	[REDACTED]	CSD 4	4 8	Yes	DOE space
Site 3						

12a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Tara Stant	[REDACTED]		[REDACTED]
Operational Leader	Diane Eagan	[REDACTED]		[REDACTED]
Compliance Contact	Vanessa Biondo	[REDACTED]		[REDACTED]
Complaint Contact	Vanessa Biondo	[REDACTED]		[REDACTED]

I3. Please provide the contact information for Site 2.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	David Noah			
Operational Leader	Matthew Seymour			
Compliance Contact	Vanessa Biondo			
Complaint Contact	Vanessa Biondo			

m1. Is the school or are the school sites co-located? Yes

m2. Please list the terms of your current co-location.

	Date school will leave current co location	Is school working with NYCDOE to expand into current space?	If so, list year expansion will occur.	Is school working with NYCDOE to move to separate space?	If so, list the proposed space and year planned for move	School at Full Capacity at Site
Site 1 (primary site)						
Site 2						
Site 3						

n1. Were there any revisions to the school's charter during the 2016-17 school year? (Please include approved or pending material and non-material charter revisions). No

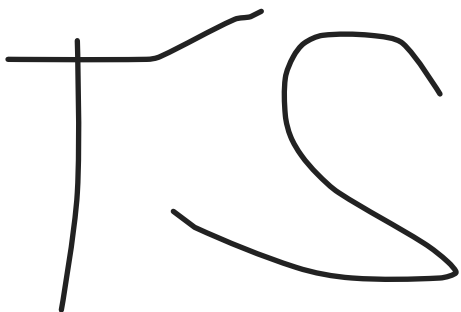
o. Name and Position of Individual(s) Who Completed the 2016-17 Annual Report.

Yvonne Chan (Assistant General Counsel)

p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

Yes

Signature, Head of Charter School



Signature, President of the Board of Trustees



Date

2017/07/28

Thank you.



Entry 2 NYS School Report Card Link

Last updated: 07/28/2017

1. NEW YORK STATE REPORT CARD

URL is not available

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).



Entry 4 Expenditures per Child

Last updated: 07/31/2017

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2016-17 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	13845085
Line 2: Year End FTE student enrollment	789
Line 3: Divide Line 1 by Line 2	17556

2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2016 17 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:
The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:
<http://www.p12.nysed.gov/psc/AuditGuide.html>.
Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	472979
Line 2: Management and General Cost (Column)	1667440
Line 3: Sum of Line 1 and Line 2	2140418
Line 5: Divide Line 3 by the Year End FTE student enrollment	2714

Thank you.



Charter Schools Institute
The State University of New York

GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

TEMPLATE TABS

1- GRAY tab contains the Instructions

Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates

2- BLUE tabs require input of information

1.) Name of School	>Select school name from list. >Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
4.) Yearly Budget	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

6.) Quarterly Report	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

CELL COLORS & GUIDANCE COMMENTS

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE contain guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Ver. 20170606

Charter Funding Alphabetical By NYS School District
*** (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Success Academy Charter School - Harlem 3

SCHOOL

Name:	Success Academy Charter School - Harlem 3
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CONTACT INFORMATION

Contact Name:	Garrick Wong
Contact Title:	Senior Accountant
Contact Email:	[REDACTED]
Contact Phone:	[REDACTED]

REPORT PERIOD

Current Academic Year:	2017-18
Prior Academic Year:	2016-17

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3
2017-18

ENROLLMENT BY GRADES

GRADES	K	1	2	3	4	5	6
INITIAL BUDGETED ENROLLMENT	60	90	90	90	76	132	105
TOTAL ENROLLMENT = 924							

ENROLLMENT BY DISTRICT

[illegible]

[illegible]

[illegible]

PLAN - FULL TIME EQUIVALENT

STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

***NOTE:** Enter the number of FTE positions in the "blue" cells.

***NOTE:** Enter the number of FTE positions in the "blue" cells.

***NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.

***NOTE:**

ADMINISTRATIVE PERSONNEL FTE	ADMINISTRATIVE PERSONNEL FTE
Executive Management	Executive Management
Instructional Management	Instructional Management
Deans, Directors & Coordinators	Deans, Directors & Coordinators
CFO / Director of Finance	CFO / Director of Finance
Operation / Business Manager	Operation / Business Manager
Administrative Staff	Administrative Staff
TOTAL ADMINISTRATIVE STAFF	TOTAL ADMINISTRATIVE STAFF

PRIOR YEAR
2016-17
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
0.0		0.0		0.0		0.0	
9.0		9.0		9.0		9.0	
7.0		7.0		7.0		7.0	
0.0		0.0		0.0		0.0	
11.5		11.5		11.5		11.5	
0.0		0.0		0.0		0.0	
27.5	0.0	27.5	0.0	27.5	0.0	27.5	0.0

INSTRUCTIONAL PERSONNEL FTE	INSTRUCTIONAL PERSONNEL FTE
Teachers - Regular	Teachers - Regular
Teachers - SPED	Teachers - SPED
Substitute Teachers	Substitute Teachers
Teaching Assistants	Teaching Assistants
Specialty Teachers	Specialty Teachers
Aides	Aides
Therapists & Counselors	Therapists & Counselors
Other	Other
TOTAL INSTRUCTIONAL	TOTAL INSTRUCTIONAL

PRIOR YEAR
2016-17
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
54.0		54.0		54.0		54.0	
15.0		15.0		15.0		15.0	
0.0		0.0		0.0		0.0	
13.0		13.0		13.0		13.0	
13.5		13.5		13.5		13.5	
0.0		0.0		0.0		0.0	
4.0		4.0		4.0		4.0	
0.0		0.0		0.0		0.0	
99.5	0.0	99.5	0.0	99.5	0.0	99.5	0.0

NON-INSTRUCTIONAL PERSONNEL FTE	NON-INSTRUCTIONAL PERSONNEL FTE
Nurse	Nurse
Librarian	Librarian
Custodian	Custodian
Security	Security
Other	Other
TOTAL NON-INSTRUCTIONAL	TOTAL NON-INSTRUCTIONAL

PRIOR YEAR
2016-17
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
0.0		0.0		0.0		0.0	
0.0		0.0		0.0		0.0	
0.0		0.0		0.0		0.0	
0.0		0.0		0.0		0.0	
0.0		0.0		0.0		0.0	
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

TOTAL PERSONNEL SERVICE FTE	TOTAL PERSONNEL SERVICE FTE
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0.0

127.0	0.0	127.0	0.0	127.0	0.0	127.0	0.0
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**SS ACADEMY CHARTER SCHOOL
2017-18**

PLAN - FULL TIME EQUIVALENT

***NOTE:** Enter the number of FTE positions in the "blue" cells.

Id be input.

***NOTE:** State the assumptions that are being made for personnel FTE levels.

ADMINISTRATIVE PERSONNEL FTE		Description of Assumptions
	Q4	
	Actual	
Executive Management		
Instructional Management		
Deans, Directors & Coordinators		
CFO / Director of Finance		
Operation / Business Manager		
Administrative Staff		
TOTAL ADMINISTRATIVE STAFF	0.0	

INSTRUCTIONAL PERSONNEL FTE		Description of Assumptions
	Q4	
	Actual	
Teachers - Regular		
Teachers - SPED		
Substitute Teachers		
Teaching Assistants		
Specialty Teachers		
Aides		
Therapists & Counselors		
Other		
TOTAL INSTRUCTIONAL	0.0	

NON-INSTRUCTIONAL PERSONNEL FTE		Description of Assumptions
	Q4	
	Actual	
Nurse		
Librarian		
Custodian		
Security		
Other		
TOTAL NON-INSTRUCTIONAL	0.0	

TOTAL PERSONNEL SERVICE FTE	0.0	
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	SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3												
	Budget / Operating Plan												
	2017-18												
Total Revenue	-	4,033,568	-	-	4,033,568	-	-	4,033,568	-	-	4,033,568	-	-
Total Expenses	-	4,665,326	-	-	4,665,326	-	-	4,665,326	-	-	4,665,326	-	-
Net Income	-	(631,758)	-	-	(631,758)	-	-	(631,758)	-	-	(631,758)	-	-
Actual Student Enrollment	-	878	-	-	878	-	-	878	-	-	878	-	-
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30		
	2016-17 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance
TOTAL REVENUE	-	4,033,568	-	-	4,033,568	-	-	4,033,568	-	-	4,033,568	-	-

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3													
Budget / Operating Plan													
2017-18													
Total Revenue	-	4,033,568	-	-	4,033,568	-	-	4,033,568	-	-	4,033,568	-	-
Total Expenses	-	4,665,326	-	-	4,665,326	-	-	4,665,326	-	-	4,665,326	-	-
Net Income	-	(631,758)	-	-	(631,758)	-	-	(631,758)	-	-	(631,758)	-	-
Actual Student Enrollment	-	878	-	-	878	-	-	878	-	-	878	-	-
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30		
	2016-17 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance
EXPENSES													
ADMINISTRATIVE STAFF PERSONNEL COSTS													
												Avg. No. of Positions	
Executive Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Instructional Management	9.00	308,781	-	-	308,781	-	-	308,781	-	-	308,781	-	-
Deans, Directors & Coordinators	7.00	107,500	-	-	107,500	-	-	107,500	-	-	107,500	-	-
CFO / Director of Finance	-	-	-	-	-	-	-	-	-	-	-	-	-
Operation / Business Manager	11.50	170,625	-	-	170,625	-	-	170,625	-	-	170,625	-	-
Administrative Staff	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ADMINISTRATIVE STAFF	27.50	-	586,906	-	-	586,906	-	-	586,906	-	-	586,906	-
INSTRUCTIONAL PERSONNEL COSTS													
Teachers - Regular	54.00	892,889	-	-	892,889	-	-	892,889	-	-	892,889	-	-
Teachers - SPED	15.00	257,040	-	-	257,040	-	-	257,040	-	-	257,040	-	-
Substitute Teachers	-	-	-	-	-	-	-	-	-	-	-	-	-
Teaching Assistants	13.00	172,309	-	-	172,309	-	-	172,309	-	-	172,309	-	-
Specialty Teachers	13.50	288,367	-	-	288,367	-	-	288,367	-	-	288,367	-	-
Aides	-	-	-	-	-	-	-	-	-	-	-	-	-
Therapists & Counselors	4.00	65,000	-	-	65,000	-	-	65,000	-	-	65,000	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	99.50	-	1,675,604	-	-	1,675,604	-	-	1,675,604	-	-	1,675,604	-
NON-INSTRUCTIONAL PERSONNEL COSTS													
Nurse	-	-	-	-	-	-	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-	-	-	-	-	-	-
Custodian	-	-	-	-	-	-	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-	-	-	-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	127.00	-	2,262,510	-	-	2,262,510	-	-	2,262,510	-	-	2,262,510	-
PAYROLL TAXES AND BENEFITS													
Payroll Taxes		199,187	-	-	199,187	-	-	199,187	-	-	199,187	-	-
Fringe / Employee Benefits		235,357	-	-	235,357	-	-	235,357	-	-	235,357	-	-
Retirement / Pension		67,875	-	-	67,875	-	-	67,875	-	-	67,875	-	-
TOTAL PAYROLL TAXES AND BENEFITS		-	502,419	-	-	502,419	-	-	502,419	-	-	502,419	-
TOTAL PERSONNEL SERVICE COSTS	127.00	-	2,764,930	-	-	2,764,930	-	-	2,764,930	-	-	2,764,930	-
CONTRACTED SERVICES													
Accounting / Audit		-	-	-	-	-	-	-	-	-	-	-	-
Legal		-	-	-	-	-	-	-	-	-	-	-	-
Management Company Fee		478,193	-	-	478,193	-	-	478,193	-	-	478,193	-	-
Nurse Services		-	-	-	-	-	-	-	-	-	-	-	-
Food Service / School Lunch		-	-	-	-	-	-	-	-	-	-	-	-
Payroll Services		17,568	-	-	17,568	-	-	17,568	-	-	17,568	-	-
Special Ed Services		-	-	-	-	-	-	-	-	-	-	-	-
Titlement Services (i.e. Title I)		-	-	-	-	-	-	-	-	-	-	-	-
Other Purchased / Professional / Consulting		11,307	-	-	11,307	-	-	11,307	-	-	11,307	-	-
TOTAL CONTRACTED SERVICES		-	507,068	-	-	507,068	-	-	507,068	-	-	507,068	-

	SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3 Budget / Operating Plan 2017-18												
Total Revenue	-	4,033,568	-	-	4,033,568	-	-	4,033,568	-	-	4,033,568	-	-
Total Expenses	-	4,665,326	-	-	4,665,326	-	-	4,665,326	-	-	4,665,326	-	-
Net Income	-	(631,758)	-	-	(631,758)	-	-	(631,758)	-	-	(631,758)	-	-
Actual Student Enrollment	-	878	-	-	878	-	-	878	-	-	878	-	-
	Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30		
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance
SCHOOL OPERATIONS													
Board Expenses		-		-	-		-	-		-	-		-
Classroom / Teaching Supplies & Materials		167,546		-	167,546		-	167,546		-	167,546		-
Special Ed Supplies & Materials		-		-	-		-	-		-	-		-
Textbooks / Workbooks		-		-	-		-	-		-	-		-
Supplies & Materials other		59,228		-	59,228		-	59,228		-	59,228		-
Equipment / Furniture		54,826		-	54,826		-	54,826		-	54,826		-
Telephone		-		-	-		-	-		-	-		-
Technology		82,250		-	82,250		-	82,250		-	82,250		-
Student Testing & Assessment		3,801		-	3,801		-	3,801		-	3,801		-
Field Trips		38,037		-	38,037		-	38,037		-	38,037		-
Transportation (student)		12,749		-	12,749		-	12,749		-	12,749		-
Student Services - other		81,220		-	81,220		-	81,220		-	81,220		-
Office Expense		105,808		-	105,808		-	105,808		-	105,808		-
Staff Development		90,644		-	90,644		-	90,644		-	90,644		-
Staff Recruitment		36,984		-	36,984		-	36,984		-	36,984		-
Student Recruitment / Marketing		30,837		-	30,837		-	30,837		-	30,837		-
School Meals / Lunch		152,017		-	152,017		-	152,017		-	152,017		-
Travel (Staff)		14,088		-	14,088		-	14,088		-	14,088		-
Fundraising		-		-	-		-	-		-	-		-
Other		3,104		-	3,104		-	3,104		-	3,104		-
TOTAL SCHOOL OPERATIONS	-	933,138	-	-	933,138	-	-	933,138	-	-	933,138	-	-
FACILITY OPERATION & MAINTENANCE													
Insurance		21,614		-	21,614		-	21,614		-	21,614		-
Janitorial		-		-	-		-	-		-	-		-
Building and Land Rent / Lease / Facility Finance Interest		-		-	-		-	-		-	-		-
Repairs & Maintenance		23,399		-	23,399		-	23,399		-	23,399		-
Equipment / Furniture		-		-	-		-	-		-	-		-
Security		-		-	-		-	-		-	-		-
Utilities		-		-	-		-	-		-	-		-
TOTAL FACILITY OPERATION & MAINTENANCE	-	45,012	-	-	45,012	-	-	45,012	-	-	45,012	-	-
DEPRECIATION & AMORTIZATION		415,179		-	415,179		-	415,179		-	415,179		-
RESERVES / CONTINGENCY		-		-	-		-	-		-	-		-
TOTAL EXPENSES	-	4,665,326	-	-	4,665,326	-	-	4,665,326	-	-	4,665,326	-	-
NET INCOME	-	(631,758)	-	-	(631,758)	-	-	(631,758)	-	-	(631,758)	-	-

	SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3 Budget / Operating Plan 2017-18												
Total Revenue	-	4,033,568	-	-	4,033,568	-	-	4,033,568	-	-	4,033,568	-	-
Total Expenses	-	4,665,326	-	-	4,665,326	-	-	4,665,326	-	-	4,665,326	-	-
Net Income	-	(631,758)	-	-	(631,758)	-	-	(631,758)	-	-	(631,758)	-	-
Actual Student Enrollment	-	878	-	-	878	-	-	878	-	-	878	-	-
	Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30		
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: NYC CHANCELLOR'S OFFICE - - - - - - - - - - - - - - - - - - - ALL OTHER School Districts: (Weighted Avg) TOTAL ENROLLMENT REVENUE PER PUPIL EXPENSES PER PUPIL	-	1	-	-	1	-	-	1	-	-	1	-	-
	-	878	-	-	878	-	-	878	-	-	878	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-
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		SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan					
		2017-18					
Total Revenue		16,134,271	16,134,271	-	16,134,271	16,134,271	
Total Expenses		18,661,304	18,661,304	-	(18,661,304)	(18,661,304)	
Net Income		(2,527,033)	(2,527,033)	-	(2,527,033)	(2,527,033)	
Actual Student Enrollment							
		Total Year			VARIANCE		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
REVENUE							
REVENUES FROM STATE SOURCES							
Per Pupil Revenue	2017-18 Per Pupil Rate						
NYC CHANCELLOR'S OFFICE	14,527	12,751,801	12,751,801	-	12,751,801	12,751,801	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
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-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	12,751,801	12,751,801	-	12,751,801	12,751,801	
Special Education Revenue		2,145,677	2,145,677	-	2,145,677	2,145,677	
Grants							
Stimulus		-	-	-	-	-	
DYCD (Department of Youth and Community Development)		-	-	-	-	-	
Other		302,841	302,841	-	302,841	302,841	
NYC DoE Rental Assistance		-	-	-	-	-	
Other		-	-	-	-	-	
TOTAL REVENUE FROM STATE SOURCES		15,200,319	15,200,319	-	15,200,319	15,200,319	
REVENUE FROM FEDERAL FUNDING							
IDEA Special Needs		86,880	86,880	-	86,880	86,880	
Title I		348,768	348,768	-	348,768	348,768	
Title Funding - Other		9,661	9,661	-	9,661	9,661	
School Food Service (Free Lunch)		204,720	204,720	-	204,720	204,720	
Grants							
Charter School Program (CSP) Planning & Implementation		-	-	-	-	-	
Other		-	-	-	-	-	
Other		-	-	-	-	-	
TOTAL REVENUE FROM FEDERAL SOURCES		650,029	650,029	-	650,029	650,029	
LOCAL and OTHER REVENUE							
Contributions and Donations		-	-	-	-	-	
Fundraising		-	-	-	-	-	
Erate Reimbursement		88,892	88,892	-	88,892	88,892	
Earnings on Investments		-	-	-	-	-	
Interest Income		-	-	-	-	-	
Food Service (Income from meals)		-	-	-	-	-	
Text Book		-	-	-	-	-	
OTHER		195,032	195,032	-	195,032	195,032	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		283,924	283,924	-	283,924	283,924	
		Page 16 of 50					

	SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3					DESCRIPTION OF ASSUMPTIONS
	Budget / Operating Plan					
	2017-18					
Total Revenue	16,134,271	16,134,271	-	16,134,271	16,134,271	
Total Expenses	18,661,304	18,661,304	-	(18,661,304)	(18,661,304)	
Net Income	(2,527,033)	(2,527,033)	-	(2,527,033)	(2,527,033)	
Actual Student Enrollment						
	Total Year			VARIANCE		
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
TOTAL REVENUE	16,134,271	16,134,271	-	16,134,271	16,134,271	

		SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan					
		2017-18					
Total Revenue		16,134,271	16,134,271	-	16,134,271	16,134,271	
Total Expenses		18,661,304	18,661,304	-	(18,661,304)	(18,661,304)	
Net Income		(2,527,033)	(2,527,033)	-	(2,527,033)	(2,527,033)	
Actual Student Enrollment							
		Total Year			VARIANCE		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
EXPENSES							
ADMINISTRATIVE STAFF PERSONNEL COSTS		Avg. No. of Positions					
Executive Management	-	-	-	-	-	-	
Instructional Management	9.00	1,235,125	1,235,125	-	(1,235,125)	(1,235,125)	
Deans, Directors & Coordinators	7.00	430,000	430,000	-	(430,000)	(430,000)	
CFO / Director of Finance	-	-	-	-	-	-	
Operation / Business Manager	11.50	682,500	682,500	-	(682,500)	(682,500)	
Administrative Staff	-	-	-	-	-	-	
TOTAL ADMINISTRATIVE STAFF	27.50	2,347,625	2,347,625	-	(2,347,625)	(2,347,625)	
INSTRUCTIONAL PERSONNEL COSTS							
Teachers - Regular	54.00	3,571,554	3,571,554	-	(3,571,554)	(3,571,554)	
Teachers - SPED	15.00	1,028,160	1,028,160	-	(1,028,160)	(1,028,160)	
Substitute Teachers	-	-	-	-	-	-	
Teaching Assistants	13.00	689,235	689,235	-	(689,235)	(689,235)	
Specialty Teachers	13.50	1,153,467	1,153,467	-	(1,153,467)	(1,153,467)	
Aides	-	-	-	-	-	-	
Therapists & Counselors	4.00	260,000	260,000	-	(260,000)	(260,000)	
Other	-	-	-	-	-	-	
TOTAL INSTRUCTIONAL	99.50	6,702,416	6,702,416	-	(6,702,416)	(6,702,416)	
NON-INSTRUCTIONAL PERSONNEL COSTS							
Nurse	-	-	-	-	-	-	
Librarian	-	-	-	-	-	-	
Custodian	-	-	-	-	-	-	
Security	-	-	-	-	-	-	
Other	-	-	-	-	-	-	
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-	
SUBTOTAL PERSONNEL SERVICE COSTS		127.00	9,050,041	9,050,041	-	(9,050,041)	
PAYROLL TAXES AND BENEFITS							
Payroll Taxes		796,747	796,747	-	(796,747)	(796,747)	
Fringe / Employee Benefits		941,429	941,429	-	(941,429)	(941,429)	
Retirement / Pension		271,501	271,501	-	(271,501)	(271,501)	
TOTAL PAYROLL TAXES AND BENEFITS		2,009,677	2,009,677	-	(2,009,677)	(2,009,677)	
TOTAL PERSONNEL SERVICE COSTS		127.00	11,059,719	11,059,719	-	(11,059,719)	
CONTRACTED SERVICES							
Accounting / Audit		-	-	-	-	-	
Legal		-	-	-	-	-	
Management Company Fee		1,912,770	1,912,770	-	(1,912,770)	(1,912,770)	
Nurse Services		-	-	-	-	-	
Food Service / School Lunch		-	-	-	-	-	
Payroll Services		70,273	70,273	-	(70,273)	(70,273)	
Special Ed Services		-	-	-	-	-	
Titlement Services (i.e. Title I)		-	-	-	-	-	
Other Purchased / Professional / Consulting		45,227	45,227	-	(45,227)	(45,227)	
TOTAL CONTRACTED SERVICES		2,028,270	2,028,270	-	(2,028,270)	(2,028,270)	

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3					
Budget / Operating Plan					
2017-18					
Total Revenue	16,134,271	16,134,271	-	16,134,271	16,134,271
Total Expenses	18,661,304	18,661,304	-	(18,661,304)	(18,661,304)
Net Income	(2,527,033)	(2,527,033)	-	(2,527,033)	(2,527,033)
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
SCHOOL OPERATIONS					
Board Expenses	-	-	-	-	-
Classroom / Teaching Supplies & Materials	670,184	670,184	-	(670,184)	(670,184)
Special Ed Supplies & Materials	-	-	-	-	-
Textbooks / Workbooks	-	-	-	-	-
Supplies & Materials other	236,912	236,912	-	(236,912)	(236,912)
Equipment / Furniture	219,303	219,303	-	(219,303)	(219,303)
Telephone	-	-	-	-	-
Technology	329,000	329,000	-	(329,000)	(329,000)
Student Testing & Assessment	15,205	15,205	-	(15,205)	(15,205)
Field Trips	152,149	152,149	-	(152,149)	(152,149)
Transportation (student)	50,998	50,998	-	(50,998)	(50,998)
Student Services - other	324,879	324,879	-	(324,879)	(324,879)
Office Expense	423,232	423,232	-	(423,232)	(423,232)
Staff Development	362,575	362,575	-	(362,575)	(362,575)
Staff Recruitment	147,934	147,934	-	(147,934)	(147,934)
Student Recruitment / Marketing	123,348	123,348	-	(123,348)	(123,348)
School Meals / Lunch	608,068	608,068	-	(608,068)	(608,068)
Travel (Staff)	56,350	56,350	-	(56,350)	(56,350)
Fundraising	-	-	-	-	-
Other	12,414	12,414	-	(12,414)	(12,414)
TOTAL SCHOOL OPERATIONS	3,732,550	3,732,550	-	(3,732,550)	(3,732,550)
FACILITY OPERATION & MAINTENANCE					
Insurance	86,455	86,455	-	(86,455)	(86,455)
Janitorial	-	-	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	-	-
Repairs & Maintenance	93,595	93,595	-	(93,595)	(93,595)
Equipment / Furniture	-	-	-	-	-
Security	-	-	-	-	-
Utilities	-	-	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	180,050	180,050	-	(180,050)	(180,050)
DEPRECIATION & AMORTIZATION	1,660,715	1,660,715	-	(1,660,715)	(1,660,715)
RESERVES / CONTINGENCY	-	-	-	-	-
TOTAL EXPENSES	18,661,304	18,661,304	-	(18,661,304)	(18,661,304)
NET INCOME	(2,527,033)	(2,527,033)	-	(2,527,033)	(2,527,033)

DESCRIPTION OF ASSUMPTIONS

		SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan					
		2017-18					
Total Revenue		16,134,271	16,134,271	-	16,134,271	16,134,271	
Total Expenses		18,661,304	18,661,304	-	(18,661,304)	(18,661,304)	
Net Income		(2,527,033)	(2,527,033)	-	(2,527,033)	(2,527,033)	
Actual Student Enrollment							
		Total Year			VARIANCE		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
ENROLLMENT - *School Districts Are Linked To Above Entries*							
Number of Districts:							
NYC CHANCELLOR'S OFFICE							
-							
-							
-							
-							
-							
-							
-							
-							
-							
-							
-							
ALL OTHER School Districts: (Weighted Avg)							
TOTAL ENROLLMENT							
REVENUE PER PUPIL							
EXPENSES PER PUPIL							

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3

BALANCE SHEET

2017-18

Please enter balance sheet data for the Ed Corp
Success Academy Charter Schools -NYC
only on this template.

The balance sheet should include data for
all charter schools operated by the Ed Corp.

	Prior Year	Q1	Q2	Q3	Q4
	2016-17	As of 9/30	As of 12/31	As of 3/31	As of 6/30
<u>ASSETS</u>					
<u>CURRENT ASSETS</u>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
TOTAL CURRENT ASSETS	-	-	-	-	-
<u>PROPERTY, BUILDING AND EQUIPMENT, net</u>	-	-	-	-	-
<u>OTHER ASSETS</u>	-	-	-	-	-
TOTAL ASSETS	-	-	-	-	-
<u>LIABILITIES AND NET ASSETS</u>					
<u>CURRENT LIABILITIES</u>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
TOTAL CURRENT LIABILITIES	-	-	-	-	-
<u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u>	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-
<u>NET ASSETS</u>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
TOTAL NET ASSETS	-	-	-	-	-
TOTAL LIABILITIES AND NET ASSETS	-	-	-	-	-

Budget / Operating Plan

Total Revenue	-	4,033,568	-	-	4,033,568	-	-
Total Expenses	-	4,665,326	-	-	4,665,326	-	-
Net Income	-	(631,758)	-	-	(631,758)	-	-
Actual Student Enrollment	-	878	-	-	878	-	-

3rd C

Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
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14,527

[illegible]

ALL OTHER School Districts: (Count = 0)

TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)

Special Education Revenue

Grants

Stimulus

DYCD (Department of Youth and Community Development)

Other

NYC DoE Rental Assistance

Other

TOTAL REVENUE FROM STATE SOURCES

IDEA Special Needs

Title I

Title Funding - Other

School Food Service (Free Lunch)

Grants

Charter School Program (CSP) Planning & Implementation

Other

2017-18

Total Revenue	-	4,033,568	-	-	4,033,568	-	-
Total Expenses	-	4,665,326	-	-	4,665,326	-	-
Net Income	-	(631,758)	-	-	(631,758)	-	-
Actual Student Enrollment	-	878	-	-	878	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
Other		-	-		-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	162,507	-	-	162,507	-	-
LOCAL and OTHER REVENUE							
Contributions and Donations		-	-		-	-	
Fundraising		-	-		-	-	
Erate Reimbursement		22,223	-		22,223	-	
Earnings on Investments		-	-		-	-	
Interest Income		-	-		-	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		-	-		-	-	
OTHER		48,758	-		48,758	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	70,981	-	-	70,981	-	-
TOTAL REVENUE	-	4,033,568	-	-	4,033,568	-	-

SUCCESS ACADEMY CHARTER SCHC

Budget / Operating Plan

2017-18

Total Revenue	-	4,033,568	-	-	4,033,568	-	-
Total Expenses	-	4,665,326	-	-	4,665,326	-	-
Net Income	-	(631,758)	-	-	(631,758)	-	-
Actual Student Enrollment	-	878	-	-	878	-	-

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

EXPENSES

Quarter 0

No. of Positions

ADMINISTRATIVE STAFF PERSONNEL COSTS

Executive Management	-	-	-	-	-	-	-
Instructional Management	-	308,781	-	-	308,781	-	-
Deans, Directors & Coordinators	-	107,500	-	-	107,500	-	-
CFO / Director of Finance	-	-	-	-	-	-	-
Operation / Business Manager	-	170,625	-	-	170,625	-	-
Administrative Staff	-	-	-	-	-	-	-
TOTAL ADMINISTRATIVE STAFF	-	586,906	-	-	586,906	-	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	892,889	-	-	892,889	-	-
Teachers - SPED	-	257,040	-	-	257,040	-	-
Substitute Teachers	-	-	-	-	-	-	-
Teaching Assistants	-	172,309	-	-	172,309	-	-
Specialty Teachers	-	288,367	-	-	288,367	-	-
Aides	-	-	-	-	-	-	-
Therapists & Counselors	-	65,000	-	-	65,000	-	-
Other	-	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	-	1,675,604	-	-	1,675,604	-	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-
Custodian	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-	-

SUBTOTAL PERSONNEL SERVICE COSTS

	-	2,262,510	-	-	2,262,510	-	-
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PAYROLL TAXES AND BENEFITS

Payroll Taxes	-	199,187	-	-	199,187	-	-
Fringe / Employee Benefits	-	235,357	-	-	235,357	-	-
Retirement / Pension	-	67,875	-	-	67,875	-	-
TOTAL PAYROLL TAXES AND BENEFITS	-	502,419	-	-	502,419	-	-

TOTAL PERSONNEL SERVICE COSTS

	-	2,764,930	-	-	2,764,930	-	-
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SUCCESS ACADEMY CHARTER SCHC

Budget / Operating Plan

2017-18

Total Revenue	-	4,033,568	-	-	4,033,568	-	-
Total Expenses	-	4,665,326	-	-	4,665,326	-	-
Net Income	-	(631,758)	-	-	(631,758)	-	-
Actual Student Enrollment	-	878	-	-	878	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
CONTRACTED SERVICES							
Accounting / Audit		-	-		-	-	
Legal		-	-		-	-	
Management Company Fee		478,193	-		478,193	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		-	-		-	-	
Payroll Services		17,568	-		17,568	-	
Special Ed Services		-	-		-	-	
Titlement Services (i.e. Title I)		-	-		-	-	
Other Purchased / Professional / Consulting		11,307	-		11,307	-	
TOTAL CONTRACTED SERVICES	-	507,068	-	-	507,068	-	-

SUCCESS ACADEMY CHARTER SCHC

Budget / Operating Plan

2017-18

Total Revenue	-	4,033,568	-	-	4,033,568	-	-
Total Expenses	-	4,665,326	-	-	4,665,326	-	-
Net Income	-	(631,758)	-	-	(631,758)	-	-
Actual Student Enrollment	-	878	-	-	878	-	-

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed							
SCHOOL OPERATIONS							
Board Expenses		-	-		-	-	
Classroom / Teaching Supplies & Materials		167,546	-		167,546	-	
Special Ed Supplies & Materials		-	-		-	-	
Textbooks / Workbooks		-	-		-	-	
Supplies & Materials other		59,228	-		59,228	-	
Equipment / Furniture		54,826	-		54,826	-	
Telephone		-	-		-	-	
Technology		82,250	-		82,250	-	
Student Testing & Assessment		3,801	-		3,801	-	
Field Trips		38,037	-		38,037	-	
Transportation (student)		12,749	-		12,749	-	
Student Services - other		81,220	-		81,220	-	
Office Expense		105,808	-		105,808	-	
Staff Development		90,644	-		90,644	-	
Staff Recruitment		36,984	-		36,984	-	
Student Recruitment / Marketing		30,837	-		30,837	-	
School Meals / Lunch		152,017	-		152,017	-	
Travel (Staff)		14,088	-		14,088	-	
Fundraising		-	-		-	-	
Other		3,104	-		3,104	-	
TOTAL SCHOOL OPERATIONS	-	933,138	-	-	933,138	-	-
FACILITY OPERATION & MAINTENANCE							
Insurance		21,614	-		21,614	-	
Janitorial		-	-		-	-	
Building and Land Rent / Lease / Facility Finance Interest		-	-		-	-	
Repairs & Maintenance		23,399	-		23,399	-	
Equipment / Furniture		-	-		-	-	
Security		-	-		-	-	
Utilities		-	-		-	-	
TOTAL FACILITY OPERATION & MAINTENANCE	-	45,012	-	-	45,012	-	-
DEPRECIATION & AMORTIZATION		415,179	-		415,179	-	
RESERVES / CONTINGENCY		-	-		-	-	
TOTAL EXPENSES	-	4,665,326	-	-	4,665,326	-	-

2017-18

Total Revenue	-	4,033,568	-	-	4,033,568	-	-
Total Expenses	-	4,665,326	-	-	4,665,326	-	-
Net Income	-	(631,758)	-	-	(631,758)	-	-
Actual Student Enrollment	-	878	-	-	878	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
NET INCOME	-	(631,758)	-	-	(631,758)	-	-

2017-18

Total Revenue	-	4,033,568	-	-	4,033,568	-	-
Total Expenses	-	4,665,326	-	-	4,665,326	-	-
Net Income	-	(631,758)	-	-	(631,758)	-	-
Actual Student Enrollment	-	878	-	-	878	-	-

3rd C

3rd C

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

1st Quarter - 7/1 - 9/30

2nd Quarter - 10/1 - 12/31

Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
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ENROLLMENT - *School Districts Are Linked To Above Entries*

NYC CHANCELLOR'S OFFICE

-	878	-	-	878	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	878	-	-	878	-	-

ALL OTHER School Districts: (Count = 0)

TOTAL ENROLLMENT

REVENUE PER PUPIL

EXPENSES PER PUPIL

DOL - HARLEM 3

n

Total Revenue	4,033,568	-	-	4,033,568	-
Total Expenses	4,665,326	-	-	4,665,326	-
Net Income	(631,758)	-	-	(631,758)	-
Actual Student Enrollment	878	-	-	878	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
		Current Budget	Variance	Actual	Current Budget Variance
REVENUE					
REVENUES FROM STATE SOURCES					
Per Pupil Revenue	CY Per Pupil Rate				
NYC CHANCELLOR'S OFFICE	14,527	3,187,950	-	3,187,950	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	3,187,950	-	3,187,950	-
Special Education Revenue		536,419	-	536,419	-
Grants					
Stimulus		-	-	-	-
DYCD (Department of Youth and Community Development)		-	-	-	-
Other		75,710	-	75,710	-
NYC DoE Rental Assistance		-	-	-	-
Other		-	-	-	-
TOTAL REVENUE FROM STATE SOURCES		3,800,080	-	3,800,080	-
REVENUE FROM FEDERAL FUNDING					
IDEA Special Needs		21,720	-	21,720	-
Title I		87,192	-	87,192	-
Title Funding - Other		2,415	-	2,415	-
School Food Service (Free Lunch)		51,180	-	51,180	-
Grants					
Charter School Program (CSP) Planning & Implementation		-	-	-	-
Other		-	-	-	-

DOL - HARLEM 3

n

Total Revenue	4,033,568	-	-	4,033,568	-
Total Expenses	4,665,326	-	-	4,665,326	-
Net Income	(631,758)	-	-	(631,758)	-
Actual Student Enrollment	878	-	-	878	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Current Budget	Variance	Actual	Current Budget
					Variance
Other	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	162,507	-	-	-	-
LOCAL and OTHER REVENUE					
Contributions and Donations	-	-	-	-	-
Fundraising	-	-	-	-	-
Erate Reimbursement	22,223	-	-	22,223	-
Earnings on Investments	-	-	-	-	-
Interest Income	-	-	-	-	-
Food Service (Income from meals)	-	-	-	-	-
Text Book	-	-	-	-	-
OTHER	48,758	-	-	48,758	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	70,981	-	-	-	-
TOTAL REVENUE	4,033,568	-	-	4,033,568	-

DOL - HARLEM 3

n

Total Revenue	4,033,568	-	-	4,033,568	-
Total Expenses	4,665,326	-	-	4,665,326	-
Net Income	(631,758)	-	-	(631,758)	-
Actual Student Enrollment	878	-	-	878	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 0 No. of Positions				
Executive Management	-	-	-	-	-
Instructional Management	-	308,781	-	308,781	-
Deans, Directors & Coordinators	-	107,500	-	107,500	-
CFO / Director of Finance	-	-	-	-	-
Operation / Business Manager	-	170,625	-	170,625	-
Administrative Staff	-	-	-	-	-
TOTAL ADMINISTRATIVE STAFF	-	586,906	-	586,906	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	892,889	-	892,889	-
Teachers - SPED	-	257,040	-	257,040	-
Substitute Teachers	-	-	-	-	-
Teaching Assistants	-	172,309	-	172,309	-
Specialty Teachers	-	288,367	-	288,367	-
Aides	-	-	-	-	-
Therapists & Counselors	-	65,000	-	65,000	-
Other	-	-	-	-	-
TOTAL INSTRUCTIONAL	-	1,675,604	-	1,675,604	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-
Librarian	-	-	-	-	-
Custodian	-	-	-	-	-
Security	-	-	-	-	-
Other	-	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-

SUBTOTAL PERSONNEL SERVICE COSTS

PAYROLL TAXES AND BENEFITS

Payroll Taxes	-	199,187	-	199,187	-
Fringe / Employee Benefits	-	235,357	-	235,357	-
Retirement / Pension	-	67,875	-	67,875	-
TOTAL PAYROLL TAXES AND BENEFITS	-	502,419	-	502,419	-

TOTAL PERSONNEL SERVICE COSTS

-	-	2,764,930	-	2,764,930	-
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DOL - HARLEM 3 n					
Total Revenue	4,033,568	-	-	4,033,568	-
Total Expenses	4,665,326	-	-	4,665,326	-
Net Income	(631,758)	-	-	(631,758)	-
Actual Student Enrollment	878	-	-	878	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		DOL - HARLEM 3 n			
		Current Budget	Variance	Actual	Current Budget Variance
CONTRACTED SERVICES					
Accounting / Audit	-	-		-	-
Legal	-	-		-	-
Management Company Fee	478,193	-		478,193	-
Nurse Services	-	-		-	-
Food Service / School Lunch	-	-		-	-
Payroll Services	17,568	-		17,568	-
Special Ed Services	-	-		-	-
Titlement Services (i.e. Title I)	-	-		-	-
Other Purchased / Professional / Consulting	11,307	-		11,307	-
TOTAL CONTRACTED SERVICES	507,068	-		-	507,068 -

DOL - HARLEM 3

n

Total Revenue	4,033,568	-	-	4,033,568	-
Total Expenses	4,665,326	-	-	4,665,326	-
Net Income	(631,758)	-	-	(631,758)	-
Actual Student Enrollment	878	-	-	878	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance
SCHOOL OPERATIONS					
Board Expenses	-	-	-	-	-
Classroom / Teaching Supplies & Materials	167,546	-	167,546	-	-
Special Ed Supplies & Materials	-	-	-	-	-
Textbooks / Workbooks	-	-	-	-	-
Supplies & Materials other	59,228	-	59,228	-	-
Equipment / Furniture	54,826	-	54,826	-	-
Telephone	-	-	-	-	-
Technology	82,250	-	82,250	-	-
Student Testing & Assessment	3,801	-	3,801	-	-
Field Trips	38,037	-	38,037	-	-
Transportation (student)	12,749	-	12,749	-	-
Student Services - other	81,220	-	81,220	-	-
Office Expense	105,808	-	105,808	-	-
Staff Development	90,644	-	90,644	-	-
Staff Recruitment	36,984	-	36,984	-	-
Student Recruitment / Marketing	30,837	-	30,837	-	-
School Meals / Lunch	152,017	-	152,017	-	-
Travel (Staff)	14,088	-	14,088	-	-
Fundraising	-	-	-	-	-
Other	3,104	-	3,104	-	-
TOTAL SCHOOL OPERATIONS	933,138	-	-	933,138	-
FACILITY OPERATION & MAINTENANCE					
Insurance	21,614	-	21,614	-	-
Janitorial	-	-	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	-	-
Repairs & Maintenance	23,399	-	23,399	-	-
Equipment / Furniture	-	-	-	-	-
Security	-	-	-	-	-
Utilities	-	-	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	45,012	-	-	45,012	-
DEPRECIATION & AMORTIZATION	415,179	-	415,179	-	-
RESERVES / CONTINGENCY	-	-	-	-	-
TOTAL EXPENSES	4,665,326	-	-	4,665,326	-

DOL - HARLEM 3					
DOL - HARLEM 3					
n					
Total Revenue	4,033,568	-	-	4,033,568	-
Total Expenses	4,665,326	-	-	4,665,326	-
Net Income	(631,758)	-	-	(631,758)	-
Actual Student Enrollment	878	-	-	878	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
		Quarter - 1/1 - 3/31			
		Current Budget	Variance	Actual	Current Budget Variance
NET INCOME	(631,758)	-	-	-	(631,758) -

SOL - HARLEM 3 n					
Total Revenue	4,033,568	-	-	4,033,568	-
Total Expenses	4,665,326	-	-	4,665,326	-
Net Income	(631,758)	-	-	(631,758)	-
Actual Student Enrollment	878	-	-	878	-
Quarter - 1/1 - 3/31					
Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed					
			Current Budget	Variance	Actual
				Current Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE			878	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
-			-	-	-
ALL OTHER School Districts: (Count = 0)			-	-	-
TOTAL ENROLLMENT			878	-	-
REVENUE PER PUPIL			4,595	-	-
EXPENSES PER PUPIL			5,315	-	-

2017-18

Total Revenue	-	-	-	16,134,271	(16,134,271)	-	-	16,134,271
Total Expenses	-	-	-	18,661,304	18,661,304	-	-	18,661,304
Net Income	-	-	-	(2,527,033)	2,527,033	-	-	(2,527,033)
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
--	---	------------------------------------	------------------------	---------------------------------------	--	-------------------------------------	----------------------

CY Per Pupil Rate

NYC CHANCELLOR'S OFFICE	14,527
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
ALL OTHER School Districts: (Count = 0)	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527

[illegible]

Other

-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	302,841	(302,841)	-	-	-	302,841
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	15,200,319	(15,200,319)	-	-	-	15,200,319
-	-	-	86,880	(86,880)	-	-	-	86,880
-	-	-	348,768	(348,768)	-	-	-	348,768
-	-	-	9,661	(9,661)	-	-	-	9,661
-	-	-	204,720	(204,720)	-	-	-	204,720
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-

				SUCCESS ACADEMY CHARTER SCHOOL - HARRIS				
				Budget / Operating Plan				
				2017-18				
Total Revenue	-	-	-	16,134,271	(16,134,271)	-	-	16,134,271
Total Expenses	-	-	-	18,661,304	18,661,304	-	-	18,661,304
Net Income	-	-	-	(2,527,033)	2,527,033	-	-	(2,527,033)
Actual Student Enrollment	-	-	-			-	-	
				TOTALS AND VARIANCE ANALYSIS				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)
				Actual	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget
Other				-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES				-	-	650,029	(650,029)	-
LOCAL and OTHER REVENUE								
Contributions and Donations				-	-	-	-	-
Fundraising				-	-	-	-	-
Erate Reimbursement				-	-	88,892	(88,892)	-
Earnings on Investments				-	-	-	-	-
Interest Income				-	-	-	-	-
Food Service (Income from meals)				-	-	-	-	-
Text Book				-	-	-	-	-
OTHER				-	-	195,032	(195,032)	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES				-	-	283,924	(283,924)	-
TOTAL REVENUE				-	-	16,134,271	(16,134,271)	-

				SUCCESS ACADEMY CHARTER SCHOOL - HARRIS						
				Budget / Operating Plan						
				2017-18						
Total Revenue	-	-	-	16,134,271	(16,134,271)	-	-	16,134,271		
Total Expenses	-	-	-	18,661,304	18,661,304	-	-	18,661,304		
Net Income	-	-	-	(2,527,033)	2,527,033	-	-	(2,527,033)		
Actual Student Enrollment	-	-	-			-	-			
				TOTALS AND VARIANCE ANALYSIS						
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Current Budget	Actual vs.	Current	Actual vs.	Original	Actual	Original
				(Current Quarter)	Current Budget	Budget - TY	Current Budget TY	(Current Quarter)	vs. Original Budget	Budget - TY
				Actual						
EXPENSES										
ADMINISTRATIVE STAFF PERSONNEL COSTS										
Executive Management	-	Quarter 0	No. of Positions	-	-	-	-	-	-	-
Instructional Management	-			-	-	1,235,125	1,235,125	-	-	1,235,125
Deans, Directors & Coordinators	-			-	-	430,000	430,000	-	-	430,000
CFO / Director of Finance	-			-	-	-	-	-	-	-
Operation / Business Manager	-			-	-	682,500	682,500	-	-	682,500
Administrative Staff	-			-	-	-	-	-	-	-
TOTAL ADMINISTRATIVE STAFF	-			-	-	2,347,625	2,347,625	-	-	2,347,625
INSTRUCTIONAL PERSONNEL COSTS										
Teachers - Regular	-			-	-	3,571,554	3,571,554	-	-	3,571,554
Teachers - SPED	-			-	-	1,028,160	1,028,160	-	-	1,028,160
Substitute Teachers	-			-	-	-	-	-	-	-
Teaching Assistants	-			-	-	689,235	689,235	-	-	689,235
Specialty Teachers	-			-	-	1,153,467	1,153,467	-	-	1,153,467
Aides	-			-	-	-	-	-	-	-
Therapists & Counselors	-			-	-	260,000	260,000	-	-	260,000
Other	-			-	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	-			-	-	6,702,416	6,702,416	-	-	6,702,416
NON-INSTRUCTIONAL PERSONNEL COSTS										
Nurse	-			-	-	-	-	-	-	-
Librarian	-			-	-	-	-	-	-	-
Custodian	-			-	-	-	-	-	-	-
Security	-			-	-	-	-	-	-	-
Other	-			-	-	-	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-			-	-	-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS										
				-	-	9,050,041	9,050,041	-	-	9,050,041
PAYROLL TAXES AND BENEFITS										
Payroll Taxes				-	-	796,747	796,747	-	-	796,747
Fringe / Employee Benefits				-	-	941,429	941,429	-	-	941,429
Retirement / Pension				-	-	271,501	271,501	-	-	271,501
TOTAL PAYROLL TAXES AND BENEFITS				-	-	2,009,677	2,009,677	-	-	2,009,677
TOTAL PERSONNEL SERVICE COSTS										
				-	-	11,059,719	11,059,719	-	-	11,059,719

				SUCCESS ACADEMY CHARTER SCHOOL - HARRIS				
				Budget / Operating Plan				
				2017-18				
Total Revenue	-	-	-	16,134,271	(16,134,271)	-	-	16,134,271
Total Expenses	-	-	-	18,661,304	18,661,304	-	-	18,661,304
Net Income	-	-	-	(2,527,033)	2,527,033	-	-	(2,527,033)
Actual Student Enrollment	-	-	-			-	-	
				TOTALS AND VARIANCE ANALYSIS				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Current Budget	Actual vs.	Current Budget	Actual vs.	Original Budget
				(Current Quarter)	Current Budget	Budget - TY	Current Budget TY	(Current Quarter)
CONTRACTED SERVICES				Actual				Original Budget -
Accounting / Audit	-	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-	-
Management Company Fee	-	-	-	1,912,770	1,912,770	-	-	1,912,770
Nurse Services	-	-	-	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-	-	-	-
Payroll Services	-	-	-	70,273	70,273	-	-	70,273
Special Ed Services	-	-	-	-	-	-	-	-
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-	-
Other Purchased / Professional / Consulting	-	-	-	45,227	45,227	-	-	45,227
TOTAL CONTRACTED SERVICES	-	-	-	2,028,270	2,028,270	-	-	2,028,270

				SUCCESS ACADEMY CHARTER SCHOOL - HARRIS				
				Budget / Operating Plan				
				2017-18				
Total Revenue	-	-	-	16,134,271	(16,134,271)	-	-	16,134,271
Total Expenses	-	-	-	18,661,304	18,661,304	-	-	18,661,304
Net Income	-	-	-	(2,527,033)	2,527,033	-	-	(2,527,033)
Actual Student Enrollment	-	-	-			-	-	
				TOTALS AND VARIANCE ANALYSIS				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Current Budget	Actual vs.	Current Budget	Actual vs.	Original Budget
				(Current Quarter)	Current Budget	- TY	Current Budget TY	(Current Quarter)
				Actual				Original Budget
SCHOOL OPERATIONS								
Board Expenses	-	-	-	-	-	-	-	-
Classroom / Teaching Supplies & Materials	-	-	-	670,184	670,184	-	-	670,184
Special Ed Supplies & Materials	-	-	-	-	-	-	-	-
Textbooks / Workbooks	-	-	-	-	-	-	-	-
Supplies & Materials other	-	-	-	236,912	236,912	-	-	236,912
Equipment / Furniture	-	-	-	219,303	219,303	-	-	219,303
Telephone	-	-	-	-	-	-	-	-
Technology	-	-	-	329,000	329,000	-	-	329,000
Student Testing & Assessment	-	-	-	15,205	15,205	-	-	15,205
Field Trips	-	-	-	152,149	152,149	-	-	152,149
Transportation (student)	-	-	-	50,998	50,998	-	-	50,998
Student Services - other	-	-	-	324,879	324,879	-	-	324,879
Office Expense	-	-	-	423,232	423,232	-	-	423,232
Staff Development	-	-	-	362,575	362,575	-	-	362,575
Staff Recruitment	-	-	-	147,934	147,934	-	-	147,934
Student Recruitment / Marketing	-	-	-	123,348	123,348	-	-	123,348
School Meals / Lunch	-	-	-	608,068	608,068	-	-	608,068
Travel (Staff)	-	-	-	56,350	56,350	-	-	56,350
Fundraising	-	-	-	-	-	-	-	-
Other	-	-	-	12,414	12,414	-	-	12,414
TOTAL SCHOOL OPERATIONS	-	-	-	3,732,550	3,732,550	-	-	3,732,550
FACILITY OPERATION & MAINTENANCE								
Insurance	-	-	-	86,455	86,455	-	-	86,455
Janitorial	-	-	-	-	-	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	93,595	93,595	-	-	93,595
Equipment / Furniture	-	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	-	180,050	180,050	-	-	180,050
DEPRECIATION & AMORTIZATION				-	-	-	-	-
RESERVES / CONTINGENCY				-	-	-	-	-
TOTAL EXPENSES	-	-	-	18,661,304	18,661,304	-	-	18,661,304

				SUCCESS ACADEMY CHARTER SCHOOL - HARRIS				
				Budget / Operating Plan				
				2017-18				
Total Revenue	-	-	-	16,134,271	(16,134,271)	-	-	16,134,271
Total Expenses	-	-	-	18,661,304	18,661,304	-	-	18,661,304
Net Income	-	-	-	(2,527,033)	2,527,033	-	-	(2,527,033)
Actual Student Enrollment	-	-	-			-	-	
				TOTALS AND VARIANCE ANALYSIS				
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)
				Actual	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget
NET INCOME	-	-	-	(2,527,033)	2,527,033	-	-	(2,527,033)

				SUCCESS ACADEMY CHARTER SCHOOL - HARRIS									
				Operating Plan									
				Budget 2017-18									
				2017-18									
Total Revenue				-	-	-	16,134,271	(16,134,271)	-	-	16,134,271		
Total Expenses				-	-	-	18,661,304	18,661,304	-	-	18,661,304		
Net Income				-	-	-	(2,527,033)	2,527,033	-	-	(2,527,033)		
Actual Student Enrollment				-	-	-			-	-			
				TOTALS AND VARIANCE ANALYSIS									
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed				TOTALS AND VARIANCE ANALYSIS									
				Current Budget		Actual vs.		Current Budget - TY		Actual vs.		Original Budget	
				Actual	(Current Quarter)	Current Budget		Current Budget TY		Original Budget			
ENROLLMENT - *School Districts Are Linked To Above Entries*				* Enrollment Data Based on Last Actual Quarter Completed									
NYC CHANCELLOR'S OFFICE				-	-	-			-	-			
-				-	-	-			-	-			
-				-	-	-			-	-			
-				-	-	-			-	-			
-				-	-	-			-	-			
-				-	-	-			-	-			
-				-	-	-			-	-			
-				-	-	-			-	-			
-				-	-	-			-	-			
-				-	-	-			-	-			
-				-	-	-			-	-			
-				-	-	-			-	-			
-				-	-	-			-	-			
-				-	-	-			-	-			
-				-	-	-			-	-			
-				-	-	-			-	-			
ALL OTHER School Districts: (Count = 0)				-	-	-			-	-			
TOTAL ENROLLMENT				-	-	-			-	-			
REVENUE PER PUPIL				-	-	-			-	-			
EXPENSES PER PUPIL				-	-	-			-	-			

Total Revenue	(16,134,271)	-	-
Total Expenses	18,661,304	-	-
Net Income	2,527,033	-	-
Actual Student Enrollment		-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Actual CY vs. Actual PY
REVENUE			
REVENUES FROM STATE SOURCES			
Per Pupil Revenue	CY Per Pupil Rate		
NYC CHANCELLOR'S OFFICE	14,527	(12,751,801)	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	(12,751,801)	-
Special Education Revenue		(2,145,677)	-
Grants			
Stimulus		-	-
DYCD (Department of Youth and Community Development)		-	-
Other		(302,841)	-
NYC DoE Rental Assistance		-	-
Other		-	-
TOTAL REVENUE FROM STATE SOURCES		(15,200,319)	-
REVENUE FROM FEDERAL FUNDING			
IDEA Special Needs		(86,880)	-
Title I		(348,768)	-
Title Funding - Other		(9,661)	-
School Food Service (Free Lunch)		(204,720)	-
Grants			
Charter School Program (CSP) Planning & Implementation		-	-
Other		-	-

Total Revenue	(16,134,271)	-	-
Total Expenses	18,661,304	-	-
Net Income	2,527,033	-	-
Actual Student Enrollment		-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Actual CY vs. Actual PY
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(650,029)	-	-
LOCAL and OTHER REVENUE			
Contributions and Donations	-	-	-
Fundraising	-	-	-
Erate Reimbursement	(88,892)	-	-
Earnings on Investments	-	-	-
Interest Income	-	-	-
Food Service (Income from meals)	-	-	-
Text Book	-	-	-
OTHER	(195,032)	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(283,924)	-	-
TOTAL REVENUE	(16,134,271)	-	-

Total Revenue		(16,134,271)	-	-
Total Expenses		18,661,304	-	-
Net Income		2,527,033	-	-
Actual Student Enrollment			-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
EXPENSES	Quarter 0 No. of Positions			
ADMINISTRATIVE STAFF PERSONNEL COSTS				
Executive Management	-	-	-	-
Instructional Management	-	1,235,125	-	-
Deans, Directors & Coordinators	-	430,000	-	-
CFO / Director of Finance	-	-	-	-
Operation / Business Manager	-	682,500	-	-
Administrative Staff	-	-	-	-
TOTAL ADMINISTRATIVE STAFF	-	2,347,625	-	-
INSTRUCTIONAL PERSONNEL COSTS				
Teachers - Regular	-	3,571,554	-	-
Teachers - SPED	-	1,028,160	-	-
Substitute Teachers	-	-	-	-
Teaching Assistants	-	689,235	-	-
Specialty Teachers	-	1,153,467	-	-
Aides	-	-	-	-
Therapists & Counselors	-	260,000	-	-
Other	-	-	-	-
TOTAL INSTRUCTIONAL	-	6,702,416	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS				
Nurse	-	-	-	-
Librarian	-	-	-	-
Custodian	-	-	-	-
Security	-	-	-	-
Other	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	9,050,041	-	-
PAYROLL TAXES AND BENEFITS				
Payroll Taxes		796,747	-	-
Fringe / Employee Benefits		941,429	-	-
Retirement / Pension		271,501	-	-
TOTAL PAYROLL TAXES AND BENEFITS		2,009,677	-	-
TOTAL PERSONNEL SERVICE COSTS	-	11,059,719	-	-

Total Revenue	(16,134,271)	-	-
Total Expenses	18,661,304	-	-
Net Income	2,527,033	-	-
Actual Student Enrollment		-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual M 3 vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY vs. Actual PY
CONTRACTED SERVICES			
Accounting / Audit	-	-	-
Legal	-	-	-
Management Company Fee	1,912,770	-	-
Nurse Services	-	-	-
Food Service / School Lunch	-	-	-
Payroll Services	70,273	-	-
Special Ed Services	-	-	-
Titlement Services (i.e. Title I)	-	-	-
Other Purchased / Professional / Consulting	45,227	-	-
TOTAL CONTRACTED SERVICES	2,028,270	-	-

Total Revenue	(16,134,271)	-	-
Total Expenses	18,661,304	-	-
Net Income	2,527,033	-	-
Actual Student Enrollment		-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
SCHOOL OPERATIONS			
Board Expenses	-	-	-
Classroom / Teaching Supplies & Materials	670,184	-	-
Special Ed Supplies & Materials	-	-	-
Textbooks / Workbooks	-	-	-
Supplies & Materials other	236,912	-	-
Equipment / Furniture	219,303	-	-
Telephone	-	-	-
Technology	329,000	-	-
Student Testing & Assessment	15,205	-	-
Field Trips	152,149	-	-
Transportation (student)	50,998	-	-
Student Services - other	324,879	-	-
Office Expense	423,232	-	-
Staff Development	362,575	-	-
Staff Recruitment	147,934	-	-
Student Recruitment / Marketing	123,348	-	-
School Meals / Lunch	608,068	-	-
Travel (Staff)	56,350	-	-
Fundraising	-	-	-
Other	12,414	-	-
TOTAL SCHOOL OPERATIONS	3,732,550	-	-
FACILITY OPERATION & MAINTENANCE			
Insurance	86,455	-	-
Janitorial	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-	-
Repairs & Maintenance	93,595	-	-
Equipment / Furniture	-	-	-
Security	-	-	-
Utilities	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	180,050	-	-
DEPRECIATION & AMORTIZATION	1,660,715	-	-
RESERVES / CONTINGENCY	-	-	-
TOTAL EXPENSES	18,661,304	-	-

M 3			
M 3			
Total Revenue	(16,134,271)	-	-
Total Expenses	18,661,304	-	-
Net Income	2,527,033	-	-
Actual Student Enrollment		-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
NET INCOME	2,527,033	-	-

M 3			
Total Revenue	(16,134,271)	-	-
Total Expenses	18,661,304	-	-
Net Income	2,527,033	-	-
Actual Student Enrollment		-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY vs. Actual PY
ENROLLMENT - *School Districts Are Linked To Above Entries*			
NYC CHANCELLOR'S OFFICE		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
ALL OTHER School Districts: (Count = 0)		-	-
TOTAL ENROLLMENT		-	-
REVENUE PER PUPIL		-	-
EXPENSES PER PUPIL		-	-



Annual Report Requirement
for SUNY Authorized Charter Schools
SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3
2017-18

Administrative
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

***NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

andrew stone

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>Please write "NONE" if applicable. Do not leave below blank.</i>			
none	none	none	none

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "NONE" if applicable. Do not leave below blank.</i>				
none	none	none	none	none

andrew stone
andrew stone (Jun 7, 2017)

Jun 7, 2017

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: [REDACTED]

Business Address: [REDACTED]

E-mail Address: [REDACTED]

Home Telephone: [REDACTED]

Home Address: [REDACTED]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Brian T. Levine

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Board Member

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>Please write "NONE" if applicable. Do not leave below blank.</i>			
none	none	none	none

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "NONE" if applicable. Do not leave below blank.</i>				
none	none	none	none	none

Brian T. Levine
 Brian T. Levine (Jun 9, 2017)

Jun 9, 2017

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: [REDACTED]

Business Address: [REDACTED]

E-mail Address: [REDACTED]

Home Telephone: [REDACTED]

Home Address: [REDACTED]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Bryan Binder

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Vice Chairman

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	None		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "NONE" if applicable. Do not leave below blank.</i>				
None				

Bryan Binder
Bryan Binder (Jul 10, 2017)

Jul 10, 2017

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: [REDACTED] _____

Home Telephone: _____

Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Catherine Shainker

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Head of Academics, Talent & Culture committee

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "NONE" if applicable. Do not leave below blank.</i>				
	None	None	None	None

Catherine Shainker
Catherine Shainker (Jun 6, 2017)

Jun 6, 2017

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: [REDACTED] _____

Home Telephone: _____

Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Derrell Bradford

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Member

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "NONE" if applicable. Do not leave below blank.</i>				
None	None	None	None	None

Derrell Bradford
Derrell Bradford (Jun 28, 2017)

Jun 28, 2017

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____

**Disclosure of Financial Interest by a Current or Proposed Charter School
Education Corporation Trustee**

Trustee Name:

Graham Officer

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Board Member

2. Is the trustee ☒ an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee ☒ an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
		NONE	

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "NONE" if applicable. Do not leave below blank.</i>				
		NONE		


Signature _____ Date 7/11/17

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Gregory R. Sawers

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Secretary

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ Yes ☒ No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write NONE if applicable. Do not leave below blank.			
<u>None</u>	<u>None</u>	<u>None</u>	<u>None</u>

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write 'NONE' if applicable. Do not leave below blank</i>				
<i>None</i>	<i>None</i>	<i>None</i>	<i>None</i>	<i>None</i>

Grgen R. Sauer
Signature

6/6/17
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

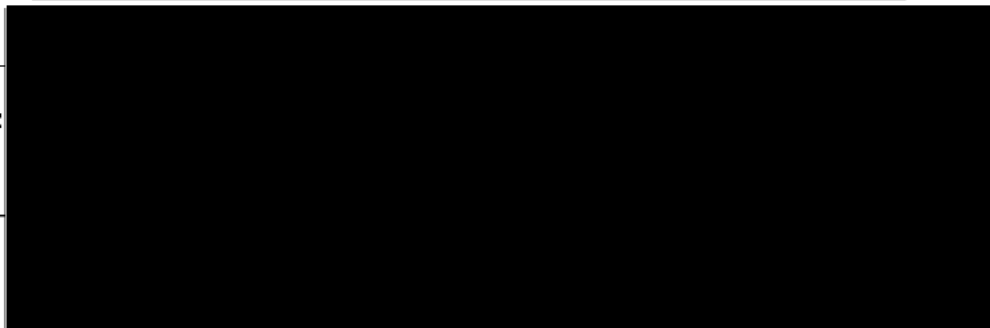
Business Telephone: *N/A*

Business Address: *N/A*

E-mail Address:

Home Telephone:

Home Address:



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Isela Bahena

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

n/a

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	none		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "NONE" if applicable. Do not leave below blank.</i>				
	none			

Isela Bahena
Isela Bahena (Jun 8, 2017)

Jun 8, 2017

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: [REDACTED] _____

Home Telephone: _____

Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

jarrett posner

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Board member

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	none		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "NONE" if applicable. Do not leave below blank.</i>				
none				


jarrett posner (Jul 10, 2017)

Signature

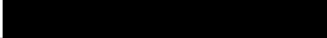
Jul 10, 2017

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address:  _____

Home Telephone: _____

Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Khadijah Pickél

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Parent Representative

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
		None	

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Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "NONE" if applicable. Do not leave below blank.</i>				
			None	

 Jul 26, 2017

Signature

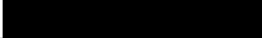
Jul 26, 2017

Date

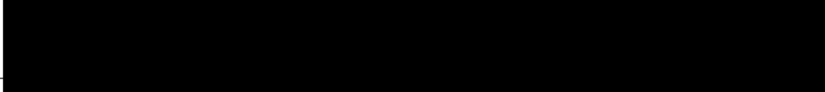
Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address:  _____

Home Telephone:  _____

Home Address:  _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Lorenzo Smith III

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Trustee

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

N/A

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

N/A

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	None		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "NONE" if applicable. Do not leave below blank.</i>				
JPMC	Credit facility	\$10MM	Lorenzo Smith	Recusal from financing discussions

Lorenzo Smith III
Lorenzo Smith III (Jun 7, 2017)

Jun 7, 2017

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: [REDACTED]

Business Address: [REDACTED]

E-mail Address: [REDACTED]

Home Telephone: [REDACTED]

Home Address: [REDACTED]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

richard barrera

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>Please write "NONE" if applicable. Do not leave below blank.</i>			
	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "NONE" if applicable. Do not leave below blank.</i>				
NONE	NONE	NONE	NONE	NONE

richard barrera
richard barrera (Jul 28, 2017)

Jul 28, 2017

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: [REDACTED]

Business Address: [REDACTED]

E-mail Address: [REDACTED]

Home Telephone: [REDACTED]

Home Address: [REDACTED]

**DISCLOSURE OF FINANCIAL INTEREST
BY A CHARTER SCHOOL TRUSTEE¹**

FOR INSTITUTE USE ONLY

FILING FOR SCHOOL YEAR: _____

DATE RECEIVED: _____

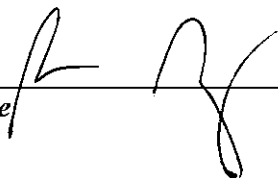
1. Name of charter school: Success Academy Charter School
2. Trustee's name (print): Robin Prena
3. Position(s) on board (e.g., chair, treasurer, committee chair, etc.): _____
4. Home address: _____
5. Business Address: _____
6. Daytime phone: _____
7. E-mail: _____
8. Is Trustee an employee of the school? ____ Yes. ☒ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the charter school during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
Please write "None" if applicable. Do not leave this space blank.			

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the charter school *and* in which such entity, during the preceding school year, you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, you need not list every transaction between such entity and the school that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the charter school. If there was no financial interest, please write "None."

Entity Conducting Business with the School	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the School and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
Success Academy Network <i>Please write "None" if applicable.</i>	Charter management organization to the school		Rich Perna <i>Do not leave this space blank.</i>	

Signature 

Date 3/31/17

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Sandeep Chaurani

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Board Member of School

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank			
	<i>None</i>		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "NONE" if applicable. Do not leave below blank.</i>				
<i>None</i>				

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Samuel Cole

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Chairman

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	None		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "NONE" if applicable. Do not leave below blank.</i>				
None				

Samuel Cole
Samuel Cole (Jun 14, 2017)

Jun 14, 2017

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: [REDACTED]

Business Address: [REDACTED]

E-mail Address: [REDACTED]

Home Telephone: [REDACTED]

Home Address: [REDACTED]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Scott J. Friedman

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Treasurer

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "NONE" if applicable. Do not leave below blank.</i>				
NONE	NONE	NONE	NONE	NONE

Scott J. Friedman
 Scott J. Friedman (Jun 6, 2017)

Jun 6, 2017

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: [REDACTED]

Business Address: _____

E-mail Address: [REDACTED]

Home Telephone: [REDACTED]

Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Suleman E. Lunat

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Trustee

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ Yes ☒ No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	None		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "NONE" if applicable. Do not leave below blank.</i>				
None				


Suleman E. Lunat (Jun 26, 2017)

Jun 26, 2017

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: 

Business Address: 

E-mail Address: 

Home Telephone: 

Home Address: 



Entry 9 BOT Table

Created: 07/26/2017 • Last updated: 07/27/2017

(tab across or use scroll bar at bottom of table)

1. Current Board Member Information

	Trustee Name	Email Addresses	Position on the Board	Committee Affiliations	Voting Member Per By Laws? (Y/N)	Area of Expertise, and/or Additional Role at School (parent, staff member, etc.)	Number of Terms Served and Length of Each (Include election date and term expiration)	Number of Board Mtgs Attended during 2016-17?
1	Robin Pzena							
2	Bryan Binder		Vice Chair/ Vice President					
3	Derrell Bradford							
4	Sam Chainani							
5	Sam Cole		Chair/ Board President					
6	Scott Friedman		Treasurer					
7	Suleman							

	Lunat							
8	Graham Officer							
9	Khadijah Pickel		Parent Representative		No			
10	Jarrett Posner							
11	Greg Sawers		Secretary					
12	Cate Shanker							
13	Isela Bahena							
14	Brian Levine							
15	Lorenzo Smith							
16	Andy Stone							
17								
18								
19								
20								

2. Total Number of Members on June 30, 2016 (No response)

3. Total Number of Members Joining the Board 2016-17 School Year (No response)

4. Total Number of Members (No response)
Departing the Board during the
2016-17 School Year

5. Number of Voting Members (No response)
2016-17, as set by the by-laws,
resolution or minutes

6. Number of Board Meetings bimonthly
Conducted in the 2016-17 School
Year

7. Number of Board Meetings bimonthly
Scheduled for the [2017-18](#)
School Year

Thank you.



Entry 11 Enrollment and Retention of Special Populations

Last updated: 07/27/2017

Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2016 2017 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2017 2018.

Recruitment/Attraction Efforts Toward Meeting Targets

	Describe Efforts Toward Meeting Recruitment Targets 2016 17)	Describe Plans Toward Meeting Recruitment Targets 2017 18)
Economically	Success Academy Charter Schools use robust outreach efforts to educate families about the option of applying to Success Academy schools. Each School's outreach goal is that every family within the School's Community School District ("CSD" or "in district") knows about the School and its world class educational program, so that the family can choose to apply. This level of outreach is critical to reaching typically underserved families within the community, including those targeted by the enrollment and retention targets. All Success Academy schools undertake numerous outreach activities to recruit applicants. Some of the activities that promote the Schools and recruit applicants include: • Mailings and distributions to residents of the School's CSD, • Mailings and distributions to residents in low income in district communities, • Mailings and distributions to residents in mixed income in district communities, • Targeted distribution of foreign language materials to foreign language speaking individuals and communities within the CSD, as determined by each School, • Advertisements, flyers, and/or marketing materials posted in local newspapers,	Success Academy Charter Schools use robust outreach efforts to educate families about the option of applying to Success Academy schools. Each School's outreach goal is that every family within the School's Community School District ("CSD" or "in district") knows about the School and its world class educational program, so that the family can choose to apply. This level of outreach is critical to reaching typically underserved families within the community, including those targeted by the enrollment and retention targets. All Success Academy schools undertake numerous outreach activities to recruit applicants. Some of the activities that promote the Schools and recruit applicants include: • Mailings and distributions to residents of the School's CSD, • Mailings and distributions to residents in low income in district communities, • Mailings and distributions to residents in mixed income in district communities, • Targeted distribution of foreign language materials to foreign language speaking individuals and communities within the CSD, as determined by each School, • Advertisements, flyers, and/or marketing materials posted in local newspapers,

Disadvantaged	supermarkets, community centers, and/or apartment complexes, and/or • Open houses at the Schools and informational sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools. Success Academy's outreach process ensures enrollment of students who qualify for the federal Free and Reduced Price Lunch program ("FRPL"). Outreach to families who likely have FRPL eligible children includes flyers and applications delivered to public housing apartment complexes, information sessions in community centers, and other strategies listed above. Each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.	supermarkets, community centers, and/or apartment complexes, and/or • Open houses at the Schools and informational sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools. Success Academy's outreach process ensures enrollment of students who qualify for the federal Free and Reduced Price Lunch program ("FRPL"). Outreach to families who likely have FRPL eligible children includes flyers and applications delivered to public housing apartment complexes, information sessions in community centers, and other strategies listed above. Each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.
English Language Learners	See above. In addition, Success Academy Charter Schools reinstated a lottery preference for ELL students in its admissions policy, commencing with admissions for the 2016 17 school year. Success Academy's focus on robust outreach and its highly successful programs for enrolled ELL students also serve to attract and retain ELL students.	See above. In addition, Success Academy Charter Schools reinstated a lottery preference for ELL students in its admissions policy, commencing with admissions for the 2016 17 school year. Success Academy's focus on robust outreach and its highly successful programs for enrolled ELL students also serve to attract and retain ELL students.
Students with Disabilities	See above. In addition, all Success Academy schools are committed to serving children with disabilities. The Schools seek to attract all students, including special education students, by directing advertising and other recruitment efforts at a broad range of neighborhoods, pre school programs, and community centers that serve both special education and non special education students. Also, all schools operated by Success Academy have detailed plans for serving students with special education	See above. In addition, all Success Academy schools are committed to serving children with disabilities. The Schools seek to attract all students, including special education students, by directing advertising and other recruitment efforts at a broad range of neighborhoods, pre school programs, and community centers that serve both special education and non special education students. Also, all schools operated by Success Academy have detailed plans for serving students with special education

needs once they are enrolled. Through these outreach and service efforts, each School seeks to ensure that enrollment and retention rates are comparable to those of schools within its respective CSD and/or the district.

needs once they are enrolled. Through these outreach and service efforts, each School seeks to ensure that enrollment and retention rates are comparable to those of schools within its respective CSD and/or the district.

Retention Efforts Toward Meeting Targets

	Describe Efforts Toward Meeting Retention Targets 2016 17)	Describe Plans Toward Meeting Retention Targets 2017 18)
Economically Disadvantaged	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.
English Language Learners	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Success Academy maintains highly successful programs for enrolled ELL students.	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Success Academy maintains highly successful programs for enrolled ELL students.
Students with Disabilities	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, all schools operated by Success Academy have detailed plans for serving students with special education needs once they are enrolled.	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, all schools operated by Success Academy have detailed plans for serving students with special education needs once they are enrolled.



Entry 12 Classroom Teacher and Administrator Attrition

Last updated: 07/31/2017

Report changes in teacher and administrator staffing.

Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the two tables named 2016-2017 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing in 2016-2017. Please provide the full time equivalent (FTE) of staff on June 30, 2016; the FTE for any departed staff from July 1, 2016 through June 30, 2017; the FTE for added staff from July 1, 2016 through June 30, 2017; and the FTE of staff added in newly created positions from July 1, 2016 through June 30, 2017 using the two tables provided.

Classroom Teacher Attrition Table

	FTE Classroom Teachers on June 30, 2016	FTE Classroom Teachers Departed 7/1/16 6/30/17	FTE Classroom Teachers Filling Vacant Positions 7/1/16 6/30/17	FTE Classroom Teachers Added in New Positions 7/1/16 6/30/17	FTE of Classroom Teachers on June 30, 2017
	70	9	5.5	6.5	70

Administrator Position Attrition Table

	FTE Administrative Positions on June 30, 2016	FTE Administrators Departed 7/1/16 6/30/17	FTE Administrators Filling Vacant Positions 7/1/16 6/30/17	FTE Administrators Added in New Positions 7/1/16 6/30/17	FTE Administrative Positions on June 30, 2017
	9	3	0	0	6

Thank you

2017-2018 ACADEMIC CALENDAR

Success Academy

*All dates are subject to change



Date	Event	Grades
August 2017		
Monday, August 14	First Day of School - Elementary Schools	Bronx 1, Bronx 2, Bronx 3 (Lower & Upper), Bronx 4, Harlem 1, Harlem 2, Harlem 4, Hell's Kitchen, Union Square, Upper West, Washington Heights Bed-Stuy 2, Bed-Stuy 3, Bensonhurst, Bergen Beach, Bushwick, Cobble Hill, Crown Heights, Flatbush, Prospect Heights, Williamsburg Far Rockaway, Rosedale, South Jamaica, Springfield Gardens
Friday, August 18	5th Grade Orientation - Middle Schools (First Day of School - Monday, August 21)	Bronx 1 MS, Bronx 2 MS, Bronx 3 MS Harlem Central, Harlem East, Harlem North Central, Harlem North West, Harlem West, Midtown West Bed-Stuy MS, Ditmas Park, Myrtle
Monday, August 21	First Day of School - Elementary Schools	Harlem 3, Harlem 5, Harlem 6 Bed-Stuy 1, Fort Greene
	First Day of School - Middle Schools & High Schools	High School for the Liberal Arts - Manhattan, High School for the Liberal Arts - Bronx
Friday, September 8	5th Grade Orientation (First Day of School - Monday, September 11)	Hudson Yards Middle School
Monday, September 18	First Day of School	Hudson Yards Elementary School
September 2017		
Monday, September 4 - Tuesday, September 5	No School: Labor Day and Teacher Training	All Grades
October 2017		
Monday, October 9	No School: Columbus Day	All Grades
Tuesday, October 10 - Wednesday, October 11	No School: Teacher Training	Grades K - 8
November 2017		
Monday, November 20 - Friday, November 24	No School: Thanksgiving Break and Teacher Training	All Grades
December 2017		
Friday, December 22 - Wednesday, January 3	No School: Winter Break and Teacher Training	All Grades
January 2018		
Monday, January 15	No School: Martin Luther King Jr. Day	All Grades
Tuesday, January 16	No School: Teacher Training	Grades K - 8
February 2018		
Monday, February 19 - Tuesday, February 20	No School: President's Day and Teacher Training	All Grades
March 2018		
Monday, March 5 - Monday, March 12	No School: Spring Break and Teacher Training	All Grades
April 2018		
Monday, April 16	No School	Grades K - 8
May 2018		
Friday, May 4 - Monday, May 7	No School: Teacher Training	Grades K - 8
Monday, May 28	No School: Memorial Day	All Grades
June 2018		
Wednesday, June 13	Last Day of School - Elementary Schools	Bronx 1, Bronx 2, Bronx 3 (Lower & Upper), Bronx 4, Harlem 1, Harlem 2, Harlem 3, Harlem 5, Harlem 6, Harlem 4, Hell's Kitchen, Union Square, Upper West, Washington Heights Bed-Stuy 1, Bed-Stuy 2, Bed-Stuy 3, Bensonhurst, Bergen Beach, Bushwick, Cobble Hill, Crown Heights, Flatbush, Fort Greene, Prospect Heights, Williamsburg Far Rockaway, Rosedale, South Jamaica, Springfield Gardens
Thursday, June 14	Last Day of School - High Schools	High School for the Liberal Arts - Manhattan, High School for the Liberal Arts - Bronx
Friday, June 22	Graduation - 8th Grade (MS Last Day of School - Thurs, June 21)	Bronx 1 MS, Bronx 2 MS, Bronx 3 MS Harlem Central, Harlem East, Harlem North Central, Harlem North West, Harlem West, Midtown West Bed-Stuy MS, Ditmas Park, Myrtle
Thursday, June 14	Last Day of School	Hudson Yards Elementary School Hudson Yards Middle School